

TPC⁺S

PUBLIC COMPANY LIMITED

IT'S A NEW ERA, WELCOME TO TPCS

ANNUAL REPORT 2021 (Form 56-1 One Report)

History

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- เปลี่ยนชื่อเป็น บริษัท เท็กซ์ไทล์เพรสทิง จำกัด

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- เปลี่ยนชื่อจากบริษัท TPCORP มาเป็น TPCS
- เปลี่ยนกลุ่มอุตสาหกรรมจากกลุ่มอุปโภคบริโภคหมวดแฟชั่น เป็นสินค้าอุตสาหกรรมหมวดวัสดุอุตสาหกรรมและเครื่องจักร
- ได้รับ มอก. กลุ่มสินค้าภาชนะภาชนะ

ผลิตภัณฑ์ของเรา



- ผลิตภัณฑ์สำหรับรถยนต์
Fabric On Automobile Business



- ผลิตภัณฑ์สำหรับโรงงานอุตสาหกรรม
Textile For Industrial Application



- สินทรัพย์ดิจิทัล
Digital Asset



- ผลิตภัณฑ์สำหรับสุขภาพและอนามัย
Products For Healthcare



- ผลิตภัณฑ์ที่ใช้ภายในบ้าน
Home & Living



- ผลิตภัณฑ์ด้านการแพทย์
Medical Support

แบรนด์ภายใต้ TPCS

Technology Brand

Product Brand

WelLap

WelLap นวัตกรรมเทคโนโลยีและการวิจัย พัฒนาผ้าชนิดไม่ทอ ซึ่งเป็นวัสดุที่สำคัญ ที่ใช้ผลิตสินค้าเพื่อสุขภาพภายใต้แบรนด์ TPCS

TOPEC®

TOPEC แบนด์ผลิตภัณฑ์ผ้า Non-Woven ที่ใช้ตกแต่งภายในรถยนต์แบรนด์ดังระดับโลกเลือกใช้ด้วยมาตรฐานการผลิตในระดับสากล

Welcare

Welcare แบนด์ผลิตภัณฑ์เพื่อสุขภาพ เช่น หน้ากากอนามัย ชุดเครื่องนอน ชัฟฟอร์ดพวงกลามเนื้อ และแผ่นประคบสมุนไพร ที่ได้รับการยอมรับในด้านคุณภาพ และมาตรฐานการผลิตจากผู้บริโภคและบริษัทชั้นนำทั่วโลก

BABY CASTLE

Baby Castle แบนด์ผลิตภัณฑ์สำหรับเด็ก และอุปกรณ์เสริมสร้างพัฒนาการสำหรับเด็ก ใช้วัสดุในการผลิตคุณภาพสูงและเทคโนโลยี WelLap ซึ่งเป็นจุดแข็งที่สำคัญของผลิตภัณฑ์ Baby Castle

Certificates



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This 56-1 One Report referred to the information disclosed on the Company's website, which is an integral part of the 56-1 One Report. The Board of Directors certifies the correctness and completeness of such referred information.

Report of the Directors

Office of the National Economic and Social Development Council (NESDB) forecasts that the country's economic growth rate in 2021 will result at 1.6 percent, an improvement from a negative 6.1 percent in 2020. The improvement in 2021 came from an improvement in the export sector, government stimulus measures through money transfers and the relaxation of Covid-19 measures has lifted up consumers confident and spending, nevertheless in the tourism, construction and manufacturing sectors in some places still have labor shortages, their cash flow as well as the rapidly increasing production cost.

As for the operating results of the Company in 2021, it has improved from the year 2020 with total revenue shown in the consolidated financial statements at 932.7 million Baht, an increase of 169.8 million Baht, an increase of 22.3 percent. This was due to an increase in Industrial Product group of 96.2 million Baht, an increase of 17 percent and Hygiene and Household Product group of 73.6 million Baht, an increase of 40 percent. As a result, the Group's net profit for the year in 2021 was 106.5 million Baht, an increase from a loss of 20.6 million Baht in the previous year. Past.

The operations of the Company in 2021, in addition to trying to combat various problems that directly affect the business, the company has also taken other actions to build a sustainable base in this rapidly changing era. and in accordance with the forecast of changes that will come in the future.

The Company was approved by the shareholders' meeting No. 46 to change the name from Textile Prestige Public Company Limited to TPCS Public Company Limited to reflect the intention to move toward a new era that is no longer tied to the basic textile industry and was approved by the Stock Exchange of Thailand to change its listed category and sector from "Consumer goods and consumer goods" category, "Fashion" to sector "Industrial Products" category, "Industrial Materials and Machinery" sector, effective from June 11, 2021. In addition, the Company has established TPCX Company Limited, a new subsidiary, to expand and prepare the company to faster advance into the digital era with confidence.

At the Annual General Meeting of the Company's shareholders on April 27, 2021, the Company supported shareholders. and society by proposing the shareholders to approve the dividend payment at the rate of 0.60 Baht (Sixty Satangs) despite the results its net loss shown in the consolidated financial statements for the year 2020. In addition, the Company has donated products related to the prevention of the spread of COVID-19, both directly and indirectly, to more than 10 hospitals, some government agencies. and private sector continuously since the end of 2020 onwards.

In corporate governance, the Board of Directors approved to renew its membership of the Thai Private Sector Collective Action Against Corruption. This will be extended for another 3 years to confirm the intention to conduct business with transparency, from of policy planning to the operational level and cooperation from the inside out to various stakeholders.

In 2022, the Office of the National Economic and Social Development Council (NESDB) predicts that The country's economic growth rate will accelerate to 3.5 to 4.5 percent, but there are still risks that need to be cautious in many respects, such as the severity of the COVID-19 virus and its mutations, the impact of using monetary policy to combat severe inflation in many developed countries, exchange rate fluctuations caused by interest rates hiked by central banks in countries that are experiencing severe inflation, labor shortages in the manufacturing and service sectors due to limited mobility including those who do not wish to return to work and changes in the population structure and global economic problems that will be affected by geopolitics in Europe. An increase in the price of goods that affects household expenses and production cost the economy in general is still volatile.

The effects of such conditions will put pressure on the production and distribution of products in the industrial product group of the company to fluctuate accordingly but the production and distribution of health product group is expected to continue to receive a good response due to its acceptance in products that meet that meet industrial product standards; and Food and Drug Administration, together with the promotion and continual marketing in traditional and modern distribution channels will also support further growth. However, if the pressure on raw materials and costs can be reduced in the second half of the year it would support products in the Industrial Product group to alter in a better direction.

Finally, the Board of Directors would like to express our gratitude to the shareholders and all stakeholders who have supported and entrusted to the directors, executives and all staff of their performance, and sincerely hope that for further support, so that the company can achieve the objective of forwarding the business into the new concept and method suits today fast moving era.

1. Structure and Operations of the company

Section 1 Business Operations and Performance

The Company was established on 7th July 1976, in the name of “Thai Powernet Co., Ltd.” initial registered capital was one million Baht. Since the manufacturer of raw-material for underwear at that time could not produce the product matching to market demand, compiling with our strong purpose develop underwear raw-material market to be compatible the oversea market, We accordingly established our company in order to serve the niche market at that moment.

At the beginning, the main objective was to manufacture quality raw materials to serve the Domestic Lingerie market comparable to those that were imported. The company started its production with Ground Fabric; the Powernet Fabric, then expanded to Hooks and Eyes, Embroidery, Elastic Tape and Non-Woven Fabric. The company became a manufacturer of a variety of products and almost cover all material required to make intimate apparel. With its production capability, the company diversified its customer base to include Sportswear later on.

1984, Changed the name of the company from “Thai Powernet Co., Ltd.” to “Textile Prestige Co., Ltd.” being the first company in Thailand which manufactures of an encompassing range of ladies underwear raw-material

1994, Transferred its identity to Public Company Limited as “Textile Prestige Public Company Limited” by Securities abbreviation “TPCORP”

2016, The Company sold and transferred its business only that related to the production of the underwear business and entirely sold the business of its 3 subsidiaries (T.U.C. Elastic Co., Ltd., Prestige Plus Co., Ltd., and Prestige Embroidery Co., Ltd.) and an affiliate (Value Added Textile Co., Ltd.). Adjust operations from traditional textiles to technical textiles made from Non-Woven. Non-Woven products can be used as raw materials that can be used in various industries.

2020, The Company entered the list “Sustainable Stocks” by Thailand Sustainability Investment (THSI), and certified by the TIS (Thai Industry Standard S version) with various products for hotels and public accommodation

2021, The Company changed its name to “TPCS Public Company Limited”, the abbreviation of securities is “TPCS” and moved from the industry category “Consumer goods and consumer goods” business group “Fashion” to the industrial group “Industrial Products” (INDUS), Business Category “Industrial Materials and Machinery” (IMM)

1.1 Business Policy and Overview

TPCS specializes in the manufacture and distribution of raw materials in the market of Technical Textile, which can extend to other industries. The Company a variety of products from well-known both at home and abroad. It also shows the potential to produce new innovations to the market regularly. To meet the needs of even more customers. The company continues to strive to develop products and brands. And satisfaction to our customers with quality products. To strengthen and stabilize the organization. This will lead to sustainable competitive advantage.

1.1.1 Vision, Mission and Corporate Values

The Board of Directors has considered and reviewed the Vision Mission and Corporate Values of the Company in the last year. To be consistent with the operations and goals of the company as follows

Vision

TPCS is committed to being a leader in creativity and select innovations to meet the needs of consumers in every era by doing business in a variety of categories that can continue to grow on a strong and sustainable foundation.

Mission

- TPCS will never stop being creative and select innovation by focusing on the needs of consumers as the main
- TPCS will expand its business base in various industry categories and gain deep knowledge in every field until it is a strong foundation for the organization. Able to operate business sustainably without fear of change.
- TPCS will operate its business with people in mind throughout the organization and the main stakeholders for happiness and fair benefits for all.

TPCS Values

Technology

Technology is a key component of innovation. That's why we focus on technology to never stop learning and exploring new possibilities to meet the needs of various consumers

People

We value individuals both inside and outside the organization. In terms of knowledge, well-being and fair benefits

Creativity

Creativity is another important factor in innovation. We always focus on being open to new ideas. To create products and services for consumers relentlessly

Sustainability

We consider sustainability both in business and society by inventing and selecting a variety of innovations to create a strong foundation for the organization and beneficial to society

1.1.2 Major Changes and Developments

- The Company has been certified by TIS product standard levels 1, 2, 3, N95 for mask products.
- The company received the Best-Selling award from the E-commerce Platform.
 - Shopee Platform received an award from Campaign 12/12 Birthday Sale in the category of Healthcare products.
 - Lazada Platform received the Lazmall award, the best-selling brand on Lazada Thailand in the category of home and lifestyle products.
 - JD Central Platform received a brand award. Bestseller on Home & Living category

- The Company is a distributor of medical PPE gowns that are licensed by the FDA.
- Hygiene product group Medical products and tools; The Company expands the hospital business channel. Medical and dental clinics industrial plant and agricultural industry
- Household products, the Company expands the business channel in the category of hotels and accommodation. and online sales channels both domestically and internationally
- Technology, the Company established TPCX Company Limited (a subsidiary) to operate digital asset business, marketing, advertising and all types of advertising agencies.

Informing TPCS's Digital Asset Investment and Learning of Blockchain Technology

The Executive Board No. 5/2564, dated on April 8, 2021, has approved to participate in the learning and take actions to enable company to operate blockchain technology business as Node Validator in Bitkub Chain project.

The Company has commenced the purchase of KUB coins on May 20, 2021 for the benefit of learning and gaining experience on Blockchain Technology with the aim of being an infrastructure for the industry and a part of the alliance to verify and verify transactions (Validator Node) on the Bitkub Chain network ecosystem. The company received compensation as a fee for verification and confirmation of transactions in the form of KUB coins. The amount of coins obtained depends on the complexity and size of the transaction by the Company. Verify and verify each transaction The company has invested in KUB in order to maintain the order of participation in the Validator Node.

In this regard, the Company has invested in KUB coins. The foresaid investment is in the scope of acquisition or disposition of assets according to the Notification of the Capital Market Supervisory Board No. Tor Chor. 20/2551 Re: Criteria for Significant Transactions Qualified as Acquisition or Disposition of Assets and the Notification of the Board of Governors of the Stock Exchange of Thailand Re: Disclosure of Information and Acts of Listed Companies Concerning the Acquisition or Disposition of Assets B.E. When counting the transaction size of such transactions, the highest criterion is the total value of consideration criterion. The transaction size and including count of the past 6-month period, the transaction value does not exceed 15%.

However, the investment of the company will be subject to the notification SEC. Chor Tor-1.(Wor) [ก.ล.ด.จท-1.(ว)] 36/2564 Re: Investing in Digital Assets dated on September 17, 2021, which is consistent with the policy and guidelines for investing in digital assets, which was approved by the Board of Directors on December 21, 2021

Digital Assets Investment Policy

In order to manage excess liquidity of TPCS Public Company Limited to be in accord with the Fintech direction which is now playing greater roles today, the Board of Directors has assigned the Executive Board to determine the appropriate and effective criteria and practices on digital assets investment policy that are suitable with the users and the Company's businesses as follows:

1. The Company will assess potential risks and impacts from investments in digital assets which may affect its operations, financial positions and performance, and it will clearly establish risk management policies or measures.

2. The Company will appoint the knowledgeable personnel or teams who possess expertise and experiences in digital assets investment to ensure that such investment will be carefully considered.
3. The Company will study, analyze, inspect and select digital assets to be invested before making any investment decision, as well as arrange a system to closely monitor movements and market conditions of such digital assets.
4. The Company will set out measures or mechanism for monitoring and supervising the digital assets investment to ensure that those with the power to make investment decisions comply with the policy, scope of authority and measures specified by the Executive Board.
5. The Company will disclose significant digital assets investments in accordance with the notification on acquisition or disposition of assets.

Digital Assets Investment Practices

As investing in digital assets poses a relatively high level of risk compared to investing in other types of securities, coupled with high volatility in prices of digital assets which may affect value of investments, and subsequently the Company's operations. To reduce the chances of losing the investments, the Company has specified the operating guidelines as follows:

1. Choose to invest in digital assets through the digital asset exchange certified by the Securities and Exchange Commission (SEC) only.
2. Set credit limits to invest in the trading of digital assets. The Executive Board will determine suitable credit limits and criteria within risk appetite level.
3. Before selecting to invest in any digital assets, thorough analysis pursuant to the current situations will be conducted.
4. Designate the authorized person as the agent for trading digital assets clearly.
5. There must be a process in place for regularly monitoring and reporting movements of digital assets.

1.1.3 Company contact information

TPCS PUBLIC COMPANY LIMITED or securities of symbol “TPCS”

Industry Group: Industrials (INDUS)

Business Sector: Industrial Materials & Machine (IMM)

Issued and Paid-up share capital: 108,000,000 ordinary shares of par value Baht 1 each

Head Office Address

489 Rama 3 Road, Bang Khlo, Bang Kho Laem, Bangkok 10120

Tel. (66 2) 294-0071

Type of Business

Manufacturing and distribution of non-woven fabric, products made of non-woven fabric such as automotive parts, air filter, face mask, household products and raw materials of Industrial Textile and the outsourcing.

Company Registration: 0107537001447 (BOR.MOR.JOR. 391)

Website: <http://www.tpcsplc.com>

E-mail: tpcs@tpcsplc.com

Investor Relations/ Corporate Secretary Contact: investor@tpcsplc.com

Complaint Channel :

1. Complaint or report of a Corruption, Fraud, Bribery either directly or indirectly to email: cac@tpcsplc.com
2. Complaint or report of illegal act in Corporate Governance, Business Ethics, Code of Conduct to e-mail: cg@tpcsplc.com

1.2 Nature of Business

The Company and its subsidiaries have revenue from production and distribution of the following products.

1.2.1 Revenue Structure of company and its subsidiary company

(Unit: Million Baht)

Products	2021	%	2020	%	2019	%
1. Products for Industrial	676.07	72.48	579.88	76.01	782.63	93.07
2. Products for Hygiene and household	256.64	27.52	183.03	23.99	58.28	6.93
Total	932.71	100.00	762.91	100.00	840.91	100.00

Geographical areas at the end of 31 December

(Unit: Million Baht)

Consolidated financial statements	2021	%	2020	%	2019	%
• Domestic sales	693.72	74.73	552.33	72.70	564.95	67.33
• Export sales	234.52	25.27	207.39	27.30	274.17	32.67
Total	928.24	100.00	759.72	100.00	839.12	100.00

1.2.2 Product Information

(1) Group of Products

1. Products for Industrial

Products for the automotive and Factory industries. It is a product from synthetic fibers that are processed from modern machines into sheets that are consistent and soft, which are used as raw materials in the production of the automotive industry and the factory industry, such as roofing cloth, car floor mats, Air Filter, insulation sheet, Motorcycle seats, Sun Shade, the lining of ladies' bras, sweaters, furniture, etc.

2. Products for Hygiene and household and Products on medical equipment

- Hygiene products such as pads or supports for the back, wrists and ankles, etc.
- Household products; It is a product group produced from innovation and modern production technology from the company's main products such as bedding, pillows, duvet covers, mattresses and baby appliances, etc.
- Products on medical equipment; It is a disposable product for use in hospitals, operating rooms, industrial plants, agricultural industry, other industries such as masks medical device wrap and bouffant cap and Disposable PPE gowns-Medical Grade etc.

3. Promotion Privilege

The Company and the three subsidiary companies have been granted promotional certificates under Investment Promotion Act, B.E. 2520 which promotional privileges of existing BOI certificates as of 31 December 2021 can be summarized belows:-

Company	Promotional certificate No.	Effective dates	Promotional businesses	Privileges granted	
				Exemption periods of corporate income tax	Maximum of exempted corporate income tax (Million Baht)
TPCS Plc.	1021(1)/2553*	8 Jan 2010	Manufacturing sanitary face masks	8 years	Unlimited
	1598(2)/2553	1 Jul 2010	Textiles and related parts	7 years	136.70
	2667(2)/2555	1 Mar 2013	Textiles and related parts	7 years	189.87
	63-0554-1-00-1-0	3 Jul 2020	Manufacturing sanitary face masks, disposable hair cap	4 years	10.06
	64-0395-1-00-1-0	7 May 2021	Manufacturing medical sanitary face masks and medical respirator mask	4 years	38.00

* The certificate was approved to cancel the project from the Board of Investment on 28 October 2020 due to the expiration of the project.

3.1 Other privileges and benefits granted are as below:-

- Exemption of income tax for dividend income from promoted businesses throughout the promoted periods of every promotional certificate.
- The companies are entitled to offset losses from operation incurred during the exemption periods against profits derived after the expiration promoted periods for another 5 years. The carried losses can be utilized by offsetting against profits derived in one or several years for all promoted certificates.
- As a promoted industry, the Group must strictly comply with certain terms and conditions stipulated in the promotional certificates.

3.2 Restrictions on doing business

- None -

(2) Marketing and Competition

1. Marketing Policy

The company has a marketing team, a domestic sales team, Overseas sales team and online sales team. The company has expanded online distribution channels both in Thailand and abroad which has a customer relationship team that takes care of customers who sell products through online channels to create a good experience and relationship with customers

The company has a research and development team to directly meet the needs of customers and create new products to expand the market and continually expanding the range of products.

The Company participates in domestic exhibitions and uses online media to increase advertising channels. and present the company's products.

2. Marketing and Competition

Market Competition was more price competition from both internal and external competitors. The market situation of the automotive industry in the country and abroad has slowed growth rates due to economic conditions and external factors.

Competition Strategy

The company focuses on the business of synthetic fibers for the automobile manufacturing business by utilizing its strengths in long-lasting relationships with customers and develop new innovative products by continuously researching and developing with customers including following up the technological changes in the automotive industry in the world market that will occur in the future to develop products to support future market trends and be a technology leader which will be able to maintain the existing customer base and able to increase the number of new customers and expand new products in the future. The company has developed and invented new innovations to home and condominium construction by using types of materials for noise protection Insulation etc.

In addition, the company also adjusted its sales strategy to be proactive sales to increase market share. The company also focuses on expanding the market by utilizing its good relationships with automotive manufacturers.

The company is now growing in online marketing and sales which in the field of online marketing. The company has performed as follows

1. Expanding online distribution channels both of Thailand and abroad.
2. Providing more convenient and faster communication with customers through online media.
3. Cooperating with many agencies, both of government and public to promote products and companies.
4. Connecting online marketing with storefront (Omni Channels Marketing)
5. Presenting trending content in consistent with products and services.
6. Using influencers that meet target customers to create awareness of the company identity among consumers. This will be consistent with the use of advertising channels.

Target customers

The company has a group of customers in the factory industry and the automotive industry both domestically and internationally, which has continuously developed products with customers and constantly expanding products and new innovations. The company will focus on expanding market share according to the growth rate of the global business in the automotive industry both domestically and internationally. By focusing on retaining existing and existing customers using competitors' products which will help increase market share.

Hygiene products group, Medical equipment products group; The company has expanded the hospital channels for the hygienic product and Medical Products.

Household products group; The company expanded the business channels of hotels and accommodation. And Online sales channels both in the domestic and international

(3) Raw Material Procurement

1. Raw material supply

The main raw material is polyester filament that are mostly ordered from domestic manufacturers. And there are orders from abroad to supply fibers with additional special properties for new products. Including other types of raw materials used in production It has been developed according to the needs of customers in terms of quality, price, delivery. and has continued to develop according to new product directions in the future.

2. Proportion of purchasing raw materials in the Domestic and Abroad

The company has been procuring raw materials by importing more from abroad due to currency changes in order to reduce production costs and be able to compete on price

The company has purchased raw materials for production from within the domestic accounted for approximately 76.60% of the total raw material procurement and imported from abroad accounted for approximately 26.40% requesting the purchase of all raw materials

3. Condition of raw material problems and number of raw material suppliers

In the beginning of last year, from the epidemic situation of a new strain of corona virus or COVID-19 as a result, the price of raw materials has been increased. The Company seeks additional sources of new producers and sellers to reduce product costs.

(4) Business Assets as shown in Attachment no. 4

(5) Undelivered Projects on High-Valued Purchase Agreements: None

1.3 Shareholding Structure of the Group

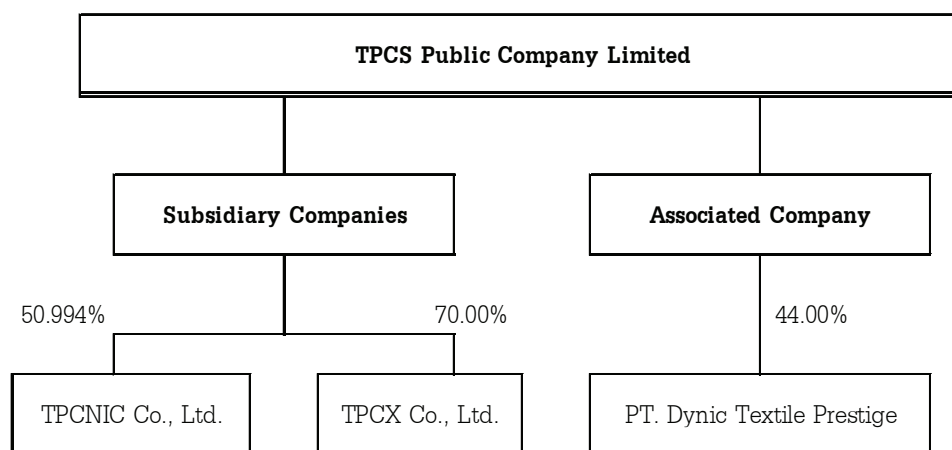
1.3.1 Shareholding Structure of TPCS Group

(1) Business allotment policy for the company group

The company

TPCS Produces and distribution of non-woven fabric products. The procurement of raw materials, information technology, accounting & finance, personnel management. The company has supported marketing and distribution of its subsidiaries company.

(2) The shareholding structure of the company, subsidiaries and associated companies as follows:



TPCNIC Co., Ltd.

- Operating the business of manufacturer and distributor of Cabin Filter
- With its factory located in the Industrial Park, Amphoe Sri Racha, Chonburi Province

TPCX Co., Ltd.

- Operating the business of all types of digital assets, marketing businesses, advertisements and advertising agencies.
- The Head Office located in Bangkok

PT. DYNIC TEXTILE PRESTIGE

- Operating the business of manufacturer of Non-woven fabrics for industrial factories and retail customers.
- The Head Office and factory are located in Indonesia.

Cross-shareholding

While the company allows the structure for cross-shareholding, nevertheless, such cross-shareholding is not of the nature conflicting with nor contradicting to the announcement by The Capital Market Supervisory Board no. Thor Chor 28/2008 regarding “the permission request and the permission to offer newly-issued shares” no. 14 (Information as of the record date on 10 March 2021)

Name of Company	Proportion of Shareholding(%)	
	Company's Shareholding in Other company	Other company's Shareholding in the company
1. Shareholdings exceeding 50%		
(a) Other company holding more than 50% of the company's shares; the company must not have cross-shareholding in the other company	-	-
(b) the company holding more than 50% of shares in other companies; the Other company must not have cross-shareholding in the company	-	-
(c) The company holding more than 50% of shares in 2 or more other companies; such other companies must not have cross-shareholding amongst themselves		
1. TPCNIC Co., Ltd.	50.994%	-
2. TPCX Co., Ltd.	70.00%	-
The subsidiary company which do not have cross-shareholding amongst themselves.		
2. Shareholding exceeding 25% but not exceeding 50%		
(a) Other company holding more than 25% but not more than 50% of the company's share; the company's cross-shareholding in the other company must not exceed 10%	-	-
(b) The company holding more than 25% but not more than 50% of the company's share; the Other company cross-shareholding in the company must not have exceed 10%		
1. PT. Dynic Textile Prestige	44.00%	-
The associated company which do not have cross-shareholding amongst themselves.		
3. Shareholding not exceeding 25% *		
(a) Other company holding not more than 25% of the company's share; the company's cross-shareholding in the other company must not exceed 25%	-	-
(b) The company holding not more than 25% of other company's shares; the other company's cross-shareholding in the company must not exceed 25%		
1. Saha Pathana Inter-Holding PLC.	0.09%	19.94%
2. I.C.C. International PLC.	0.46%	10.43%
3. Sahapat Properties Co., Ltd.	2.50%	0.00046%

Note * Data only shown for companies with cross-shareholding.

Legal Entities with over 10% Shareholding by the company.

Company Name/ Head Office Address	Type of Business	Issued Shares	Amount of Shares	% of Holding	Type of Shares
1. TPCNIC Co., Ltd. 489 Rama 3 Rd., Bang Khlo, Bang Kho Laem, Bangkok. 10120. THAILAND Tel. 0-2294-0071 E-mail: tpcs@tpcsplc.com	Manufacturer and distributor of Cabin Filter	500,000	254,970	50.994	Common
2. TPCX Co., Ltd. 489 Rama 3 Rd., Bang Khlo, Bang Kho Laem, Bangkok. 10120. THAILAND Tel. 0-2291-3212 E-mail: contact@tpc-x.com	Digital assets investment, marketing, advertisements and advertising agencies	500,000	350,000	70.00	Common
3. PT. DYNIC TEXTILE PRESTIGE Kawasan Greenland International Industrial Center (GIIIC), Blok CD No.01, Kota Deltamas, Desa Pasir Ranji, Cikarang Pusat, Bekasi, Jawa Barat, Indonesia.	Manufacturer and distributor of Non Woven	128,900	56,716	44.00	Common
4. Thai Staflex Co., Ltd. 12/1 soi 16 yak 2 Thungwatdon, Sathorn, Bangkok. 10120. THAILAND Tel. 0-2285-6493 Fax. 0-2285-6501-2	Fuse	600,000	84,000	14.00	Common

1.3.2 Persons who may have conflicts of interest holding shares in subsidiaries or associates of more than 10% of the number of shares with voting rights: Mr. Koravit Narongkananukul, Director of TPCS PLC. and Managing Director of TPCX Co. Ltd., who holds shares in the TPCX 14.80%. As digital assets business operations and marketing, advertising, and advertising agencies are new businesses which will add an opportunity for the Company. Mr. Koravit Narongkananukul who possesses knowledge and skill in such business and is initiative person of this new project. Holding applicable proportion of shares in this subsidiary shall create confidence for other shareholders and financial institutions to participate in this new business. The Company will disclose information to shareholders and investors once the subsidiary has further changes in shareholding structure

1.3.3 Relations with Major Shareholders' Business Group

The Company and its Subsidiaries, It is not related to or related to other business operations of the major shareholders in any significant. There will be a relationship only from time to time for specific transactions, such as accounting transactions with the Company, subsidiaries or related persons. having the same group of shareholders or having common directors only.

The transaction having commercial agreements that are general commercial terms with directors, executives or related persons. Prices are set according to market prices. or according to the agreed price For items without reference market price. The management has requested approval for such transactions from the Board of Directors' meeting annually. and the management must report the transaction to the Board of Directors' meeting on a quarterly basis.

1.3.4 Shareholders List as of the record date on 10 March 2021

Top ten major shareholders of the company	Amount of Share	%
1. Saha Pathana Inter-Holding Public Company Limited	21,532,850	19.94
2. Thai Wacoal Public Company Limited	18,398,850	17.04
3. I.C.C. International Public Company Limited	11,261,720	10.43
4. Saha Pathanapibul Public Company Limited	9,390,370	8.70
5. Mr. Boonsithi Chokwatana	8,949,430	8.29
6. I.D.F. Company Limited	5,922,960	5.48
7. Thai NVDR Company Limited	1,700,000	1.57
8. Universe Beauty Company Limited	1,391,000	1.29
9. Mr. Apivit Narongkananukul	1,107,645	1.03
10. Pattaya Manufacturing Company Limited	1,066,540	0.99

Note: Prior to the General Shareholder's Meeting. Investors may visit the company website at www.tpcsplc.com to view the list of the top ten major shareholders of the company.

2. Shareholders List as of the record date on 10 March 2021

Distribution of shareholding by nationality and type	Amount of Shareholder	Amount of Share	%
Juristic Persons			
Thai Nationality	36	74,894,680	69.34
Foreign Nationality	2	4,000	0.01
Total Juristic Persons	38	74,898,680	69.35
Natural Persons			
Thai Nationality	1,154	33,013,480	30.57
Foreign Nationality	5	87,840	0.08
Total Natural Persons	1,159	33,101,320	30.65
Total	1,197	108,000,000	100.00

Distribution of shareholding by proportion held	Amount of Shareholder	Amount of Share	%
Shareholders holding more than 0.5% (540,001 shares onwards)	25	91,039,193	84.30
Shareholders holding not more than 0.5% but not less than one trading unit. (100 shares to 540,000 shares).	1,008	16,957,044	15.70
Shareholders holding less than one trading unit. (1 share to 99 shares).	164	3,763	0.00
Total	1,197	108,000,000	100.00

1.4 Registered and Paid-up Capital

1.4.1 Common Shares

TPCS PLC., or securities of symbol “TPCS”, has registered capital of 108 million Baht and paid-up 108,000,000 Baht, divided into Common Shares: 108,000,000 shares at Par Value of 1 Baht. A shareholder has one share and equal to one vote.

1.4.2 Other Shares with Different Terms or Rights from Common Shares: None

1.4.3 TPCS's Shares or Convertible Securities as Underlying Securities for Issuing Mutual Funds for Foreign Investors:

None

1.5 Issuance of Other Securities

1.5.1 Convertible Securities: None

1.5.2 Debt Securities: None

1.6 Dividend Policy

TPCS

The company has a policy to pay dividends regularly to shareholders at the rate of 0.25 Baht per share (equivalent to 25% of Par). However, this rate principally depends on economic conditions and business performance of the company as well as the resolution of the shareholders' meeting. Dividend payment will comply with clause 55-57 of the Articles of Association of the company. The stated clauses have an essential stipulation that dividends must be paid on the basis of profit only but not from other incomes. In case the company remains in accumulated loss status, it is prohibited to pay dividend. Dividend will be calculated on the amount of shares basis. Each share has an equal dividend. The dividends must be paid within one month after the date of the Shareholders' or Board of Directors' meeting has a resolution. The Board may pay interim dividends to Shareholders if the board regards that the company has a sufficient profit to do so and report to shareholders in the next meeting.

The company has continuously paid dividends every year. Dividend payment is in accordance with the dividend payment policy (and is more than the policy rate). The dividend payment rate for the past 5 years is as follows.

Separate financial statements	2021	2020	2019	2018	2017
Earnings per share attributable to owners of the parent company (Baht)	0.99	-0.18	0.67	0.68	1.19
Rate of Dividend per share (Baht)	** 0.75	0.60	0.60	0.60	0.70
Dividend Payout Ratio (%)	72.32	-327.8	89.02	88.63	58.97

Note ** The company will pay Dividend for the year 2021, at the rate of 0.75 Baht per share (Seventy-five Satang), Total of 81,000,000 Baht (Eighty-one million Baht), which comprises of 2 parts

- 1) 0.50 Baht per share (Fifty Satang), will be paid out of net profits gained from corporate tax-exempted business (BOI).
- 2) 0.25 Baht per share (Twenty five Satang), will be paid out of net profits gained from 20% corporate tax-paid business.

The record date to determine the names of shareholders, who are eligible to receive the dividend is on 5 May 2022. The dividend payment will be made on 25 May 2022.

Subsidiary Companies: The company has a policy for all subsidiaries to pay dividends according to business performance of each subsidiary.

2. Risk Management

2.1 Risk Management Policy

TPCS Public Company Limited (“the company”) realizes the importance of managing risks that may affect corporate objectives, thereby implementing enterprise risk management system to reduce possible loss and increase management potentiality by establishing risk management process which covers all aspects and is aligned with good corporate governance and anti-corruption policy. The company sets the risk management policy as follows:

- Setting up a risk management committee which includes representatives from all sections with Authority of include gather risks, assessment and support the risk management framework in order to report to the Executive Board and Corporate Governance and Risk Management Committee (CG&RC).
- Developing an enterprise risk management system and process by setting up enterprise risk management manual which includes process, guidelines and risk management methods and shall be implemented to become culture and normal operations of the organization.
- All executives and staff must be a part of the risk management process and must promoting the recognition and risk prevention throughout the organization so that the risk shall be mitigated into the acceptable risk level.
- Monitoring and evaluating the risk management policy by continued reviewing and developing the process to align with internal and external changing environments.

The Board of Directors, the management and the employees shall strictly affirm to promote effective risk management processes with continued operations.

The Corporate Governance and Risk Management Committee shall constantly verify and review appropriateness of corporate risk management policy at least once a year to ensure that contents in such policy conform to the objective and strategy of the Company’s risk management.

This risk management policy has been reviewed by the Meeting of the Board of Directors No. 6/2017 held on December 26, 2017 and it became effective since December 27, 2017.

Mr. Manu Leelanuwatana

(Mr. Manu Leelanuwatana)

Chairman

2.2 Risk Factors

TPCS Public Company Limited realizes that risk management is very crucial for business operations because it is an important tool for managing business, supporting the Company to achieve desired business targets effectively and efficiently and enhancing its competitive advantage. The Company has therefore specified the risk management policy that employees at all levels must take part in in order to drive for success and also created risk management guidelines which conform to international principle of the Committee of Sponsoring Organizations of the Treadway Commission (COSO). In addition, the Company has established the Corporate Governance and Risk Management Committee (at the Company's directors level) and the Risk Management Sub-committee (at the management level) to oversee, supervise, and ensure that overall risk management mechanism can suitably and efficiently support the business operations.

Risk Management Strategy

The Company has integrated the enterprise risk management system with the good corporate governance principles by taking into consideration expectation, interest, and roles and responsibilities of each group of the stakeholders within the organization and has classified risk management hierarchy into 3 levels as follows:

1) Risk Management at Corporate Strategy Level: This level gives priority to the review of a change in long-term business landscape, corporate strategy, direction of each business and long-term risk management for sustainability of businesses. The Company has appointed the Corporate Strategy Risk Management Working Group to supervise and ensure that risks will be effectively managed. Besides, proper communication and operation channels are specified so that the Board of Directors, the Managing Director, and top management can take part in.

2) Risk Management at Business Process Level: This level is about managing risks of supply chain which is the process to create and deliver value to the Company's customers and important business processes which support such value creation and delivery. Risks at business process level will be managed via annual enterprise risk management channel which is held continually, where the Board of Directors, the Managing Director, top management and middle management will consider and determine risk management guidelines together.

3) Risk Management at Functional Process Level: This is the fundamental operational risk management that all functional units have to take responsibility in order to enhance the Company's operational excellence. Risk management at this level shall be mainly managed by functional unit heads under supervision and control of the Company's top management via the annual enterprise risk management channel.

Classifying risk management hierarchy enables the Company to consider risks extensively, as it covers short-term and long-term risks, significance and urgency of each risk, related personnel and resources and relevancy of the management in each level and etc., it therefore helps the Company to manage risks effectively.

2.2.1 Key Risks for the Company's Business Operations in 2021

Important risks relating to the Company's business operations in 2021 can be divided into 6 categories as follows:

1. Strategic Risk

1.1 Risks from changes in automotive industry which is the Company's main revenue source

Revenue from automotive business unit is regarded as the Company's main revenue source. However, during 2021, the continual interruption or deferment of automotive production which resulted from both COVID-19 pandemic situations and shortage of electronic chips, fairly impacted the Company's plans on raw material procurement, production, delivery and revenue recognition.

Apart from the abovementioned matters, the automotive production industry is still under transition period from fuel-powered vehicle to electric vehicle. The Company's reliance on the existing products will be no longer adequate as value of products towards the customers has tendency to be diminished that it may lead to intense price competition, and entering of Chinese products into Thailand's automotive markets even intensified price competition.

The Company, therefore, closely monitored news and changes in the automotive industry to support for suitable consideration on its strategic planning and preparation of readiness in handling potential changes and risks. Accordingly, cost reduction, improvement of quality and qualifications of the Company's current products on continued basis and development of new products and innovation which can add value to customers as per changing demands have been managed in parallel with maintaining long-term business relationship with the customers, joint developing new products with customers or business partners, enhancement of the Company's expertise in automobile field to develop a new business which has potential to be the Company's new S-curve in the future, and generation of higher income from non-automotive businesses.

Under the severe and ongoing pandemic situations of corona virus (COVID-19), the Company pushed forward for continual growth of its healthcare business, especially health mask, to respond to higher demand and attention on healthcare of the society. The Company could successfully develop innovation of various types of health mask with high quality and standards that can protect wearers from both respiratory droplets and small dust particles or PM2.5 and it has received certification from the Thai Industrial Standards (TIS) from the Ministry of Industry of Thailand. The Company was also successful on development of online shopping (E-Commerce) channel, both via Lazada and Shopee. Growth of health mask sales and online shopping channel of the Company could significantly make up the losses of revenues from the automotive business.

1.2 Risk from fluctuation of economic and politic situations at macro level

The Company's risk in this group derived from uncertainty of economic and political situations, at global and national levels, caused by various factors which occurred simultaneously, which included the prolonged COVID-19 pandemic, different efficiency in managing pandemic situations in each country, shortage of shipping containers of international cargo ships, inflation, shortage of energy of the leading countries, political demonstration, global severe natural disasters, and etc. Uncertainty of business environmental conditions caused by those factors impact continuity of business and customers' purchase order plans (Demand Risk), that they eventually impacted revenues of the Company.

Because those fluctuations are quite difficult to predict on how much and when they will impact the Company's businesses, having variety of business portfolio, market portfolio and customer portfolio is very crucial for efficiently risk diversification. Therefore, the Company supervised to have automotive business, industrial business, healthcare business

and household business with products or markets ranging from upstream, midstream and downstream; customers in government sector (B2G), private sector (B2B) and public sector (B2C); and distribution channels, both offline and online. Those businesses made the Company able to have higher potential in penetrating into the existing markets and the new markets within and outside the country which still have growth rate despite gloomy economy, and also made the Company grasp diversified business opportunities, as well as control or reduce the operating cost at suitable levels to increase its competitiveness.

1.3 Risk from New Unexpected Innovation

Rapid changes of current technology devise new businesses or innovation continually, so there are always new products launched for the consumers to choose. The consumers then tend to change their behaviors all the time. However, the concerned issue is that such new business and innovation may make the Company's business model or products unable to compete anymore.

Therefore, the Company has to unavoidably disrupt itself before getting disrupted in order to be able to invent new products, innovation, or new business strategy to strengthen its competitive potential. Such efforts include) :1 (Follow up the change in technology, customers' and consumers' behaviors and their possible impacts, so that the Company can prepare readiness to handle such changes appropriately;)2 (Cultivation the value of "Creation of new stuff and do not rely on existing ones" in the organization to promote the operational culture which places importance on thinking, experiment, and learning new knowledge which is the basis of innovation development; and)3 (Training personnel to make them understand about the changes in business, innovation, and new emerging ideas in the business world, so that they can be used as basis for development of products and services including new business of the Company.

In 2021, the Company was regarded as the first company in Thailand which can develop innovation of face mask under Welcare Brand that received the Thai Industrial Standards (TIS) from Thailand's Ministry of Industry for all 3 levels, that is, level 1: face mask for general use; level 2: medical mask suitable for use in hospitals or laboratories where the wearers have opportunities to direct contact with fluids, aerosols of blood in low amount, i.e., general physician, emergency unit, dentist and etc.; and level 3: medical mask ideal for use in surgical operations in hospitals or work units which have opportunity to contact with high amount of blood, secretion or other fluids.

2. Operation Risk

2.1 Risk from Lack of Capable Personnel

Uncertainty of the present economic situations which have a tendency to be prolonged and labor cost which has a tendency to increase may result in more intense competition to seize for capable personnel in the labor markets, even in the time Thailand has high unemployment rates, especially among the newly graduated students. Employment of personnel with higher capability and productivity can certainly support for competition, reduction of operation costs and expenses for personnel development of the organization, while employment of less experienced and capability personnel may not be able to help the organization to increase competitive edge and may lead to higher risks in competition, particularly during the weakening economic situation. In addition, the rise of international cooperation and trade liberalization nowadays may lead to fierce competition on employment of talent personnel. Hence, the Company may face higher risks from recruitment and retention of talent personnel and such risks may lead to loss or lack of personnel, continuity of business operations and loss of business opportunities, respectively.

Therefore, the Company places importance on preparation of the successor development plan, career path development plan and proactive recruitment plan. Other plans are to employ more automation system and to provide trainings to personnel within the organization by the in-house experienced personnel and external experts to transfer body of knowledge to personnel within the Company from generation to generation which can keep knowledge remaining in the Company without disappearance when any personnel has been poached to work with other company and it can also make personnel within the Company gain knowledge and skills to strengthen productivity and quality operations by themselves, without relying on the recruitment of new personnel. In addition, the Company places importance on adoption of technology and automation in its operations to replace the lack of labor and encouraging employees to do more valuable work based on new technologies, etc.

2.2 Risk from Cyber Threats

Online theft of material information, i.e. business/trade secret, information on finance, and personnel may extensively impact the Company's businesses and image. Hence, the Company has specified policy, criteria and practices on information technology security and placed importance on installation and update of Intrusion Prevention System (IPS), firewall system, and anti-virus software.

2.3 Supply Chain Risk

Persistent COVID-19 pandemic situations, severe natural disaster (great flood in China and in Thailand), severe accidents (i.e., fire), political unrest and shortage of shipping containers of international cargo ships which impacted supply chain risk management for continuity of business became the issues that the Company placed importance to in 2021. The Company constantly monitored changes of the above factors and set up suitable responsive guidelines, such as, management of supplier, advance reservation of important raw materials and production factors, management on continuity of production and human resources, to keep the Company's business running as smooth as possible (Business Continuity). The Company also established many guidelines to mitigate those potential impacts, for example, construction of important factories or production lines in various areas, preparation of Disaster Recovery (DR) Site to prevent interruption of material operation systems in case main computer center has been impacted, transfer risks to other party to minimize impacts, such as purchase relevant insurance policies or request for cooperation from the business partners on provision of production support during the time the Company encounters emergency situation and etc.

3. Financial Risk

3.1 Risk from Fluctuation of Exchange Rate

As nature of the Company's business operations required to import raw materials, equipment or manufacturing machineries from foreign countries and export products to abroad, so the Company has to constantly encounter fluctuation of foreign exchange rate, hence, the Company gives emphasis on monitoring of the change in foreign exchange rates and control of amount of foreign currency held, so that the Company can use it to pay for costs of raw materials, machinery and equipment, without having to convert currency to prevent the loss from exchange rate. In addition, the Company has entered into the foreign exchange forward contracts which make the Company be able to control risks from fluctuation of exchange rate and limit its potential impact in some certain extents.

3.2 Digital Asset Investment

It has been anticipated by many parties that digital assets will be an important component of business in the future with high growth rate. The Company foresaw importance in investment in such assets, so in order to promote learning and skills on block chain and digital assets investment, the Company has partnered with Bitkub Blockchain Technology Co., Ltd. to become one of the validator nodes on block chain network. However, as digital assets have highly volatility, the Company has to be careful in conduct any operations with them. Thus, digital assets investment policy and digital assets investment practices had been specified, and the knowledgeable, experienced, and skilled personnel had been appointed to take responsibility on relevant operations, monitor and report results on fluctuation of assets to the Executive Board to ensure that such investment will be effectively and beneficial to the Company the most. The Company will only invest in digital assets through the digital asset exchange certified by the Securities and Exchange Commission (SEC).

4. Compliance Risk

4.1 Risk from Change in Policies, Laws, Rules and Regulations of the Public Sectors

Changes in business landscape due to advancement of technology, progress of on-line shopping, aggravated global warming situations and changes of consumers' behaviors make the society place more importance to business operations with good corporate governance, transparency, fair trade, humanity and thoughtfulness to environment. Moreover, the government has a policy to pull Thailand out of the middle income trap by development new and higher value added industries or New S-Curve industries. Consequently, upgrading of quality and standard of products and services in production sectors become more vital as well as international cooperation and various of free trade (FTA) may make the policies, laws, rules and regulations relevant to the public sectors and the Stock Exchange of Thailand have to be amended, improved or newly enacted at more frequency rates and they may have more unexpected issues, particularly in the production industries, which are directly related to the Company.

The Company has therefore set sustainability as the heart of business operations in the future and has implemented sustainable business operation framework for development of internal operations. In 2021, the Company has been chosen as one of the Thailand Sustainability Investment (THSI) list of the Stock Exchange of Thailand for the two consecutive year. The Company has closely monitored changes as mentioned above, so that it could improve its internal operation guidelines to make them conform or not deviate from the set targets that it may impact the Company's reputation and image at a later time and it could also prevent the Company from missing out the potential business operations from such changes.

4.2 Risk from the Enforcement of Personal Data Protection Laws or Regulations

The growth of e-commerce or online channels has made personal data protection under the Personal Data Protection Act B.E. 2562)2019 (or PDPA became more importance and urgency .Such act will become effective in 2022 and certain ancillary laws may be released continuously after that in order to create the personal data protection standard in Thailand. Such uncertain standard in the current time has made the business sector lack of clarity in the preparation and investment in system and personnel development, and has brought compliance risks .Non-compliance with the regulations could lead to the damage of reputation, fine, and criminal prosecution .Thus, the Company has appointed the responsible person to study the operating guideline and prepare the relevant document both on business and technical aspects to ensure that personal data will be effectively protected and complied with the legal regulations.

5. Environmental, Social and Governance Risks

5.1 Climate Change Risk

The Company is aware of climate changes as they lead to various forms of natural disasters in greater destructive extent, such as draught, flood, and forest fire, which continuously affects the economy and society. It is hard for the Company, as a part of economic and social sector, to avoid such effect. Thus, to help mitigate such risks and create sustainability for the economy and society as a whole, the Company has arranged many relevant activities, such as the reduction of energy and water consumption, the reduce-reuse-recycle of production wastes, as well as cultivating responsibility and conscious mind on environmental preservation to its personnel continually every year.

5.2 Health Safety Environmental and Social Risk

The Company always places importance on building safety and hygienic working environment so that its personnel can perform the works happily and with safety. For this reason, the Company has specified the occupational health and safety policy, and appointed the occupational health and safety working group to promote and supervise the operations to ensure that they are suitable and in compliance with the relevant laws and regulations. The Company has also strengthened safety awareness and culture to all workers, by means of training arrangement, preparation of the safety-related emergency management plan, appointment of the emergency response working group, preparation of readiness on equipment and drilling etc.

During the coronavirus (COVID-19) pandemic situation, the Company took good care of its employees' health and hygiene by strictly complying with recommendations of the Ministry of Public Health. The Company followed-up and notified its personnel of the pandemic information, proper self-protection method, and specified the pandemic preventive and control measures in the operations sites to be applied with the Company's personnel and visitors, which included: screened all personnel and visitors with infrared thermometers before allowing them to enter into the operation sites, provided adequate face masks to its employees, ordered for social distancing and limiting the employees' crowded gathering in operation sites, encouraged the employees to work from home where the intensity level has been adjusted pursuant to severity of locally spreading level; sprayed disinfectants and cleaned the operation sites and transportation trucks constantly, provided antigen test kits to employees and coordinated with the hospitals on procurement of vaccines to the employees, and more.

The Company also emphasized on human right and risk issues which may lead to encouragement or support for human right violation, both within the Company and within the business supply chain, and supervised to ensure that human right violation will never be taken place.

5.3 Corruption Risk

The Company has strong intention on anti-corruption in all various forms. It has then become a member of the Thailand's Private Sector Collective Action against Corruption (CAC) (and the re-certification has been approved continually for the 2nd term in 2019). In addition, the Company has established the anti-corruption working group to enhance and oversee the operations to ensure that they are suitable and complied with the relevant laws and regulations. Corruption risks have been constantly identified, assessed, managed, and monitored. And trainings to provide knowledge and awareness on corruption have also been arranged every year.

6. Emerging Risks

6.1 Post-Covid Situation

Post Covid-19 situation analysis, especially new normal practice, is other aspect that the Company put emphasis on as it believed that Thailand would accelerate on driving forward to become the medical and wellness hub to build public health security of the country, as well as driving for the electric vehicle industry. BCG economy and bio-circular-green economy will be moving at the faster pace for building sustainability. Outbreak of Covid-19 also increased online or virtual and technology world competition by leaps and bounds. Hence, the society will unavoidably place importance on healthcare and sanitation, particularly, preventive care, business sustainability, social responsibility, environmental protection, e-commerce and application of high technology with business operations.

As a result, post COVID-19 business operations will be more rigorously with regards to quality and standards of medical and healthcare products, criteria & regulations on business sustainability, social responsibility, reduction of energy consumption & pollution from business operations, cyber security standards, and etc. Business operations will be moved at higher speed and flexibility from application of high technology, i.e., automatic robot and other digital technologies, which consequently will lead to faster development of innovation, higher volumes of competitors and replacement products at faster speed, so the customers will have more choices. Therefore, if the Company lacks effective preparation, it may not be able to develop the operation systems to catch up with the potential changes that it may lead to loss of business opportunity, revenue, image or reputation.

The Company placed strong emphasis on development of innovation and standards of the products. In 2021, the Company could develop face mask innovation that receive the Thai Industrial Standards (TISI) certificate of Thailand's Ministry of Industry and became Thailand's first producer of face mask for all 3 levels, that is, level 1: face mask for general use; level 2: medical mask suitable for use in hospitals or laboratories where the wearers have opportunities to direct contact with fluids, aerosols of blood in low amount, i.e., general physician, emergency unit, dentist and etc., and level 3: medical mask ideal for use in surgical operations in hospitals or work units which have opportunity to contact with high amount of blood, secretion or other fluids. In addition, the Company could develop its operations under business sustainability framework that it has been listed in the Thailand Sustainability Investment or THSI list for 2 consecutive year (2020-2021). The Company also accelerated the development of its selling database system, IT system and efficient online supporting system. Big Data analysis system has been developed to support for better and suitable strategic sales planning to drive for actual digital transformation of the Company in the future. Consequently, online sales volumes grew by leaps and bounds that they could significantly compensate for the loss of revenue from automotive industry caused by external factors which were beyond the Company's control.

Besides from development of innovation, standard of products, sustainability of operations and implementation of technology for use in operations as mentioned above, the Company also placed importance on improvement of environmental conditions and corporate culture to make them flexibility and can attract more capable new generation to work with the Company, so that the Company can develop and maintain competitiveness in the long term continually.

2.2.2 Risks from investment of the securities holders

- **Risks from fluctuation of the Company's ordinary share prices which may lead to significant loss of the investors**

Prices of the Company's ordinary shares may be increased or decreased, or may not be as per the investors' expectations, as they depend on various factors and some factors are beyond the Company's control. Factors that may impact to the prices of the Company's ordinary shares include:

- The Company's business operation methods, attitude and behaviour of consumers towards the Company's business operations.
- Economic conditions, crisis from abnormal situation, i.e., epidemic (Covid-19), trade wars, fuel-price wars, trade barriers, and etc.
- Differences between actual financial performance and performance and the investors' and analysts' expected financial performance and performance.
- Changes pursuant to the policies, rules, regulations or conditions which may affect industry, general economic situations, investment atmosphere in the Stock Exchange of Thailand.
- The announcement of performance of the companies in the same industry with the Company or the companies operating business similar to the Company.
- Fluctuation of ordinary share prices traded in the Stock Exchange of Thailand.

In addition, there may be other factors, apart from those mentioned above, which may significantly impact to prices of the Company's ordinary shares, so the investors should conduct study before investment to limit their risks.

- **Risk from inability to meet the investors' expectation on dividend payment**

The Company's ability to pay dividend depends on various factors, such as, its operating results and economic conditions, and etc., However, the Company has a policy to pay dividend at 0.25 Baht per share (or 25% of par value) and the Company has intention to pay dividend to the shareholders continually.

2.2.3 Risks from investment in foreign stock markets

-None-

3. Driving Business for Sustainability

With our firm commitment to developing the organization toward sustainability, **TPCS** gives priority to operating with corporate social responsibility in every area in order to build good relations and benefits for all company stakeholders.

The Company adheres to the principles of good governance, business ethics, board ethics, executive ethics and employee ethics in economic, social and environmental activities in order to drive the organization toward sustainability.

Economy: The Company strives to develop high-quality products that satisfy clients through continuous development and improvements while conducting business with the interests of all stakeholders in the business value chain in mind.

Society: The Company promotes, supports and participates in community development in order to promote good relations and sustainable development. The company gives importance to taking care of employees in improving their knowledge and capabilities, quality of life, and work safety with consideration given to human rights.

Environment: The Company operates with consideration to environmental impact potentially caused by the company's business activities. In doing so, the company raises awareness and has set in place measures for controlling the utilization of resources to appreciate their value and maximize benefits for the organization and society as a whole.

The company made a sustainability report. (SUSTAINABILITY REPORT 2021) by downloading from QR Code



1.1 Sustainability management policies and goals

Corporate Social Responsibility Policy

One of TPCS Public company Limited's management policies is to pursue international standard to bring about sustainability development. The company intends to manufacture quality and safe products to comply with her responsibility toward society and environment. Manufacturing processes are carried out in a minimal impact to the environment. Furthermore, the company intends to comply with business ethics and transparency. The company is concerning stakeholders' benefit by strictly complying with laws and regulations. The company is supporting business partners who commit to society, against corruption, respect to human right and are transparently operating their businesses.

1.2 Managing impact on stakeholders in the business value chain

In the company's sustainability activities, whether in terms of economy, society, or environment, the company primarily concerns itself with the interest of stakeholders and adheres to the principles of good corporate governance and business ethics and develops the organization's capabilities in meeting the wants and expectations of stakeholders in every

sector. Thus, the company communicates, analyzes and sets guidelines to meet stakeholders' wants and expectations in sustainable business activities.

Stakeholders	Communication and Engagement Channel	Wants and Expectations	Topics in This Report
1. Shareholders	<ul style="list-style-type: none"> • Annual shareholder meetings • Annual reports • Email, company website, telephone 	<ul style="list-style-type: none"> • Good and consistent remunerations • Business sustainability • Good corporate governance • Equitable and fair treatment • Transparency and information disclosures 	<ul style="list-style-type: none"> • Creating economic value • Good corporate governance • Business ethics • Risk management • Annual performance
2. Employees	<ul style="list-style-type: none"> • Meetings with employee/agency representatives • Seminars and trainings (in line with work plans) • Email, intranet, company website, announcements • Suggestions box 	<ul style="list-style-type: none"> • Appropriate payments of remunerations and benefits • Professional advancement and job and life security • Development of work skills and knowledge • Good and safe work environment • Expression of opinions and equitable and fair treatment 	<ul style="list-style-type: none"> • Business ethics • Employee care • Human resource development • Occupational health and safety
3. Communities	<ul style="list-style-type: none"> • Discussions • Telephone • Public announcement boards • Annual meetings 	<ul style="list-style-type: none"> • Respect to fundamental community rights • Potential social and environmental impacts from the company's activities • Engagement, assistance, promotion and support for community development 	<ul style="list-style-type: none"> • Human rights • Compliance with social laws • Engagement in community development and social activities • Environmental management • Compliance with environmental laws
4. Clients	<ul style="list-style-type: none"> • Email, company website, telephone • Satisfaction survey form 	<ul style="list-style-type: none"> • High quality products and on-time deliveries • Responsiveness to wants for satisfaction 	<ul style="list-style-type: none"> • Business ethics • Customer and product responsibility

Stakeholders	Communication and Engagement Channel	Wants and Expectations	Topics in This Report
5. Suppliers	<ul style="list-style-type: none"> Email, company website, telephone 	<ul style="list-style-type: none"> Fair and transparent procurement Fulfillment of contract and agreement obligations Equal opportunities for offering products and services 	<ul style="list-style-type: none"> Business ethics Compliance with social laws Trade partner management
6. Sub-Contractors	<ul style="list-style-type: none"> Email, company website, telephone 	<ul style="list-style-type: none"> Transparent employment system Work evaluation measures 	<ul style="list-style-type: none"> Business ethics Compliance with social laws Human rights Trade partner management
7. Government Sector	<ul style="list-style-type: none"> Email, company website, telephone Reports in line with legal requirements Participation in activities and projects organized by government agencies 	<ul style="list-style-type: none"> Accurate reporting of information and legal compliance 	<ul style="list-style-type: none"> Business ethics Compliance with social laws Compliance with environmental laws
8. Nearby Factories	<ul style="list-style-type: none"> Meetings, telephone Participation in public relations activities on various occasions 	<ul style="list-style-type: none"> The company's business/activities do not cause environmental impacts Legal compliance 	<ul style="list-style-type: none"> Environmental management Compliance with environmental laws Business ethics Compliance with social laws

Management and tax operations of the company

TPCS Company Limited realizes the importance on tax practices in order to make tax preparation and management of the Group of Companies appropriate and sustainable and to enhance utmost benefits of the stakeholders by complying with the relevant laws and regulations of the country including implementation of transparent and trustworthy tax policy, hence tax policy has been specified as follows:

1. Guidelines on tax planning and practices

- Tax planning must be correctly undertaken so that taxes shall be completely paid pursuant to criteria, methods and conditions specified by the laws. Tax incentives must be effectively applied for tax saving purposes.
- There must be records on expenses and revenue recognition pursuant to accounting criteria and accounting standards including adjusting entries, so that taxes could be paid as per specified by the laws.

- Transactions and related transactions within the Group of Companies must be supervised to ensure that they shall be as per normal course of business and fair. Tax practices shall be correctly and consistent with business operations and strategies.
- The relevant personnel is encouraged to seek for knowledge and understanding including monitor changes in tax laws which may impact to the Company's businesses on continued basis.
- Assign a responsible person or a person whose works related to taxes and tax planning to be the Company's contact person to coordinate and communicate with the third party including the government sectors.
- Tax performance shall be monitored then assessed for improvement of tax planning and for properly compliance with guidelines specified by the laws.

2. Tax Advisor

The Company shall consider on employment of tax advisor or expert to provide recommendation on taxes in case of necessity for the best benefits of the Company and the stakeholders.

1.3 Sustainability management in social dimensions

The company's social and community guidelines are based on the principles of business ethics without conflicting with human rights principles and without violating human rights and social laws and extend to participation in community development and social activities based on the organization's capabilities and budgets. The company recognizes the needs of communities for community support and participation. Furthermore, the company supports employees in devoting time to activities that benefit the public to encourage employees to be volunteer-minded and exhibit qualities indicative of a good organizational culture for society.

The company has disclosed sustainability management in social dimensions in the sustainability report which covers the following matters:

- : Respect for Human Rights
- : Compliance with Social Laws
- : Engagement in Community Development and Social Activities

Since from the past, the Company's operations on social aspects adhered to ethical business operations, non-violation of human rights, compliance with social laws and participation principles, community development and social activities. The Company placed importance on non-violation of human rights and applied UN Guiding Principles on Business and Human Rights on 3 pillars: Protect, Respect and Remedy, as its operating guidelines and practices.

The Company's policy on employment and human rights had been established by recognizing the importance on respect for human rights and employment, by compliance with the relevant laws and criteria on respect for human rights, including provision of opportunities to the employees without any discrimination, employment of female labor and child labor, the disables and the underprivileged. Thus, the policy on employment and human rights has been specified to be observed by the relevant departments as follows:

1. The Company determined to comply with the relevant laws and regulations on respects for human rights with corporate governance principles.

2. Employees at all levels will be equally treated in accordance with the labor protection laws and other relevant regulations without restriction on gender, age, race, language, disability and the underprivileged.

3. With regards to recruitment of job application, the Company will consider qualifications and capabilities of the applicants as per requirements of each line of work, without any discrimination based on gender, age, race, language and physically impairment.

4. The Company will fairly and equally determine compensation and working rewards to the employees based on their actual competence in accordance with the criteria and procedures prescribed by the Company without any restriction on gender, age, race, language, disability and the underprivileged.

5. The Company has provided welfares to the employees suitably and as per required by the law.

6. During the employees' working hours, the Company will primarily consider about the occupational health, and safety principles of the employees as per required by provisions of the law.

7. Every step of the employee's recruitment process and welfare management must be transparent and verifiable.

8. This employment and human rights policy demonstrates the Company's commitment on respect for human rights, including provision of opportunities to employees without any discrimination, employment of female labor and child labor, the disables and the underprivileged on sustainable basis.

The Company placed importance on marketing communications with responsibility to the consumers. The communication framework has been specified through the following communication practices:

1. Marketing communications will be based on the respect for the laws, under the applicable regulations and consideration on the consumers' rights.

The Company's policy on marketing communications practices which is based on the respect for the laws and under the applicable regulations and primarily consideration on the consumers' rights include: refrain from placing advertisement with exaggerative or propaganda statement, or pornographic images or contents. Copyrighted picture or text must always have permission from the copyright holder first. There must not be any gambling contents in all of its public relation channels. Communication must be for the best interest of the consumers.

2. Digital marketing communications

The Company's principles on digital marketing communications through various channels, such as websites, social media, SMS and e-mail marketing has taken into consideration the correct and appropriate presentation format. Text or images must be under legal framework. No advertising hype, or statement which can mislead the consumer, no pornographic images or contents. Copyrighted picture or text must always have permission from the copyright holder first. Gambling in any form and description will not be promoted. Texts and content sharing must be reliable and they must firstly be granted permission from their owners only.

3. Labeling of products and products

Labeling of products and products must signify necessary details with responsibility, according to the Notification of the Committee on Labels, re: characteristics of the label of label-controlled goods B.E. 2541 (1998) which include:

Labelling of products and products: Label will be affixed with or sealed at the product or its containers in areas which can be clearly seen or read by the consumers and label must contain full details of the products.

Preparation of labeling of products and products will be adhered to principles on accuracy and conformance with the rules or guidelines on the label-controlled goods regulations of the Consumer Protection Board, by taking into account

the labeling of products and products, preparation of label and products, adherence and compliance with the regulations on label of the Office of the Consumer Protection under the Consumer Protection Act B.E. 2522 (1979), as amended by the Consumer Protection Act (No. 2), B.E. 2541 (1998).

4. Proper marketing communication with children or youth under 12 years of age

In order to promote health and sanitation, contents and images used in communication must be suitable with children and young people and must not contain profanity, pornographic images, including gambling and drug media. Content, information, and illustration communicated must be easily understood, and suitable for learning. Market communication is suitable for children or youth under 12 years of age.

1.4 Sustainability management in environmental dimensions

Sustainable Products

The Company has practices on consideration about environmental factors in product development. The Company is determined to promote and respond to the consumer's needs on usage of safe products and reduction of social and environmental impacts by searching for and increasing development of innovative and environmentally friendly products, by taking into account reduction on usage of exhaustible resources, reduction of waste generation, energy consumption from all of the production processes, including searching for product designs and selection of more environmentally friendly raw materials for use in the production processes, as follows.

1. Choices of resources used: Reduction on use of exhaustible resources, increase recyclable raw materials, choose to use of materials made of biomass, and etc.
2. Production process: Reduction of air or water pollution emission, reduction of waste generation, reduction on usage of hazardous chemicals, and compliance with the environmental requirements related to the product, and etc.
3. Optimization of usage procedures: Reduction of energy or other resources during the product and/or service usage process, expansion of product durability, and etc.
4. Optimization of end-of-life: Recycling of end-of-life products or bio-degradability products, and etc.

Sustainable environment

The company recognizes the importance of caring for and managing the environment and takes actions in line with the company's environmental policy set by board of directors as environmental practice guidelines (reviewed and approved by resolution from Board of Directors' Meeting No. 6/2561 on 26 December 2018, which became effective on 27 December 2018) as follows:

- The company manages the environment in line with the specifications of the law and all other related regulations.
- The company instills a sense of responsibility and environmental conservation continuously in personnel inside the organization.
- The company improves resource utilization for better effectiveness and efficiency.
- The company develops production processes and products to produce minimal environmental impacts while retaining product quality.
- The company strives to minimize waste, wastewater and air pollution potentially caused by production processes and aims to continuously prevent other environmental impacts.

- The company reviews and improves environmental management plans on a regular basis.
- The company supports and disseminates environmental management information to the public whenever possible.

The information on environmental management and activities in this report covers every business group of the company. The company has disclosed sustainability management in environmental dimensions in the sustainability report which covers the following matters:

- Compliance with Environmental Laws
- Energy Management
- Water Management
- Production Scrap and Waste Management
- Greenhouse Gas

With regards to environmental operations, the Company gave emphasis to climate changes and monitored all-rounded risks as rapid changes may affect business, society and environment. The Company has managed the environment in accordance with the requirements of the relevant laws and regulations and prevented environmental impacts through modern production technologies, and reduction of greenhouse gas emissions. Activities related to greenhouse gas emissions were as follows:

Greenhouse Gas Emissions *	Performance	
	Unit	2021
Direct greenhouse gas emissions, Scope 1	Ton CO ₂ e	69.04
Indirect greenhouse gas emissions through electricity consumption, Scope 2	Ton CO ₂ e	3,218.94
Other indirect greenhouse gas emissions, Scope 3	Ton CO ₂ e	910.46

* The data on greenhouse gas emissions has not yet passed verification process. However, the Company is committed to be verified by the verifier registered with the Thailand Greenhouse Gas Management Organization (Public Organization) or TGO.

4. Management's Discussion and Analysis (MD&A)

Analysis of operations and financial statements

Economic Overview

In 2021, the Thai economy shrank due to the effects of the coronavirus disease (COVID-19) outbreak, affecting both domestic and foreign economies. Causing instability in the world economy. Although the government has various policies to stimulate the economy with various government projects and various investment and encouraging private sector to invest including the support for the use of technology for the convenience and speed of business operations.

During 2021, The Company and its Subsidiary (the Group) adjusted its operation plan to suit the situation, focusing on purchasing and controlling costs and expenses including investment in increasing speed of machine and increase on-line distribution channels to meet customers demand.

Overview of Operations

In 2021, the Group has been focusing on developing and manufacturing industrial products and hygienic products including household related products.

Out of 932.71 million Baht of revenue was from Industrial products 676.07 million Baht or 72.48% and Hygiene and Household products 256.64 million Baht or 27.52%

1. Analysis of the results for the year 2021 compared with the year 2020

In 2021, the revenue of the Group was 997.13 million Baht, previously 821.53 million Baht increased by 175.60 million Baht or 21.37%, due to increase in revenue from sales.

In 2021, profit from operations was 120.25 million Baht, the previously was 71.69 million Baht, increased by 48.56 million Baht or 67.74%, due to increased sales of hygiene and household products.

In 2021, the Group has recorded unrealized transactions according to the accounting principles which recorded for the unrealized portion of 1.67 million Baht, while in the previous year, the unrealized loss was 115.42 million Baht, mainly due to fair value adjustments of financial assets.

Therefore, in the year 2021, the Group has net profit for the parent company of 106.73 million Baht, the previous year a loss of 19.51 million Baht, an increase of 126.24 million Baht, or 646.94% because in the previous year there was unrealized losses causing the net Loss for the year.

At the end of 2021, total assets of the Group were 2,879.09 million Baht, last year 2,616.72 million Baht, increased by 262.37 million Baht or 10.03%, mainly due to the increase in the value of other non-current financial assets.

Total liabilities at the end of 2021, amounted to 270.40 million Baht, last year 258.14 million Baht, an increase of 12.26 million Baht, or 4.75% due to the increase in deferred tax liabilities.

Shareholders' equity was reported at 2,578.12 million Baht, last year 2,342.80 million Baht, increased by 235.32 million Baht or 10.04%, because in 2021, there were net profit and other components of shareholders' equity increased from fair value adjustment of Other non-current financial assets and an increase in the value of Intangible Assets.

Return on assets was 4.48%, last year -1.58% and return on equity was 4.34%, last year -0.85%. In 2021, the operating profit increased thus resulting in the return on assets and the rate of return on shareholders to increase.

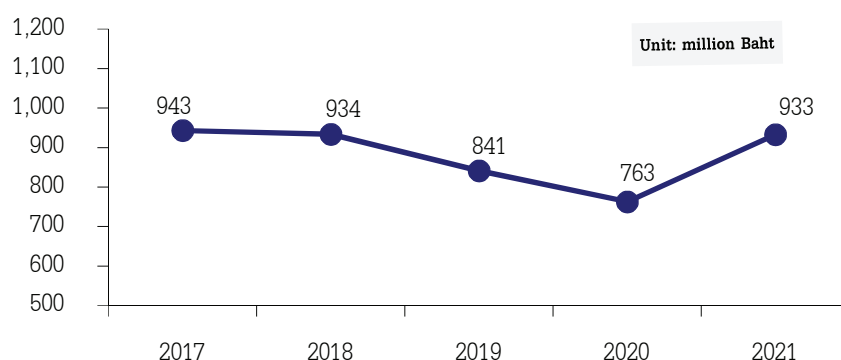
The management views that the overall financial performance, compared to the previous year, that the increase in profit was mainly due to an increase in sales revenue.

Overall, the company still has a strong financial position, sufficient financial liquidity for investment, for dividend payment to shareholders and sufficient for continued business operations.

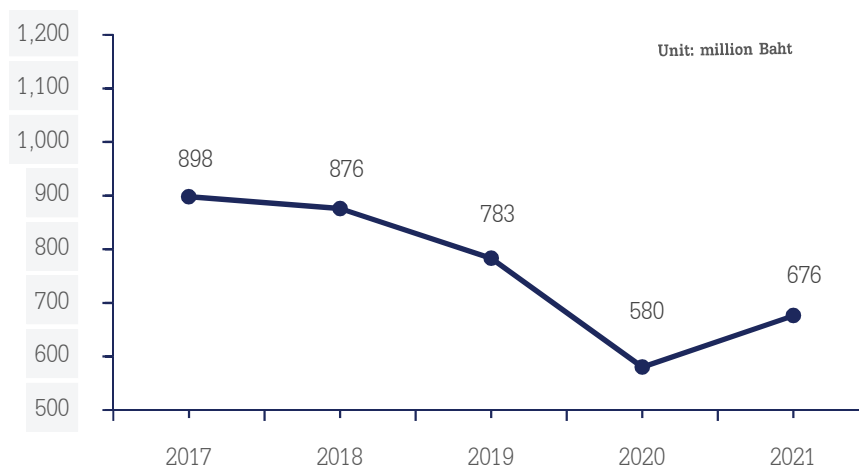
(Unit: million Baht)

	2021	2020	Increase (Decrease)%
Total Revenues	997.13	821.53	21.37%
Net Profits -owners of the parent company	106.73	-19.51	647.05%
Total Assets	2,879.09	2,616.72	10.03%
Total liabilities	270.40	258.14	4.75%
Equity attributable to Parent Company	2,578.12	2,342.80	10.04%
Net Profit Ratio -owners of the parent company	10.70%	-2.38%	
Return on Assets	4.48%	-1.58%	
Return on Equity	4.34%	-0.85%	

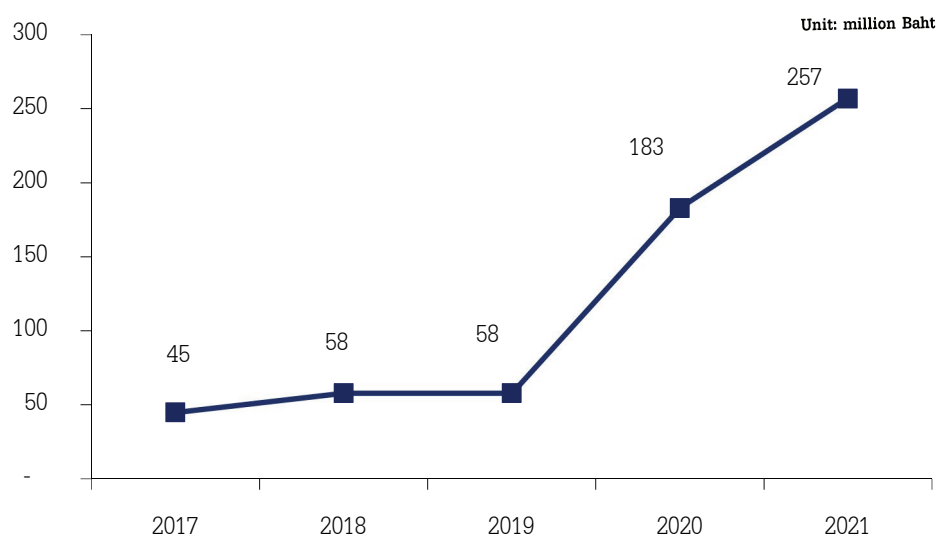
Total operating income -Revenues from operation



Revenue from Sales and hire of works - Industry Products



Revenue from Sales and services - Hygiene and Household Products



In 2021, the Group has total revenues from sales and services was 932.71 million Baht, previously was 762.91 million Baht, increased by 169.80 million Baht or 22.26%, it comprises of domestic sales and services 698.19 million Baht, previous year was 555.52 million Baht, increased by 142.67 million Baht or 25.68%, because there was an increase in sales from online channels. Sales abroad was 234.52 million Baht, last year was 207.39 million Baht, an increase of 27.13 million Baht or 13.08% due to increased orders from foreign customers.

In 2021, revenue in industrial products was 676.07 million Baht, last year 579.88 million Baht, an increase of 96.19 million Baht or 16.59%, and income in hygiene and household products group 256.64 million Baht, last year 183.03 million Baht, an increase of 73.61 million Baht or 40.23% due to increased sales of masks.

Other income

In 2021, the Group has other income of 64.42 million Baht, last year 58.62 million Baht, increased by 5.80 million Baht or 9.89%, mainly due to dividend income received.

Cost of Sales

In 2021, the cost of goods sold of the Group was 688.27 million Baht, or 73.79% of revenue from sales and hire of work, compared to the previous year of 591.75 million Baht, or 77.57% of revenue from sales and hire of works, costs increased by 96.52 million Baht or 16.31%, due to the increase in production and sales.

Operating Expenses

In 2021, the Group had total operating expenses of 188.60 million Baht, the previous year of 158.09 million Baht, increased by 30.51 million Baht, or 19.30%, due to the increase in selling and administrative expenses.

The details included

- Sales expenses equaled to 64.23 million Baht, the previous year was 49.80 million Baht, increased by 14.43 million Baht, or 28.98%, due to the increase in advertising and promotion costs.
- Administrative expenses were 115.05 million Baht, the previous year was 97.51 million Baht, increased by 17.54 million Baht, or 17.99%, due to the increase in various fee and the personnel cost.
- Directors' remuneration for the year 2021, amount of 8.25 million Baht, the previous year was 7.99 million Baht, slightly increased. The remuneration paid to the directors was within the amount approved by the shareholders.

- Interest expense was 1.07 million Baht, last year was 2.80 million Baht, declined by 1.73 million Baht or 61.79%. It was the remaining of current Liability from purchase of fixed assets which during the year the amount has been paid fully.

Unrealized transactions about investments

In 2021, the Group had an unrealized profit of 1.66 million Baht, the previous year had losses of 115.42 million Baht. This is an adjustment to the fair value of the investment and recognition of share of loss from investment in associated companies.

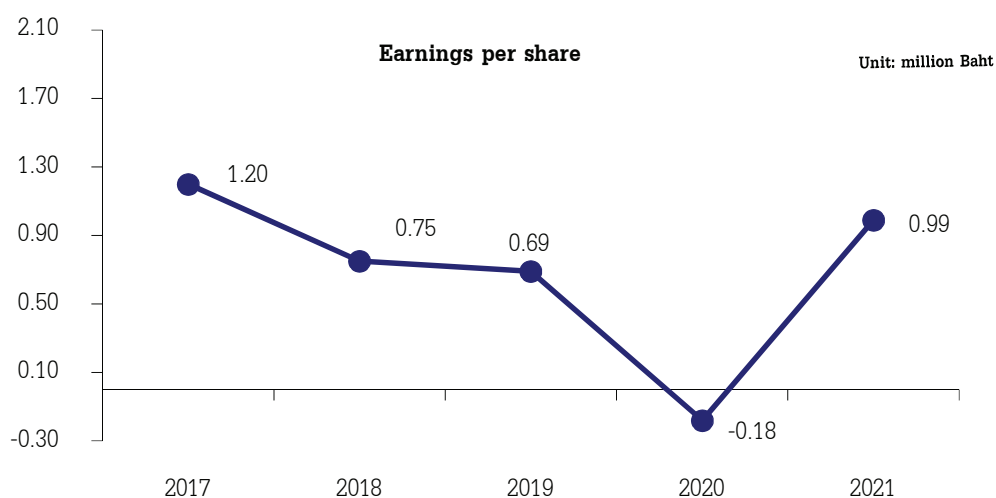
Corporate Income Tax Paid

In 2021 and 2020, there were deferred income tax item. In 2021 the deferred income tax amounted to 15.40 million Baht, while the previous year showed income from deferred income tax of 23.16 million Baht. Most of them are from fair value adjustments of financial assets.

Profit attributable to owners of the parent company

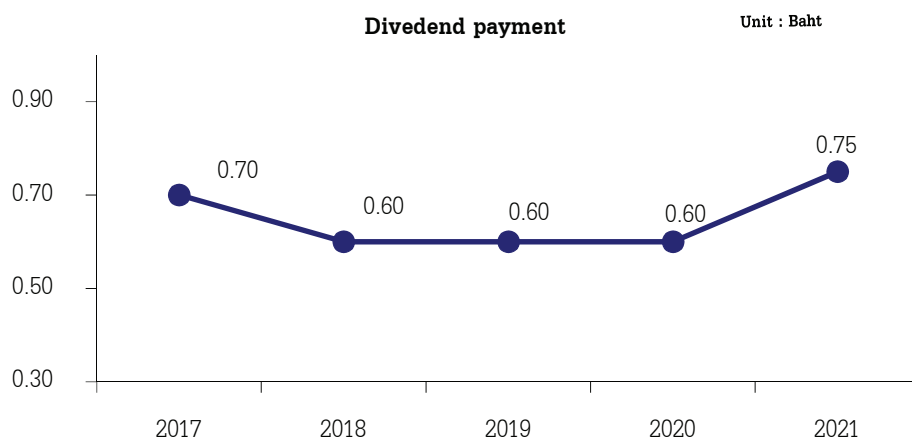
In 2021, the company has a net profit of 106.73 million Baht, the previous year showed the net loss of 19.51 million Baht increased by 126.24 million Baht or 646.94%, due to the increase in sales.

- In 2021 earnings per share was 0.99 Baht, the previous year showed loss per share of 0.18 Baht, an increase of 1.17 Baht per share.
- In 2021, the net profit margin to total income was 10.70%, last year net loss to total income was 2.38%.
- In 2021, the return on equity was 4.34%, the previous year was -0.85%.
- In 2021, return on assets was 4.48%, last year was -1.58%.
- In 2021, the company has operating cash flow of 100.44 million Baht.



Return to Shareholders

The company has a policy to pay dividend to shareholders for not less than 25% of par value depending on its performance and economic conditions. Throughout the past, the company has made consistent dividend payments. In 2021, net profit of the company was 106.73 million Baht. Earnings per share was 0.99 Baht. On 22 February 2022, the Board of Directors' Meeting No. 1/2565 of the company passed a resolution to propose in the 47th Annual General Meeting of Shareholders for approval of dividend payment at the rate of 0.75 Baht per share, totaling 81.00 million Baht, the company plans to pay dividends on 25 May 2022.



2. Financial Status

Financial Overview

By the end of 2021, the Group had total assets of 2,879.09 million Baht whereas the previous year equaled to 2,616.72 million Baht, increased by 262.37 million Baht or 10.03%, due to the increase in cash and cash equivalents and receivables.

Liabilities of the Group was 270.40 million Baht, while the previous year was 258.14 million Baht, increased by 12.26 million Baht or 4.75%, there is an increase in deferred tax.

The Company's equity attributable to the parent company was 2,578.12 million Baht, the previous year was 2,342.80 million Baht, increased by 235.32 million Baht or 10.04%. During the year, the company paid dividends of 64.80 million Baht. Non-controlling interests amounted to 30.57 million Baht, the previous year was 15.78 million Baht, an increase of 14.79 million Baht or 93.73%. Received a shared payment from a minority shareholder of a subsidiary company towards the year end amounting to 15.00 million Baht

Total assets include:

- Current assets-net of 1,304.20 million Baht equal to 45.30%.
- Other non-current financial assets-net, and investment in associated companies of 689.31 million Baht, equal to 23.94%
- Fixed assets-net of 699.46 million Baht equals to 24.29%.
- Other assets-net of 186.12 million Baht, equal to 6.47%.

Total liabilities include:

- Trade and other current payables of 134.19 million Baht, equal to 49.63%.
- Deferred tax liabilities amounted to 74.75 million Baht, equal to 27.64%.
- Retirement benefit obligations amounted to 60.62 million Baht, equal to 22.42%.

Shareholders' Equity consists of:

- Equity attributable to the parent company in the amount of 2,578.12 million Baht, equal to 98.83%.
- Non-controlling interests amounted to 30.57 million Baht, equal to 1.17%.

ASSETS

Cash and cash equivalents

At the end of 2021, the Group had cash and cash equivalents of 198.44 million Baht, last year 145.81 million Baht, an increase 52.63 million Baht, or 36.09%, due to an increase in operating cash flow.

Other current financial assets

At the end of 2021, there were investments shown at the fair value of 748.34 million Baht, the previous year was 758.27 million Baht, a decrease of 9.93 million Baht, equal to 1.31%. These investments were for the management of financial liquidity of the company in order to obtain higher returns.

Trade and other receivables

At the end of 2021, the company's trade and other receivables were 154.92 million Baht, compared to the previous year at 138.99 million Baht, increased by 15.93 million Baht or 11.46% due to the end of the year there was an increase in income, while the remaining Trade Accounts Receivable are not yet due.

the Group has trade receivables and other current receivables are quality receivables, for the most part, were paid on schedule. Most of the Group's customers are long-term trading customers. In the past, there was no problem in receiving payments.

the Group has appointed a credit committee for its customers based on the quality of each customer that different credit is given. the guidelines for small customers as case by case. Early sales will collect cash on the day of delivery or allow customers to transfer money before delivery. If the customer does not meet the deadline. The company will stop selling until receiving payment. During the 2019 corona pandemic, credit consideration has to be taken to be more vigilant. In the past, the average collection period was 48 days, according to the credit rating of the customer. Customer details are disclosed in Note 7.

Inventories

At the end of 2021, the company's inventories were 155.30 million Baht, compared to 121.52 million Baht, increased by 33.78 million Baht or 27.80% because of the company's inventory management to manufacture and keep its final goods to meet the needs of customers.

Overall, most of the products are quality products and be produced and sold. Any product that is slow to turnover, an allowance has been made.

Other non-current financial assets

As of the end of 2021, there was a net long-term investment of fair value adjustment of 689.31 million Baht, the previous year was 629.61 million Baht, an increase of 59.70 million Baht, equal to 9.48%, with fair value adjusted to increase value.

Fixed Assets

The details are as follows:

Investment properties-net at year end in 2021 and 2020 amounted to 67.69 million Baht, unused assets therefore allowing other companies to rent for a short period of time for additional revenue.

The value of net property, plant and equipment at year end in 2021 amounted to 631.77 million Baht, while the amount for the previous year was 620.72 million Baht, increased by 11.05 million Baht or 1.78%. During the year, more assets were purchased.

Intangible assets

Intangible assets at year end in 2021 was 119.73 million Baht, the previous year was 2.47 million Baht, increased by 117.26 million Baht. Because in 2021, there are investments in digital assets, which was recorded at fair value of 117.66 million Baht at the end of the year.

Total Liabilities

The company's Total Liabilities at year end in 2021 was 270.40 million Baht, the previous year was 258.14 million Baht, increased by 12.26 million Baht or 4.75%, due to the increase in the payment of trade accounts payable.

Included:

Current liabilities were 134.77 million Baht, comprised of trade accounts payable and other current payables.

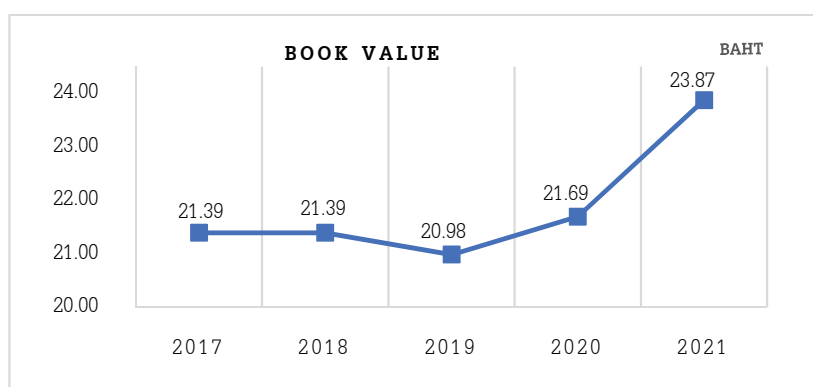
Non-current liabilities were 135.63 million Baht, consisted of Employee benefit expenses of 60.62 million Baht. Deferred income tax liabilities were 74.75 million Baht. The remaining creditors at the end of 2021 is not yet due.

Equity Attributable to Parent Company

At year end 2021, the equity attributable to parent company totaled 2,578.12 million Baht, the previous year was 2,342.80 million Baht, increase of 235.32 million Baht or 10.04%. During the year, the dividend payment and other components of shareholders' equity was 293.27 million Baht, the previous year was 147.83 million Baht, increased 145.44 million Baht or 98.38% because there was an increase in the fair value of the investment.

In 2021, the company paid out dividend payment was made at 0.60 Baht per share, total 64.80 million Baht. Paid on May 25, 2021.

The Book value at the end of 2021 equaled to 23.87 Baht, the previous year 21.69 Baht, increased 2.18 Baht, due to the increase in other components of equity.



3. Quality of Assets

Quality of trade receivables and other current receivables.

Net trade receivables and other current receivables at the end of 2021 amounted to 154.92 million Baht, consisting of net trade receivables in the amount of 130.69 million Baht or 84.36%. Other current receivables 24.23 million Baht, or 15.64%. The balance of the majority of the aforementioned receivables was not due, and the company will be able to collect payment in full because they have traded with the company for a long time and have excellent payment records. On the other hand, the company was at risk for customers not making payment from prolonged overdue payment, for which the company has allocated an allowance for the whole amount of doubtful debts.

Quality of Inventories

Net inventories at the end of the year 2021 were 155.30 million Baht, mostly consisting of

The inventory of net finished goods amounted to 49.02 million Baht, or 31.56%. The majority of goods was in good quality, sellable goods and goods produced as per customer orders, and that are not due for delivery.

The inventory for goods in the production process-net amounted to 21.21 million Baht, or 13.66%. The aforementioned products are in the process of production per customer orders and should be delivered and sold as scheduled.

The raw material inventories and supplies-net amounted to 94.70 million Baht, or 60.98%. The majority of raw materials are prepared for use during the production process for customers as per purchase orders, while raw materials remaining from production for customers, the company will manufacture into finished goods for sale at various fairs.

In 2021, the company has reserved for slow-moving inventory, at the end of the year there is an allowance for slow-moving goods of 9.63 million Baht, equal to 6.20%.

Quality of Investment

Investments in securities

Other current financial assets, net at the end of the year 2021 presented in the financial statements at a fair value of 748.34 million Baht, which is an investment in ordinary shares and various mutual funds in listed securities. The difference between the change of cost and fair value is recorded as unrealized gain (loss) in the statements of comprehensive income. Income received from the investments was in Dividend received of 26.85 million Baht, its return accounted for 3.12% which was higher than interest rate deposit at banks. (Details in the notes to the financial statements No. 10)

Other non-current financial assets, net at the end of 2021 presented in the financial statements at a fair value price of 603.87 million Baht, which is an investment in ordinary shares in listed securities and non-listed securities. The difference between changes in cost and fair value is recorded in other components of shareholders' equity. Return on investment received dividends 12.96 million Baht. The rate of return is 3.78%, which is considered an investment with higher return than banks' deposit rates.

Property, Plant and Equipment

The lands shown in the financial statement are assets by the company. Their value was shown in the cost method and the present value of the lands was higher than the financial statement. As for machinery and equipment, their values were shown in the cost value deducted by accumulated depreciation. Most of the machinery and equipment are modern, productive and were regular maintained. Moreover, any unutilized asset would be sold and amortized from the account by the company.

4. Liquidity

Cash Flow

In 2021, the company's net cash flow from operations amounted to 100.44 million Baht, previous year was 29.02 million Baht, increased by 71.42 million Baht or 246.11%. During the year, there were 50.63 million Baht in cash provided by investment activities, the previous year was 91.43 million Baht, decreased by 40.80 million Baht or 44.62% and the company was cash in financial activities 98.44 million Baht, the previous year 94.72 million Baht. Slightly increase most of the items are dividends paid to shareholders.

Capital Structure Suitability

	Unit	2021	2020	2019
Debt to Equity Ratio	Times	0.10	0.11	0.13

Debt to Equity Ratio of the Group was low because the company has a large amount of liquidity. Hence, the Group did not require any loan for its business operations, expansions, various investments and for its dividend payment to shareholders.

Liquidity Adequacy

	Unit	2021	2020	2019
Liquidity Ratio	Times	9.68	7.53	7.51
Quick Ratio	Times	8.00	6.41	6.92
Operating Cash Flow Ratio	Times	0.68	0.17	0.54
Increased Cash Flow from Operations	million Baht	100.44	29.02	93.76

Cash Cycle

	Unit	2021	2020	2019
Days Inventory	Days	72	64	49
Average Collection Period	Days	48	55	56
Average Payment Period	Days	41	40	37
Cash Cycle	Days	79	79	68

the Group has been closely and constantly monitoring the situation of sales, marketing, and economic conditions with other factors posing potential impacts on sales and debt collection.

Sources of Fund

the Group utilized its capital and retained earnings for operations and investments. The liability of the company is shown in the financial statements mainly are trade payables and other payables, deferred income tax liabilities, and retirement benefit obligations. In 2021, the company had 270.40 million Baht in total liabilities, whereas the equity attributable to parent company depicted at 2,578.12 million Baht.

Factors or events potentially affecting the company's financial position or operations in the future

Internal factors

In 2021, PT. DYNIC TEXTILE PRESTIGE, a joint venture situated in Indonesia had an increase in operating loss due to the impact of the Coronavirus-2019 pandemic, resulting in lower revenues. Its loss derived from interest expenses and exchange loss from its borrowings to purchase fixed assets.

TPCNIC Co. Ltd., a subsidiary of the company. In 2021, was producing a net loss due to the impact of the Coronavirus-2019 pandemic, thus causing its income to decline.

External factors

- The domestic economy has slowed down according to the world economy affected by the Coronavirus 2019 epidemic, the household debt is still high, causing a cautious spending.
- Increasing competition where customers demand quick responses at reasonable price will cause the company higher expenses. In order to cope with customers' expectations, the company will continue to seek for new raw materials for new developments and increase its distribution channels.

Auditor's Remuneration

Audit Fees

the Group paid auditing fees to the auditor's office in the amount of 1,082,000 Baht in 2021.

Other fees

the Group paid remuneration for other services such as operational inspections according to the conditions set by the board of the investment promotion to the auditor's office at the amount of 20,000 Baht and The Financial Statements (English Version) for a subsidiary at the amount of 3,000 Baht in 2021.

Expenditures for research, technological development and innovation

the Group had experimented to produce samples and presented to customers and developed products to meet customers' requirements before actual production for the amount of 3.92 million Baht in 2021 and the previous year was 3.83 million Baht, slight increase from the epidemic situation caused the product development to slow down.

Highlight of Financial Information
Summary Table of Consolidated Financial Statement
TPCS PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES

STATEMENTS OF FINANCIAL POSITION

AS OF 31 DECEMBER 2021

(Unit: Baht)

ASSETS	2021	%	2020	%	2019	%
CURRENT ASSETS						
Cash and cash equivalents	198,441,208	6.89	145,805,906	5.57	120,085,819	4.67
Current investments	-	-	-	-	1,005,026,257	39.06
Trade and other current receivables - net	154,919,471	5.38	138,985,797	5.31	129,659,294	5.04
Short-term loans to related company	46,679,846	1.62	41,923,059	1.60	-	-
Inventories - net	155,296,091	5.39	121,517,938	4.64	88,904,656	3.46
Other current financial assets	748,342,274	25.99	758,273,320	28.98	-	-
Other current assets	519,385	0.02	252,310	0.01	396,862	0.02
TOTAL CURRENT ASSETS	1,304,198,275	45.30	1,206,758,330	46.12	1,344,072,888	52.24
NON CURRENT ASSETS						
Other non-current financial assets - net	603,876,072	20.97	535,035,798	20.45	-	-
Investments in associated company - net	85,430,391	2.97	94,570,132	3.61	105,686,397	4.11
General investments - net	-	-	-	-	277,093,455	10.77
Investments in available-for-sale securities - net	-	-	-	-	83,207,934	3.23
Investments in debt securities held to maturity - net	-	-	-	-	11,000,000	0.43
Investment properties - net	67,687,573	2.35	67,687,573	2.59	67,687,573	2.63
Property, plant and equipment - net	631,774,168	21.94	483,077,232	18.46	617,970,046	24.02
Right-of-use asset	-	-	137,639,154	5.26	-	-
Intangible assets - net	119,733,419	4.16	2,466,856	0.09	2,912,326	0.11
Deferred tax assets	66,184,560	2.30	81,547,923	3.12	62,656,752	2.44
Other non current assets	206,180	0.01	7,934,805	0.30	698,075	0.03
TOTAL NON CURRENT ASSETS	1,574,892,363	54.70	1,409,959,473	53.88	1,228,912,558	47.76
TOTAL ASSETS	2,879,090,638	100.00	2,616,717,803	100.00	2,572,985,446	100.00

Note: Information for the year 2020 and 2019 is categorized according to the fiscal year 2021.

TPCS PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES

STATEMENTS OF FINANCIAL POSITION (Continued)

AS OF 31 DECEMBER 2021

(Unit: Baht)

LIABILITIES AND SHAREHOLDERS' EQUITY	2021	%	2020	%	2019	%
CURRENT LIABILITIES						
Trade and other current payables	134,189,235	4.66	126,042,401	4.82	151,538,047	5.89
Current portion of lease liabilities-Due within 1 year	-	-	33,567,247	1.28	-	-
Current portion of other payable - fixed assets-Due within 1 year	-	-	-	-	27,130,453	1.05
Accrued corporate income tax	-	-	-	-	-	-
Other current liabilities	577,500	0.02	577,500	0.02	262,500	0.01
TOTAL CURRENT LIABILITIES	134,766,735	4.68	160,187,148	6.12	178,931,000	6.95
NON CURRENT LIABILITIES						
Other payable fixed assets - net	-	-	-	-	33,557,472	1.30
Retirement benefit obligations	60,619,372	2.11	59,337,282	2.27	62,000,730	2.41
Deferred tax liabilities	74,748,997	2.60	38,349,336	1.47	15,780,783	0.61
Other non current liabilities	266,000	0.01	266,000	0.01	406,400	0.02
TOTAL NON CURRENT LIABILITIES	135,634,369	4.71	97,952,618	3.74	111,745,385	4.34
TOTAL LIABILITIES	270,401,104	9.39	258,139,766	9.87	290,676,385	11.30
SHAREHOLDERS' EQUITY						
Share Capital						
Registered share capital 108,000,000 ordinary shares of Baht 1 each	108,000,000		108,000,000		108,000,000	
Issued and paid-up share capital 108,000,000 ordinary shares of Baht 1 each	108,000,000	3.75	108,000,000	4.13	108,000,000	4.20
Premium on ordinary shares	110,400,000	3.83	110,400,000	4.22	110,400,000	4.29
Retained earnings						
Appropriated						
Legal reserve	10,800,000	0.38	10,800,000	0.41	10,800,000	0.42
General reserve	166,410,057	5.78	166,410,057	6.36	162,770,437	6.33
Unappropriated	1,889,248,078	65.62	1,799,356,244	68.76	1,833,914,626	71.28
Other components of equity	293,266,309	10.19	147,832,296	5.65	39,589,339	1.54
EQUITY ATTRIBUTABLE TO PARENT COMPANY	2,578,124,444	89.55	2,342,798,597	89.53	2,265,474,402	88.05
Non - controlling interests	30,565,090	1.06	15,779,440	0.60	16,834,659	0.65
TOTAL SHAREHOLDERS' EQUITY	2,608,689,534	90.61	2,358,578,037	90.13	2,282,309,061	88.70
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY	2,879,090,638	100.00	2,616,717,803	100.00	2,572,985,446	100.00

Note: Information for the year 2020 and 2019 is categorized according to the fiscal year 2021.

TPCS PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES

STATEMENTS OF COMPREHENSIVE INCOME

AS OF 31 DECEMBER 2021

(Unit: Baht)

Items	2021	%	2020	%	2019	%
Revenues from operation						
Revenue from sales and hire of works	932,705,766	100.00	762,907,123	100.00	840,912,919	100.00
Cost of sales	(688,272,639)	(73.79)	(591,749,467)	(77.57)	(713,199,901)	(84.81)
GROSS PROFIT	244,433,127	26.21	171,157,656	22.43	127,713,018	15.19
Selling and administrative expenses	(187,532,949)	(20.11)	(155,291,306)	(20.36)	(144,582,216)	(17.19)
Profit (loss) from sales of goods and hire of works	56,900,178	6.10	15,866,350	2.08	(16,869,198)	(2.01)
Dividend income	39,810,787	4.27	45,488,434	5.96	49,606,776	5.90
Other incomes	24,608,225	2.64	13,135,090	1.72	26,137,337	3.11
Profit before unrealized items, before investment impairment and recognition of share from investment	121,319,190	13.01	74,489,874	9.76	58,874,915	7.00
Profit before Unrealized gain on reclassification of investments	-	-	-	-	30,956,565	3.68
Profit (loss) before Unrealized gain on reclassification of investments	10,805,518	1.16	(104,299,510)	(13.67)	-	-
Allowance for impairment of investment	-	-	-	-	(10,009,152)	(1.19)
Share of loss from investments in associates	(9,139,741)	(0.98)	(11,116,265)	(1.46)	(2,057,233)	(0.24)
Profit (loss) before finance costs and income tax expenses	122,984,967	13.19	(40,925,901)	(5.36)	77,765,095	9.25
Finance costs	(1,067,474)	(0.11)	(2,801,321)	(0.37)	(4,299,545)	(0.51)
Profit (loss) before income tax expenses	121,917,493	13.07	(43,727,222)	(5.73)	73,465,550	8.74
Income (expenses) income tax	(15,404,521)	(1.65)	23,158,383	3.04	1,335,769	0.16
Net profit (loss) for the year	106,512,972	11.42	(20,568,839)	(2.70)	74,801,319	8.90

TPCS PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES

STATEMENTS OF COMPREHENSIVE INCOME (Continued)

AS OF 31 DECEMBER 2021

(Unit: Baht)

Items	2021	%	2020	%	2019	%
Other comprehensive income:-						
Other comprehensive income to be reclassified to profit or loss in subsequent period:						
Unrealized loss on revaluation of available-for-sale securities - net of tax	-	-	-	-	(6,270,553)	(0.75)
Other comprehensive income will not be reclassified to profit or loss in subsequent period:						
Profit from Actuarial gain - net of tax	-	-	-	-	2,950,766	0.35
Revaluation surplus of digital assets-net	71,353,403	7.65	-	-	-	-
Gain (loss) on equity instruments designated at fair value through other comprehensive income	74,080,610	7.94	(20,631,962)	(2.70)	-	-
OTHER COMPREHENSIVE INCOME FOR THE YEAR - NET OF TAX	145,434,013	15.59	(20,631,962)	(2.70)	(3,319,787)	(0.39)
TOTAL COMPREHENSIVE INCOME FOR THE YEAR	251,946,985	27.01	(41,200,801)	(5.40)	71,481,532	8.50
PROFIT (LOSS) ATTRIBUTABLE TO:						
Owners of the parent company	106,727,322	11.44	(19,513,620)	(2.56)	74,598,526	8.87
Non-controlling interests	(214,350)	(0.02)	(1,055,219)	(0.14)	202,793	0.02
	106,512,972	11.42	(20,568,839)	(2.70)	74,801,319	8.90
TOTAL COMPREHENSIVE INCOME ATTRIBUTABLE TO:						
Owners of the parent company	252,161,335	27.04	(40,145,582)	(5.26)	71,278,739	8.48
Non-controlling interests	(214,350)	(0.02)	(1,055,219)	(0.14)	202,793	0.02
	251,946,985	27.01	(41,200,801)	(5.40)	71,481,532	8.50
BASIC EARNINGS PER SHARE						
Owners of the parent company (Unit:Baht)	0.99		(0.18)		0.69	
Weighted average number of ordinary shares (Unit : shares)	108,000,000		108,000,000		108,000,000	

TPCS PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES

CASH FLOW STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2021

(Unit: Baht)

Items	2021	%	2020	%	2019	%
CASH FLOW FROM OPERATING ACTIVITIES						
NET PROFIT (LOSS) FOR THE YEAR	106,512,972	106.04	(20,568,839)	(70.89)	74,801,319	79.78
Adjustments : -						
Income tax	15,404,521	15.34	(23,158,383)	(79.81)	(1,335,769)	(1.42)
Depreciation and amortization	67,517,294	67.22	67,780,503	233.60	69,362,657	73.98
Allowance for expected credit losses	626,324	0.62	834,116	2.87	1,422,937	1.52
Allowance for slow moving stock	2,906,360	2.89	3,554,795	12.25	3,173,893	3.39
Written - off withholding tax	-	-	215,285	0.74	-	-
Allowance for impairment loss of investments	-	-	-	-	10,009,152	10.67
Loss from capital distribution of financial assets	387,305	0.39	-	-	-	-
Unrealized (gain) loss from revaluation of financial assets	(10,805,518)	(10.76)	104,299,510	359.45	-	-
Unrealized loss from revaluation of investment	-	-	-	-	8,496,602	9.06
Unrealized (gain) on reclassification of investments	-	-	-	-	(30,956,565)	(33.02)
Gain from disposal of financial assets	(3,206,835)	(3.19)	(2,594,046)	(8.94)	(19,344,820)	(20.63)
Gain from reversal of lease liabilities	(997,335)	(0.99)	-	-	-	-
Gain on disposal of fixed assets	(1,859,039)	(1.85)	(2,872,913)	(9.90)	(1,097,241)	(1.17)
Loss from retirement of fixed assets	355,497	0.35	113,979	0.39	79,779	0.09
Revenue from the reward from as being node validator of digital assets	(3,994,714)	(3.98)	-	-	-	-
(Gain) Loss on exchanges	(4,897,655)	(4.88)	1,757,955	6.06	(214,126)	(0.23)
Dividend income	(39,810,787)	(39.64)	(45,488,434)	(156.77)	(49,606,776)	(52.91)
Deferred interest expenses	1,067,468	1.06	2,801,321	9.65	4,299,545	4.59
Interest income	(3,367,427)	(3.35)	(4,156,207)	(14.32)	(5,489,240)	(5.85)
Share of loss from investments in associated company	9,139,741	9.10	11,116,265	38.31	2,057,233	2.19

TPCS PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES

CASH FLOW STATEMENTS (Continued)

FOR THE YEAR ENDED 31 DECEMBER 2021

(Unit: Baht)

Items	2021	%	2022	%	2019	%
Cash flows before changes in operating assets and liabilities	134,978,172	134.38	93,634,907	322.70	65,658,580	70.03
Operating assets (increase) decrease						
Trade and other current receivables	(14,631,248)	(14.57)	(9,185,043)	(31.65)	104,475,577	111.42
Inventories	(36,684,513)	(36.52)	(36,168,077)	(124.65)	12,411,654	13.24
Other current assets	(267,075)	(0.27)	144,552	0.50	(162,770)	(0.17)
Other non current assets	7,728,625	7.69	(7,236,730)	(24.94)	(197,975)	(0.21)
Operating liabilities increase (decrease)						
Trade and other current payables	9,550,932	9.51	(8,106,725)	(27.94)	(84,475,164)	(90.09)
Other current liabilities	-	-	315,000	1.09	262,500	0.28
Retirement benefit obligations	1,282,090	1.28	(2,663,448)	(9.18)	3,107,307	3.31
Other non current liabilities	-	-	(140,400)	(0.48)	(3,198,174)	(3.41)
CASH PROVIDED FROM OPERATING ACTIVITIES	101,956,983	101.51	30,594,036	105.44	97,881,535	104.39
Interest paid	-	-	-	-	(1,211)	(0.00)
Corporate income tax paid	(1,515,370)	(1.51)	(1,577,875)	(5.44)	(4,117,121)	(4.39)
NET CASH RECEIVED FROM OPERATING ACTIVITIES	100,441,613	100.00	29,016,161	100.00	93,763,203	100.00

TPCS PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES

CASH FLOW STATEMENTS (Continued)

FOR THE YEAR ENDED 31 DECEMBER 2021

(Unit: Baht)

Items	2021	%	2020	%	2019	%
CASH FLOW FROM INVESTING ACTIVITIES						
Decrease in certificates of deposits and fixed deposit	-	-	153,000,000	167.35	(4,960,255)	8.25
Items measured at fair value through profit and loss :						
Cash received from redemption of financial assets measured at fair value through profit or loss - debt securities fund	381,200,000	752.90	475,550,000	520.15	-	-
Cash paid for financial assets measured at fair value through profit or loss - debt securities fund	(354,950,000)	(701.05)	(439,050,000)	(480.22)	-	-
Cash received from disposal of financial assets measured at fair value through profit or loss - listed equity securities	89,186,513	176.15	26,552,700	29.04	-	-
Cash paid for financial assets measured at fair value through profit or loss - listed equity securities	(93,695,099)	(185.05)	(83,789,135)	(91.65)	-	-
Cash received from decrease in share capital of financial assets measured at fair value through profit or loss - listed equity securities	2,201,985	4.35	2,783,908	3.04	1,625,690	(2.70)
Items measured at fair value through other comprehensive income :						
Cash received from capital reduction of available-for-sale securities	-	-	-	-	2,714,330	(4.52)
Cash received from distribution-capital of financial assets measured at fair value through other comprehensive income - non-listed equity securities	612,695	1.21	6,125,038	6.70	-	-
Cash received from decrease in share capital of financial assets measured at fair value through other comprehensive income - listed equity securities	70,725,000	139.69	-	-	7,750,576	(12.89)
Cash received from decrease in share capital of financial assets measured at fair value through other comprehensive income - Non listed equity securities	-	-	-	-	2,940,000	(4.89)

TPCS PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES

CASH FLOW STATEMENTS (Continued)

FOR THE YEAR ENDED 31 DECEMBER 2021

(Unit: Baht)

Items	2021	%	2020	%	2019	%
Cash paid for financial assets measured at fair value through other comprehensive income - listed equity securities	-	-	(7,541,000)	(8.25)	(2,767,000)	4.60
Cash paid for financial assets measured at fair value through other comprehensive income - Non listed equity securities	-	-	-	-	(71,064,000)	118.22
Cash received from return of investment in associated company	-	-	-	-	258,189	(0.43)
Cash paid for capital increase in investments in associates	-	-	-	-	(31,083,875)	51.71
Cash received from return of investment in subsidiary	-	-	-	-	2,676,416	(4.45)
Cash received from held to maturities of financial assets measured at amortization cost method - held to maturities securities	-	-	20,000,000	21.88	-	-
Cash paid for purchases of financial assets measured at amortized cost - held-to-maturity debt securities	-	-	-	-	(1,000,000)	1.66
Increased short-term loans to related parties	-	-	(43,939,200)	(48.06)	-	-
Cash received from interest	3,058,912	6.04	3,589,786	3.93	6,127,664	(10.19)
Purchase of fixed assets	(79,670,164)	(157.35)	(70,031,468)	(76.60)	(24,837,343)	41.32
Purchase of intangible assets - computer software	(271,726)	(0.54)	(220,060)	(0.24)	(179,880)	0.30
Purchase of intangible assets - digital assets	(24,479,004)	(48.35)	-	-	-	-
Cash received from non controlling interest	15,000,000	29.63	-	-	-	-
Cash received from disposal of fixed assets	1,865,355	3.68	2,929,088	3.20	1,104,463	(1.84)
Dividend income from other long-term investments	39,846,602	78.70	45,466,269	49.73	50,581,775	(84.14)
NET CASH PROVIDED BY INVESTING ACTIVITIES	50,631,069	100.00	91,425,926	100.00	(60,113,250)	100.00
CASH FLOW FROM FINANCING ACTIVITIES						
Cash paid for other payable fixed assets	(33,637,380)	34.17	(29,922,000)	31.59	(29,922,000)	31.59
Dividend payment	(64,800,000)	65.83	(64,800,000)	68.41	(64,800,000)	68.41
NET CASH USED IN FINANCING ACTIVITIES	(98,437,380)	100.00	(94,722,000)	100.00	(94,722,000)	100.00

TPCS PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES

CASH FLOW STATEMENTS (Continued)

FOR THE YEAR ENDED 31 DECEMBER 2021

(Unit: Baht)

Items	2021	2020	2019
CASH AND CASH EQUIVALENT INCREASE - NET	52,635,302	25,720,087	(61,072,047)
Cash and cash equivalent - beginning of the year	145,805,906	120,085,819	181,157,866
CASH AND CASH EQUIVALENT AS OF 31 DECEMBER	198,441,208	145,805,906	120,085,819

Summary financial information of the Company and its subsidiaries

(Unit: Thousand Baht)

Items	2021	%	2020	%	2019	%
STATEMENTS OF COMPREHENSIVE INCOME :						
Revenue from sales and hire of works	932,706	93.54	762,907	92.86	840,913	91.74
Other incomes	64,419	6.46	58,623	7.14	75,744	8.26
Total revenues	997,125	100.00	821,530	100.00	916,657	100.00
Cost of sales	688,273	73.79	591,749	77.57	713,200	84.81
Selling and Administrative expenses	187,533	18.81	155,291	18.90	144,582	15.77
Total operating expenses	876,873	87.94	749,841	91.27	862,082	94.05
Operating profit before unrealized before income tax	120,252	12.06	71,689	8.73	54,575	5.95
Unrealized Items :						
- Unrealized gain on reclassification of investments	-	-	-	-	30,957	3.38
- Unrealized gain on reclassification of investments	10,805	1.08	(104,300)	(12.70)	-	-
- Allowance for impairment of investment	-	-	-	-	(10,009)	(1.09)
- Share of loss from investments in associates	(9,140)	(0.92)	(11,116)	(1.35)	(2,057)	(0.22)
Total unrealized revenue (expenses)	1,665	0.17	(115,416)	(14.05)	18,891	2.06
EBITDA	190,502	19.11	26,855	3.27	147,128	16.05
Depreciation and amortisation	67,517	6.77	67,781	8.25	69,363	7.57
Profit (loss) before finance costs and income tax expenses	122,985	12.33	(40,926)	(4.98)	77,765	8.48
NET PROFIT (LOSS) FOR THE YEAR- Owners of the parent company	106,727	10.70	(19,514)	(2.38)	74,598	8.14
CASH FLOW STATEMENTS :						
NET CASH RECEIVED FROM OPERATING ACTIVITIES	100,441	10.07	29,016	3.53	93,763	10.23
NET CASH PROVIDED BY INVESTING ACTIVITIES	50,631	5.08	91,426	11.13	(60,113)	(6.56)
NET CASH USED IN FINANCING ACTIVITIES	(98,437)	(9.87)	(94,722)	(11.53)	(94,722)	(10.33)
Cash increase (decrease)-net	52,635	5.28	25,720	3.13	(61,072)	(6.66)

Summary financial information of the Company and its subsidiaries (Continued)

(Unit: Thousand Baht)

	2021	%	2020	%	2019	%
STATEMENTS OF FINANCIAL POSITION :						
Cash and cash equivalents	198,441	6.89	145,806	5.57	120,086	4.67
Trade and other current receivables - net	154,919	5.38	138,986	5.31	129,659	5.04
Short-term loans to related company	46,680	1.62	41,923	1.60	-	-
Inventories - net	155,296	5.39	121,518	4.64	88,905	3.46
Other current financial assets	748,342	25.99	758,273	28.98	1,005,026	39.06
TOTAL CURRENT ASSETS	1,304,198	45.30	1,206,758	46.12	1,344,073	52.24
Other non-current financial assets - net	689,306	23.94	629,606	24.06	476,987	18.54
Investment properties - net	67,688	2.35	67,688	2.59	67,688	2.63
Property, plant and equipment - net	631,774	21.94	620,716	23.72	617,970	24.02
Intangible assets - net	119,733	4.16	2,467	0.09	2,912	0.11
TOTAL ASSETS	2,879,091	100.00	2,616,718	100.00	2,572,985	100.00
Trade and other current payables	134,189	4.66	126,042	4.82	151,538	5.89
TOTAL CURRENT LIABILITIES	134,767	4.68	160,187	6.12	178,931	6.95
TOTAL NON CURRENT LIABILITIES	135,634	4.71	97,953	3.74	111,745	4.34
TOTAL LIABILITIES	270,401	9.39	258,140	9.87	290,676	11.30
Registered capital	108,000		108,000		108,000	
Issued and paid-up share capital	108,000	3.75	108,000	4.13	108,000	4.20
Premium on ordinary shares	110,400	3.83	110,400	4.22	110,400	4.29
Other components of equity	293,266	10.19	147,832	5.65	39,589	1.54
Retained earnings- Unappropriated	1,889,248	65.62	1,799,356	68.76	1,833,915	71.28
EQUITY ATTRIBUTABLE TO PARENT COMPANY	2,578,124	89.55	2,342,799	89.53	2,265,474	88.05
Non - controlling interests	30,565	1.06	15,779	0.60	16,835	0.65

Note: Information for the year 2020 and 2019 is categorized according to the fiscal year 2021.

TPCS Public Company Limited and its Subsidiaries

Financial Ratio

As of December 31

Items	2021	2020*	2019*
<u>Liquidity Ratio</u>			
Liquidity ratio (times)	9.68	7.53	7.51
Current ratio (times)	8.00	6.41	6.92
Cash flow liquidity ratio (times)	0.68	0.17	0.54
Accounts Receivable Turnover Ratio (times)	7.38	6.50	6.48
Average collection period (day)	48	55	56
Inventory turnover ratio (times)	4.97	5.62	7.38
Average sales lead time (day)	72	64	49
Payable turnover ratio (times)	8.65	9.01	9.64
Repayment period (day)	41	40	37
<u>Profitability Ratio</u>			
Gross margin (%)	26.21	22.43	15.19
Operating profit margin (%)	6.10	2.08	-2.01
Net profit margin (%)	10.70	-2.38	8.14
Return on Equity (%)	4.34	-0.85	3.26
<u>Operating efficiency ratio</u>			
Return on Assets (%)	4.48	-1.58	2.94
Return on fixed assets (%)	25.11	7.03	20.34
Asset Turnover (times)	0.37	0.32	0.35
<u>Financial Policy Analysis Ratio</u>			
Debt to Equity Ratio (times)	0.10	0.11	0.13
Dividend payout ratio (%)	**75.76	-333.33	86.96
<u>Per share data</u>			
Book value per share (times)	23.87	21.69	20.98
Earning per share (Baht)	0.99	-0.18	0.69

Note:

* Information for the year 2020 and 2019 is categorized according to the fiscal year 2021.

** The Company passed a resolution to propose the dividend payment from net profit for to the year 2021 at Baht 0.75 per share for 108 million shares, totaling Baht 81 million, which will pay from the result its operation from BOI activities at Bath 0.50 per share and taxable activities at the corporate income tax rate of 20 percent at Bath 0.25 per share to the 2022 Annual General Meeting of the shareholders for approval. This dividend payment is subject to the approval of the Annual General Meeting of the shareholders.

5. General Information and Other Important Information

5.1 General information of other references

Share Registrar

Thailand Securities Depository Co., Ltd.

93 The Stock Exchange of Thailand Building, Ratchadaphisek Road, Din Daeng, Bangkok, 10400, Thailand

Tel. (66 2) 009-9000

SET Contact Center: (66 2) 009-9999

Website: <http://www.set.or.th/tsd/th/tsd.html>

E-mail: SETContactCenter@set.or.th

Certified – Public Auditor (CPA)

- Mr. Prasitporn Kesama, certified public accountant no. 9910 or
- Mr. Satis Kiatgungwalgri, certified public accountant no. 9760 or
- Mr. Anusorn Kiatgungwalgri, certified public accountant no. 2109 or
- Ms. Kwunjai Kiatgungwalgri, certified public accountant no. 5875

Auditor's Office

ASV & ASSOCIATES LIMITED

Locate at 47 Soi 53, Rama 3 Road, Bangpongpan, Yannawa, Bangkok 10120

Tel. (66) 2 294-8504, (66) 81 274-2075

Legal Advisor

The Dharmniti Law Office Company Limited

2/4 4th floor, Nailert Tower, Wireless road, Lumpinee, Bangkok 10330

Tel. (66 2) 252-1260, (66 2) 655-0711 Fax. (66 2) 252-1104, 252-1108

5.2 Other Important Information: None

5.3 Legal Disputes: None

5.4 Secondary market: None

Section 2 Corporate Governance

6. Corporate Governance Policy

The Board of Directors is confident that a proper, transparent and accountable governance system is in place along with checks and balances and an internal control system that is sufficient and appropriate. Alongside these mechanisms are due respect for the rights and equality of shareholders and accountability to all stakeholders. These key factors contribute to the enhancement of the organization's immunity and promotion of a balanced and sustainable growth in the long-term.

In pursuance thereof, the Board of Directors thereby prescribed the following corporate governance policies as a practice guideline for the Company Directors, Executives and all employees.

1. Company Directors, Executives and all employees are fully committed to the application of corporate governance principles, business ethics and Codes of Conduct for Company Directors, Executives and employees to company operations.
2. Company Directors, Executives and all employees must perform their Authority of responsibly, prudently, earnestly and honestly in accordance with the relevant laws, company Articles and Notifications.
3. Actions shall be taken to ensure that the company management structure contains clear prescriptions of powers, Authority of and responsibilities of each Company Committees and Executives.
4. An internal control system shall be installed and risks management shall be managed at suitable levels, including an accounting system and financial statement which are accurate and reliable.
5. Information shall be disclosed in a sufficient, reliable and timely matter to the extent that the legitimate interests of the company are not prejudiced.
6. The ownership rights of shareholders shall be appreciated and respected. Shareholders shall be treated equitably.
7. Undertakings shall have regard to the responsibilities of shareholders, stakeholders, communities, society and the environment.
8. There shall be a determination to strive towards business excellence with commitment to the creation of customer satisfaction by receiving comments and self-assessments in order to enhance management capabilities and continually promote productive creativity.
9. Virtue, ethics and good values shall be instilled. Employees shall be treated fairly with a commitment to develop and enhance the capabilities of personnel.
10. Dishonest conduct, corruption and intellectual property violations shall be suppressed. Laws and human rights shall be respected.
11. Conflict of interests shall be dealt with prudently and reasonably with due regard for the company's interests.

6.1 Overview of Corporate Governance Policies and Practices

The Board of Directors approved the good corporate governance policy in writing on February 27, 2014 and has regularly reviewed this policy and practices every year. The company has consistently complied with its principles.

In 2019 The Good Corporate Governance Code (2nd Revision version) has been approved by the Board of Directors Meeting No.5/2562 on 24 December 2019. They shall be practicing guidelines and manual for the management thus the resources of the company would be efficiently and effectively utilized in line with the target and could fairly optimize benefits to all stakeholders.

In 2021, the Board of Directors no. 6/2564 on 21 December 2021 had revised the implementation of the principles of good corporate governance for listed companies 2017 (CG Code) by applying to the business context of the company as a whole. As part of the principles of good corporate governance for listed companies for the year 2012 (CG principles), the company has maintained almost all the same practices and add policies and guidelines in accordance with the CG Code by integrating as part of the vision, mission, corporate values, policies and corporate governance manual, business ethics and the code of conduct for company directors, executives and employees as follows;

6.1.1 Policies and good practices of the Board of Directors

The Board of Directors appreciates the importance of good governance. Continual undertakings are implemented to ensure that Company Directors, Executives and employees are aware and comply with standards under the framework of the Code of Conduct and conduct oneself honestly, cautiously and prudently for the greatest benefit of the company and all related parties. Summary of Responsibilities of the Board of Directors according to the principles of good corporate governance as follows:

1. The Board of Directors has prescribed a structure for the Board of Directors comprising of persons having a diverse range of knowledge, competencies and experiences, without limitation to gender, and having the qualifications required by law. At least one Company Director is a Non-Executive Director who has experience in the Company's business undertaking. There are also Independent Directors as required under the Notification of the Office of the Securities and Exchange Commission.
2. The Board of Directors has provided a definition for an Independent Director which meets the minimum requirements of the Office of the Securities and Exchange Commission.
3. The Board of Directors has appointed Committees to screen key matters prior to submission to the Board of Directors.
4. The Board of Directors has issued a charter for each Company Committee by prescribing the tenure and scope of powers and duties to clearly demarcate the roles, duties and responsibilities of each Company Committee and the management.
5. The Board of Directors has a policy which requires Company Directors and Executives holding directorial positions in other companies to make a disclosure to the Company Chairman and Chairman of the Audit Committee.
6. The Board of Directors has provided for a Company Secretary to perform duties prescribed by law and as entrusted. The qualifications of a Company Secretary should be a person possessing knowledge of law or accounting, or who has completed training relating to the performance of company secretarial duties. Continual training and knowledge development are also continually provided.

7. The Board of Directors has prescribed policies for governance, business ethics and codes of conduct for Company Directors, Executives and employees to ensure a harmonized approach.
8. The Board of Directors has prescribed a Company vision and mission so that the Company Directors, Executives and employees would strive towards the same goal.
9. The Board of Directors has a policy of continually promoting and sponsoring the development of knowledge amongst Company Directors, Executives and employees.
10. The Board of Directors prescribes an annual meeting schedule in advance every year. The determination of agenda takes into account the fair interests of shareholders and all stakeholders. All Company Directors enjoy independence in the expression of opinions. A Company Director having an interest in an agenda shall not have the right to vote in such agenda.
11. The Board of Directors prescribes a duty for Company Directors to attend all Board Meetings unless there is a necessary cause.
12. The Board of Directors has a policy of encouraging senior Executives to attend Board Meetings.
13. The Board of Directors provides Non-Executive Directors with opportunities to meet among themselves in the absence of the management when necessary. The Managing Director shall be notified of the meeting outcome.
14. The Board of Directors has a policy of promoting the Company Directors' access to essential additional information from the Managing Director, Company Secretary or other assigned Executives within the scope of the set policies. In the event of necessity, the Board of Directors may obtain independent opinions from advisors or external professionals on the Company's expenses.
15. The Board of Directors has implemented measures pertaining to conflicts of interest which are prudent, rational and in compliance with the rules and regulations of the Office of the Securities and Exchange Commission and the Stock Exchange of Thailand.
16. The Board of Directors prohibits Company Directors and Executives from trading in Company shares in the 1-month period prior to the public disclosure of financial statements.
17. The Board of Directors has directed Company Directors and Executives as well as their spouses and children who have not attained legal age to have the duty to disclose shares holdings and changes in holdings of the Company shares to the Office of the Securities and Exchange Commission, and to submit a copy to the Company Secretary for reporting to the Board of Directors in the subsequent Board Meeting.
18. The Board of Directors has directed Company Directors and Executives to disclose personal interests and interests of connected persons in accordance with the prescribed rules.
19. The Board of Directors has established an internal audit unit as an internal agency accountable to the Audit Committee.
20. The Board of Directors requires an annual assessment of the Board of Directors' performance.
21. The Board of Directors prepares a report on the responsibilities of the Board of Directors pertaining to the financial statements submitted in the Annual Report.
22. The Board of Directors oversees and determines the payment of appropriate remuneration to each committee member pursuant to the powers, duties and responsibilities and draws comparison to the operation levels in the same business sector.

23. The Board of Directors has prescribed a succession plan for employees in various positions in view of their advancement to higher positions.
24. The Board of Directors provides an orientation for first term Company Directors.
25. The Board of Directors has established an internal control system and risk management system.
26. The Board of Directors has provided for the monitoring and assessment of corporate governance.

TPCS Public Company Limited as a public listed company in the Stock Exchange of Thailand, has established the following Code of Conduct:

1. The execution of the duties of the Board of Directors must be done with responsibility, caution, integrity, as any reasonable business professional in similar situations, with trade bargaining power devoid of any influence as a company director, in accordance and compliance with corporate policies, relevant legal and regulatory requirements, corporate objectives and regulations, as well as resolutions of the Board of Directors and the Shareowners' meetings.
2. (Directors) have the intention to continuously conduct business and devote time to attend meetings in order to contribute to the considerations and offer opinions on a regular basis.
3. (Directors) must possess leadership, vision, ethics and independence in their decision-making for the best interest of the Company and the shareowners as a whole, using their knowledge, abilities and experience to benefit the Company's business operation, and giving their complete attention to the Company's business.
4. (Directors) must supervise and monitor company operations in all areas to ensure effective and efficient implementation of set corporate policies.
5. (Directors) must look after stakeholders to ensure their benefits under the relevant legal provisions, and promote cooperation between the Company and its stakeholders in creating wealth, financial security and business sustainability.
6. (Directors) must disclose their company securities holding, any change in their securities holding, as well as any such holdings by their spouse or under-aged children and adoptive children, to the Securities and Exchange Commission and the Board of Directors' meeting.
7. (Directors) must disclose to the Company any possible conflict of interest, either involving themselves or their close relations, relating to the management of business, either of the Company or subsidiary companies in accordance with the requirements, conditions and methods prescribed by the announcements of the Capital Market Supervisory Board.
8. In cases where Company directors, including their associates and close relatives, may be involved in transactions with the Company or its subsidiaries deemed as connected transactions and/or acquisition or disposition of assets, they must fully comply with the requirements of the Securities and Exchange Commission and the Capital Market Supervisory Board pertaining to such matters.
9. In the offering of securities of the Company, directors must be diligent in disclosing accurate information regarding the Company's financial statements and business operations, without concealing any relevant information which the public should be aware (in case of capital increase and sale of debentures).

6.1.2 Policies and practices concerning shareholders and stakeholders

Chapter 1: Shareholder Right

The Board of Directors attaches great importance to the rights of shareholders, without infringing upon or depriving the shareholders of their rights. Both of the shareholders who are major shareholders and minority shareholders, Thai shareholders or foreign shareholders, by the fundamental rights of shareholders including the right to trade and transfer the company's shares, the right to have access to adequate business information, the right to share of the profits of a business, the right to be treated fairly in shares buy back by the company, the right to elect and remove directors, the right to consider on remuneration of directors in all forms, the right to approve the appointment of independent auditor annually, and the right to attend and vote at a shareholder meeting in order to make decision on significant issues that may affect the company such as dividend allocation, amendment to the memorandum and/or articles, reduction or increase of capital, approve the special items, and so on, which are typically defined by state law.

The Board of Directors does not hold shares more than 25% of the issued and paid-up shares. To allow minor shareholders to freely vote on various matters

In addition, the Board of Directors has set a policy to facilitate and promote the attendance of shareholders for supporting the shareholders of the Company. Including institutional of the investors and have exercised their basic rights to attend the meeting and exercise their right to vote at the shareholders' meeting as follows:

1) Pre-shareholder Meeting

- The opportunity for shareholders to send their opinions, questions or propose agenda items in advance of the shareholders' meeting with clearly defined criteria by the information system of the Stock Exchange of Thailand. Also available on the company's website.
- Opportunity for shareholders to nominate persons to be elected as directors in advance of the shareholders' meeting. With clearly defined criteria by the information system of the Stock Exchange of Thailand. Also available on the company's website.
- Arrangement the meeting invitation and supporting documents to the shareholders at least 21 days (or any other time as required by the law) and announce the newspaper no less than 3 consecutive days for inform the date to appointment of the shareholders meeting according to the law. The meeting invitation and the supporting documents in both Thai and English versions had been published on the Company's website at least 30 days before meeting date.
- Identify important information in the meeting invitation, such as date, time, Place of the meeting. Agenda details. Be supporting documents with the Board of Directors' opinion Rules for vote counting on each agenda to be in accordance with the law. Proxy form as required by law list of independent directors, so that shareholders can choose to appoint a proxy to attend the meeting. Statement on how to appoint a proxy to attend the meeting and the voting in the shareholders meeting. A map of the meeting and place. Including the company's regulations about the meeting of shareholders and voting.

2) Action on Shareholders Meeting

- Fix date, time and place of meeting. Taking into account the convenience of the shareholders. And to provide personnel. And technology is adequate for the number of shareholders.
- Provide the bar code system and arrange for independent auditors to count the votes or check votes and disclose to the meeting also recorded in the minutes.
- The Chairman will explain the rules used in the meeting. Voting procedure to allocate the meeting time appropriately. Include an opportunity for all shareholders to ask. Provide comments and suggestions. Fully the Board of Directors, Audit Committee, sub-committees, relevant executives, and auditors attended the shareholders' meeting to answer the questions in the meeting. Including senior executives, Corporate secretary attend to the meeting.
- In case the shareholders could not attend the meeting by themselves, the Company gives the shareholders the opportunity to appoint a proxy to the independent director or any person as they attend the meeting instead.

In 2021, the Company held the 46th Annual General Meeting of Shareholders, dated on April 27, 2021 at at Chao Phraya Room 2, Montien Riverside Hotel, 372 Rama 3 Road, Bang Khlo, Bang Kho Laem, Bangkok.. There were every director of committees, Directors, Executives, Corporate Secretary, Auditor and management executives participating to explain meeting agenda and answer questions from shareholders.

Due to the situation of the coronavirus outbreak 2019 (COVID-19), the Company held a meeting in the form of "New Normal" by organizing social exclusion measures. And guidelines for attending the shareholders' meeting under the coronavirus situation 2019 (COVID-19) in accordance with the measures and practices announced by the government sector and inform the attendees in advance



The 46th Annual General Meeting of Shareholders (27 April 2021)



The Company assigned Thailand Securities Depository as registrar to send letter of shareholders meeting and related documents to shareholders for at least 21 days in advance before meeting takes place. The Company also published letter of shareholders meeting and related documents via company's website, www.tpcsplc.com, for at least 30 days in advance, so shareholders can reach related information regarding shareholders' meeting as convenient and as quick as possible.

For registering and voting, the Company uses barcode system and provides revenue stamp for shareholders to send proxy to company with aim to make it fast and convenient to shareholders. In the meeting, the Company explains voting criteria before meeting starts and gives shareholders opportunity to express their opinions and raise questions in relation to the company and agenda.

3) After the Shareholders Meeting

- Disclosure of the resolutions of the shareholders' meeting and the voting results by the date of the shareholders' meeting. Or slowly by 9.00 am on the next business day from shareholders' meeting. By the information system of the Stock Exchange of Thailand. Also available on the company's website.
- Do the minutes of the meeting shall be prepared with accurate and complete information stating the issues raised by the shareholders and the Board of Directors 'replies to such questions within 14 days from the date of the shareholders' meeting. And submit the minutes of the meeting to the relevant authorities within the time limit. Also disclose the minutes on the Company's website for shareholders and related parties to verification.

Chapter 2: Equally Treatment among Shareholders

The Board of Directors has established policies and procedures in various matters for all shareholders to be treated and protect their fundamental rights equally both providing information before the shareholders' meeting and protecting the rights of minority shareholders, actions on conflicts of interest and connected transaction as follows:

Pre-meeting information and protection of minority shareholders' rights

- The Company gives shareholders the right to vote on a one share-one vote. which is in accordance with the Company's Articles of Association.

- The Company has a process/channel for minority shareholders to participate in the selection and appointment of directors. by giving shareholders the right to propose matters to be included as meeting agendas and/or to nominate persons to be considered for election as directors of the Company in the Annual General Meeting of Shareholders in advance The period for submitting the agenda and person's name is from December 1 to December 30 of every year.
- The Company has facilitated the shareholders who cannot attend the meeting in person by sending the proxy form along with the meeting invitation letter.
- In the notice of the shareholders' meeting, the documents/evidences used for the proxy are clearly stated so that shareholders can prepare properly and not have problems attending the meeting.
- The Company does not impose any conditions which make it difficult for shareholders to assign proxies.
- The Company sends the invitation letter for the shareholders' meeting to shareholders in advance of the meeting by post at least 21 days before the meeting date.
- The Company has presented the complete shareholders' meeting invitation on the Company's website at least 30 days in advance for shareholders to prepare in advance of the meeting date.
- The Company sends the meeting invitation and meeting documents in English to foreign shareholders.

Actions on conflicts of interest

- The Company has a policy to prevent the use of inside information of the Company. and disseminated to employees, executives and directors of the Company.
- In the case of a connected transaction that is subject to disclosure or approval from shareholders in accordance with the regulations of the Stock Exchange of Thailand. before the transaction The company has disclosed details and reasons for the transaction to shareholders. before making the transaction
- The Company does not have a business group structure where transactions are made in a manner that may cause conflicts of interest. (Prevention of Conflicts of Interest, page 107)
- The Company has set a policy for directors and senior executives to notify the Chairman regarding the trading of their own shares at least 1 day in advance of trading.
- In the past year, there is no case where the Company's directors/executives trade using inside information.
- In the past year, the company has no case of violation/non-compliance with asset trading rules.

Connected Transaction

- If there is a connected transaction, The Company has operated fairly according to the market price and in accordance with the fair and at arms' length and the company shall comply with the law governing securities and exchange, also the regulations, notifications, orders or requirements of the Capital Market Supervisory Board. The Securities Commission and stock exchange. The Stock Exchange of Thailand or any other relevant regulatory authority. Including compliance with the disclosure requirements of the connected transaction of the Company. In accordance with accounting standards prescribed by the Federation of Accounting Professions.
- In the case, that the connected transactions are normal business transactions and normal business support transactions. With general trading conditions, include items to give or receive financial assistance. A listed company or a subsidiary provides financial assistance to a juristic person in which a listed company or a subsidiary is a

shareholder. In proportion to their own interest in that, legal entity under the terms of trade in general or better. To comply with the operating framework approved by the Board of Directors.

- In case of connected transaction is other types of transactions are proposed to the Board of Directors for consideration and an independent committee to give opinions. By compliance with the rules of the relevant regulatory bodies.
- In the past year, the Company had no cases of violation/failing to comply with the rules for related transactions.

Chapter 3: Roles of Stakeholders

The company attaches importance and has laid down policies for the treatment of each stakeholder group, both externally and internally including governance official, related department through having responsibility to social, community and environmental.

The company concern on business growth, mutually beneficial which lead to sustainable growth. A Practical is established in manual on good corporate governance. It also includes Corporate Governance Policies, the principles of Corporate Governance, business ethics and Code of Conduct for the Company Directors, Executives and Employees to be confident that all stakeholders will be treated equally and fairly. In case of disadvantage, the company and stakeholder groups shall find the solution that benefit to all party.

The company has never been indicted for relinquishing responsibility in announcing significant information, nor been complained on any violations, namely, labor law, employment, consumers, business competition and environment. The company has prepared a SUSTAINABILITY REPORT 2021 by analyzing stakeholders for growing together sustainably

Channels for Stakeholders' Participation

The Board of Directors gives employees and stakeholders an opportunity to give information or file a complaint on a matter which could constitute a violation of the law, dishonest or wrongful act of an employee, including irregular behavior which could cause a problem or loss to the company. The company also receives complaints on cases where the rights of an employee or stakeholder has been infringed or where they have been treated unfairly.; are able to contact E-mail: cg@tpcsplc.com or Telephone: 0-2294-0071 ext. 311, 110 Fax: 0-2294-5627

The company will hear and process all complaints impartially, transparently and fairly. Systematic and just measures for the protection of complainants are provided. Information provided by the complainant is kept confidential in the company.

Measures for the Protection of Complainants

1. A complainant may choose to remain anonymous if he/she deems that disclosure could lead to insecurity or loss concerns.

2. The company will keep relevant information secret and take into account the safety of the complainant. Measures have been prescribed for the protection of complainants who are employees, including those who cooperate in the investigation of facts. These persons will be protected from unfair treatment as a consequence of the complaint, e.g. disturbances during work, reassignment or termination of employment.

Interpretations

A supervisor shall be under a duty to take responsibility and give advice to subordinates to ensure knowledge and understanding as well as compliance with the prescribed Code of Conduct. If the Code of Conduct does not provide for any instance, or if there remains a question which renders performance not possible or that a decision cannot be made, the matter shall be consulted with the respectively higher level superior. In the case of a conflict, the decision of the Managing Director, Executive Board and Board of Directors shall be final.

6.2 Business Ethics

The company has a policy for the treatment of stakeholders. By writing a manual "The good corporate governance code (the 2nd Revision version)" which includes: • CG Policy • CG Principles Code 8 • Business Ethics • Code of Conduct for Company Directors, Executives and Employees, which has been distributed to the Directors Executive and employees in order to be a framework for conducting business ethics, taking into account the balance and fairness for all stakeholders in the code of conduct. Such information has also been published in the company website: www.tpcsplc.com as well as developing guidelines for the participation of stakeholders in the sustainable corporate performance. Business ethics are as follows

Shareholders

The Board of Directors performs Authority of responsibly, prudently, earnestly and honestly in order to generate good returns to shareholders on a continual and sustainable basis. In this regard, the following policies and practice guidelines have been prescribed.

1. The ownership rights of shareholders are equitably and fairly respected.
2. Operations are undertaken in accordance with the principles of good corporate governance, which will foster the trust and confidence of shareholders and eventually lead to sustainable growth.
3. The company's businesses are continually advanced to ensure proper returns to shareholders.
4. Significant information which affects or potentially affects shareholders' interests shall be disclosed, whether reports made pursuant to the accounting period or situation reports, pursuant to the relevant laws and notifications. However, no action shall be taken to restrict shareholders' access to company information.
5. A report of the Board of Directors' responsibility for the financial statements in the Annual Report shall be prepared.
6. Minority shareholders shall be given an opportunity to propose matter for inclusion in the meeting agenda and/or to nominate persons for election as Company Directors in the Annual General Meeting of Shareholders.
7. Shareholders are given an opportunity to submit questions relevant to the meeting prior to the shareholders' meeting.
8. Shareholders' meeting notices in both Thai and English are published on the company website www.tpcsplc.com at least 30 days prior to the shareholders' meeting day as information for shareholders and to enable the study of information prior to meetings.
9. Shareholders' meeting shall be facilitated. The date, time, venue and procedure must not pose an obstacle to the shareholders' attendance of the meeting. Shareholders who are not able to attend in person must have the opportunity to grant a proxy to other persons to attend the meeting and vote on their behalves.

10. Conflicts of interests must be dealt with prudently, rationally and information must be fully disclosed.

11. The Company's interests and assets shall be safeguarded as a reasonable person would safeguard his/her property. Wrongful interests, whether obtained by direct or indirect means, shall be eliminated.

The company continuously paid dividends and in accordance with the dividend payment policy. In 2021, The 46th Annual General Meeting of Shareholders' for an approval to pay Dividend for the year 2020, at the rate of 0.60 Baht per share (Sixty Satang), Total of 64,800,000 Baht (Sixty-four million and eight hundred thousand Baht), which is paid from the retained earnings of 20 percent corporate tax-paid business.

In 2022, The company will propose to the 47th Annual General Meeting of Shareholders' for an approval to pay Dividend for the year 2021, at the rate of 0.75 Baht per share (Seventy-five Satang), Total of 81,000,000 Baht (Eighty-one million Baht), which comprises of 2 parts

- 1) 0.50 Baht per share (Fifty Satang), will be paid out of net profits gained from corporate tax-exempted business (BOI).
- 2) 0.25 Baht per share (Twenty five Satang), will be paid out of net profits gained from 20% corporate tax-paid business.

The record date to determine the names of shareholders, who are eligible to receive the dividend is on 5 May 2022. The dividend payment will be made on 25 May 2022.

Moreover, the company has made quarterly reports of operational results and disclosed transactions with connected persons under similar terms to third parties via the press release system of the Stock Exchange of Thailand and the company website, www.tpcsplc.com, under the heading "Investor Relations", "Shareholder Information" "Disclosure Business News and the connected transaction"

Employees

The company regards employees as valuable resources and a key factor to the company's success. The following policies and guidelines have been prescribed in this regard.

1. Human dignity and fundamental rights of employees are respected at work. Employee data or confidential information is not disclosed or transmitted to third parties or unrelated persons.
2. Employees are treated in accordance with the provisions of law, regulations and articles governing the company's operations.
3. Employment equality is promoted. There is no discrimination on the grounds of gender, skin colour, race, religion, age, disability or other status that is not directly related to the works.
4. Training and knowledge exchange are sponsored and promoted to encourage learning and skill development throughout, strengthen career security and offer opportunities for advancements pursuant to each person's potential.
5. Employee participation in the determination of the company's direction and development are promoted.
6. Fair compensation is given as suitable for the knowledge, skill, Authority of , responsibilities and performance.
7. Appropriate welfare and benefits are given to employees, e.g. medical expenses, provident fund and a savings cooperative.

8. Channels are provided for employees to communicate suggestions and complaints pertaining to work. These suggestions are considered and remedies will be determined in the interest of all parties and in view of the creation of good working relations.
9. Facilities necessary for work operations are provided and working conditions are maintained with due regard to safety and occupational hygiene as a means of promoting and raising the quality of lives of employees.
10. Employees of all levels are encouraged to participate in social responsibility activities

Treatment of employees, compensation and employee welfare

The company has reviewed the compensation and benefits to be allocated to employees annually, to ensure that can compete in the same industry.

In addition, The Company has established the Provident Fund for employees' long-term benefits to promote the money saving for their future as well as to persuade employees to loyalty work for the company. For members of the Provident Fund, they will monthly receive 3-4% of the wage as monthly contribution, and they will also pay the same. Amount deducting from their wages for their accumulated fund. When the employment is terminated, the employees will receive accumulated fund, contribution and the net profit of the fund.

The company set up the welfare committee in the workplace for employees to participate in the administration of welfare as a mediator to help the welfare of employees for the good quality working life as the following details:

- Welfare on the Development of Employees
 - Promotion of education during working hours and after working hours
 - Training constantly on working knowledge, conducted by the company and others, such as Textile Knowledge, Anti-Corruption Policy.
- Welfare on Living-Cost
 - Bonus, shift payment and experiential payment
 - Provision of uniform for both daily and monthly employees
 - Transportation allowance; vehicle, gas and telephone
 - Provision of welfare for accidents, the death of parents and spouse
 - Provision of hygienic canteen with reasonable price
 - Allowance when the employee died which paid to the person who has the legal
- Welfare on Saving
 - The Provident Fund
 - A savings cooperative.
- Welfare for Development of Employees'
 - Scholarship for employees' children of the Saha Group
- Welfare to promote stability in the future.
 - Provide a pension to employees the benefits after retirement.
 - Reward and a token of appreciation to employees who work 10, 20 and 30 years.
 - Housing loans with the Bank.
- Health Welfare
 - Clinic & medicine

- Health examination regarding working risk factors.
- Gift Baskets for visiting sick employees

Work Safety and Occupational Health

Since the company focused on the significance of work safety and occupational health, the Committee of Safety, Health and Environment at Workplace was appointed to provide a welfare for the safety and good health of employees. The company provides 24-hour security officers, fire alarms, warning alarm, fire extinguisher, fighting and evacuation drills as well as the first aids training. In this regard, the following guidelines have been prescribed.

1. Business undertakings shall comply with laws, regulations and policies on safety, occupational hygiene and working environment with due regard to the safety of life and properties as well as to the impact on the health of employees, trading partners and stakeholders. Regular monitors and safety assessments must be conducted.
2. Occupational safety shall be promoted. Work regulations, procedures and standards are prescribed to ensure working safety consistent with risks. Working environment and safe work procedures are improved. Tools and equipment for safety protection are also provided to employees.
3. Preparations are made for emergency events. An emergency plan has been devised and regular drills and improvements are carried out. This is to prevent and minimize any loss to life or properties of the company, employees, trading partners and related persons.
4. A safe working culture has been built for the entire organization to ensure sustainably safe work operations.

In 2021, the company recorded statistics of accidents from work and revealed in a SUSTAINABILITY REPORT 2021, which had no serious accidents.

Channel for Employees' Communication

The company has provided a channel of communication for employees to make suggestions and identify problems between the employees and their superiors. And operated by a mechanism that does not affect employees who report such abuse. Which has been preserved as a company secret, are able to contact Executive Directors through directly the Subcommittee of good governance via E-mail: cg@tpcsplc.com or Telephone: 0-2294-0071 Ext. 311, 110 or Fax no. 0-2294-5627

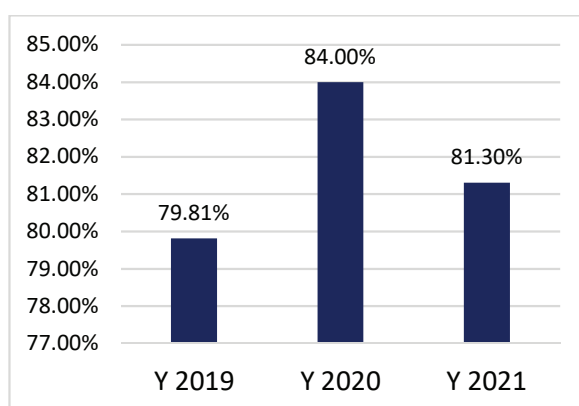
Customers

The company realizes that customer satisfaction and confidence are key factors which contribute to the company's sustainable success. The following policies and guidelines have been prescribed in this regard:

1. The company operates the businesses of manufacturing, product distribution and services which are safe for consumers and environmentally friendly.
2. Businesses are operated with commitment to develop goods and services, introduce new innovations and add value to goods and services in order to continually meet the demands of customers along with the disclosure of necessary information for decision-making without concealment or distortion of facts.

3. Businesses are operated in earnest, honest and fair values and no action is taken that would violate the rights of customers. The confidentiality of customer trade secrets are maintained and not exploited for wrongful personal gains or for the gains of others.
4. The company does not demand, receive or consent to the direct or indirect receipt of properties or other dishonest benefits from customers.
5. The company adheres to trade agreements. In the case where adherence is not possible, the customer would be notified in advance in order to jointly find a remedy and prevent loss.
6. The company provides communication channels to enable customers to file complaints to the company. Channel for customer complaints, inquiries and suggestions about the quality of products and services conveniently, Complaints are processed with care and dealt with fairly. can contact Managing Director at the E-mail: tpcs@tpcsplc.com; sales@tpcsplc.com or Telephone: 0-2294-0071 Ext. 311 or Fax no. 0-2294-5627

Results of customer satisfaction surveys regarding products and services from 2019-2021



Trading Partners

The company realized the significance of impartial and fair treatment with business partners. On the basis of fair business return, the business partner will not disgrace the company's reputation nor commit any violations by prescribing the following policies and guidelines.

1. The company has a system for screening trading partnership the value chain who operate businesses in compliance with the law, safety and occupational hygiene standards, and friendliness to the environment. Trading partners are treated on the basis of fair competition, equality and mutual respect.
2. The confidentiality of secrets or communications of trading partners are maintained and not exploited for wrongful gains of oneself or of others.
3. Relationships and good understandings are fostered. Knowledge is exchanged. Developments and value adding to goods and services are jointly undertaken to promote mutual growth.
4. The company adheres to trade agreements and makes proper representations of data. In the event that an agreement cannot be complied with, the company will expeditiously engage in early negotiations with trading partners in order to reach a mutual remedy and loss prevention solution.
5. The company does not demand, receive or consent to the receipt of properties or any other benefits outside trade agreements.

Criteria for Selecting Trade Partners

The company has a fair and transparent standard for selection, assessment and examination adhere to the business stability and reliability of the business partners. Including able to meet the needs of the company as well creating company's Approve Vendor List. Upon passing the criteria, they will be selected as a business partner with a potential to work with the company. The partner assessment form is used for assessing their potential in terms of the availability of services, production capacity, as well as their history of social responsibility and corporate governance concerns to ensure that they are not affecting society and the environment as a whole.

Measures to reduce the risks from trading partnership

It is an important part of the business operation of the company, once the partner has been selected. The company has an audit process by establishing a review plan to audit suppliers every year (Supplier Audit) or to visit the area or self-assessment (Supplier Process Audit Check Sheet) to evaluate the performance and to ensure that the work can be managed in a level that does not affect the business, society and the environment as a whole, then formulating of remedial plans including evaluation after the corrective action according to the plan.

Suppliers whose performance does not meet the required standards must develop a corrective action plan to improve standards taking into account the quality, quantity, safety in production and delivery. Including compliance with the company's requirements.

Creditors

The company is committed to undertaking business operations in a principled and disciplined manner in order to build the trust of creditors by prescribing the following policies and guidelines.

1. All creditor groups shall be treated equitably and fairly.
2. Contracts and terms will be strictly adhered to.
3. Operations will be administered to ensure the confidence of creditors in the company's financial standing and credit rating.
4. Financial standings shall be accurately and timely disclosed.
5. In the event of an inability to comply with a particular term, the creditor will be forthwith notified in advance in order to enable a joint solution for remedy and loss prevention.

The company applies Direct Credit, transferring system of Bank to facilitate all creditors. The company has only business creditor, and never been complained of default during the previous year.

Competitors

The company operates businesses in accordance with the provisions of law. In this regard, the following policies and guidelines have been prescribed.

1. The company shall conduct its businesses within the rules of fair competition with due regard to business ethics and trade competition laws of various countries in which the company operates.
2. The company will not damage the reputation of its trade competitors.

In 2021, there was no any dispute about competitors.

Labor The company oversees that the operations of all branches do not employ illegal labor.

Non-violation of Human Rights

The company has conducted the business with strictly respect to law and human rights and the employees that receive the honor and respect the rights of individuals equally not discrimination, whole the separation of color, race region, sex, social practices as the main base area of human rights. In this regard, the following policies and guidelines have been prescribed.

1. There shall be no activities or support of activities which violate human rights.
2. Employees are provided with knowledge and understanding of human rights which are applied to work operations.
3. There are no limitations to independence or differences in ideology, gender, race, religion, politics or other matters. The expression of opinions which could cause conflicts or divisions should be avoided.
4. Channels shall be provided for employees or persons who believe that their personal rights have been violated or that they have been treated unfairly to file a complaint with the company. Such complaints shall be given attention and processed fairly. Can contact Executive Directors through directly the Subcommittee of good governance via E-mail: cg@tpcsplc.com or Telephone: 0-2294-0071 Ext. 311, 110 or Fax no. 0-2294-5627

Employees are entitled by law to defend themselves from any accusations of malpractice or cheating, and no employee has been terminated. Throughout the period of business operation, the company has never treated employees impartially, nor been complained on this issues.

State Sector

The company undertakes businesses in compliance with the rules and regulations enacted by the State. In this regard, the following policies and guidelines have been prescribed.

1. Knowledge and understanding of the laws governing operations are acquired and no activities are undertaken which would be inconsistent with the law.
2. Proper action shall be taken when conducting transactions with an official or agency of the State.
3. Good relations are fostered between the company and the State sector within suitable bounds.
4. Relevant laws and business traditions are observed in each country or locality.

Community and Society

The company operates businesses with due regard for the Authority of and responsibilities owed to the nation, community and society as well as local traditions in order to maintain a desirable society and participation. In this regard, the following policies and guidelines have been prescribed.

1. A business which could lead to a deterioration of society shall not be undertaken and the rights of others in the community and society shall not be violated.
2. Consciousness of responsibilities towards the community and society as a whole shall be instilled continuously for the benefit of the company and all levels of employees.
3. Measures shall be provided for the prevention and remedy of impact on the community and society as a consequence of the company's operations.

4. The preservation of local culture and traditions shall be promoted.
5. Cooperation shall be entered into with various agencies for the development of communities.
6. Public benefit activities shall be sponsored.
7. Incomes shall be generated and the community economy shall be promoted through employment of community members and use of community products.
8. Good relations shall be fostered between the company and the community and society on the basis of propriety, transparency and fairness.

The company has events or participated in activities. Associated with the development and ongoing community and disclosed in the sustainability report (SUSTAINABILITY REPORT 2021)

Environment

The company realized the significance of responsible for environment and concerns on impacts of business operation towards natural resources and environment. Thus, it has been stipulated as one of company's vision and missions. In this regard, the following policies and guidelines have been prescribed.

1. Businesses shall be undertaken in accordance with laws, regulations and policies on the environment with due regard for the impact on natural resources and the environment and regular revisions and assessments of performance results shall be undertaken.
2. An organizational culture and consciousness of employees at all levels shall be promoted to encourage cooperation and responsibility for the efficient and sustainable management of the environment and utilization of resources.
3. Knowledge promotion and environmental training shall be extended to employees. The company has published a knowledge environment for employees via the intranet. Information Board as well as employee training, knowledge of the environment continues.
4. Environmental management system shall be promoted, from the economical use of resources to the sustainable treatment and rehabilitation, replacement, monitoring and prevention of impact on natural resources.
5. There is a system for selection of trade partners in the value chain who undertake businesses in an environmentally friendly manner.
6. Environmentally friendly technology is developed and published.

Conducting the video conference at the head office with the branch companies as a mean to reduce global warming, risks and transportation fee.

In addition, the company has continued to carry out CSR in process activities. The company received certificates of the CSR-DIW Continuous Award in 2021 and received the Green Industry level 3 (having an environmental management system equivalent to ISO 14001). By participating in the CSR DIW program, which is a project that promotes the implementation of social responsibility of industrial entrepreneurs and sustainable development which organized by the Department of Industrial Works



Policy of Non-infringement of Intellectual Property

The company operates business based on business ethics conducts and integrity principle, the company adheres not to engage in intellectual property infringement, by creating our business innovation on our own. The Board of Directors pursues a policy of non-infringement of intellectual property by prescribing the following guidelines.

1. Business undertakings shall be consistent with laws, regulations and contractual obligations governing intellectual property rights.
2. Intellectual property works of the company shall be maintained. Such intellectual properties shall not be used or allowed to be used by others without authorization.
3. The intellectual property rights of others shall be respected. The works of others shall not be infringed or applied to personal use except where a license has been obtained or a fee paid to the owner of the work.
4. Intellectual property of creative works produced by employees shall vest in the company. Upon termination of employment, such intellectual property works must be returned to the company regardless of the form which it is stored.

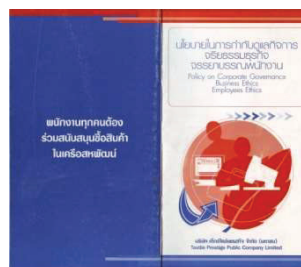
6.3 Significant changes and developments in policies, practices and corporate governance systems in the past year

6.3.1 Significant changes and developments in corporate governance

The Board recognizes the importance of good corporate governance the review updates to suit the situation and to comply with the requirements of the Stock Exchange of Thailand and The Securities and Exchange Commission, Thailand. The company Proceeded in good corporate governance as follows,

The Board of Directors' Meeting No. 7/2545 on November 11, 2022 to approved the good corporate governance policy. In accordance with the guidelines of the SET include

1. Corporate governance policy
2. Business ethics
3. Ethics of employees



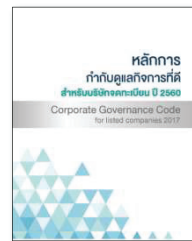
The Board of Directors' Meeting No. 1/2557 on February 27, 2014 to approved the Good Corporate Governance Principles (the 1st Revision version). In accordance with OECD Principles of Corporate Governance 2004 and ASEAN CG Scorecard

1. Corporate governance policy
2. The Principles of Corporate Governance are divided into 5 categories
3. Business ethics
4. Code of Conduct for Company Directors, Executives and Employees



The Board of Directors' Meeting No. 5/2562 on December 24, 2019 to approved the Good Corporate Governance Code (the 2nd Revision version)

1. Good Corporate Governance Policy
2. 8 Good Corporate Governance Principles
3. Business Ethics
4. Code of Conduct for Directors, Executive Officers, and Employees



Annually, the company reviews the suitability for apply to the business context of the company and publishes the latest good corporate governance principles on the company website at www.tpcsplc.com

6.3.2 Compliance with good corporate governance principles in other matters

According to the latest release of the "Corporate Governance Code for Listed Companies 2017" by the Securities and Exchange Commission, it was intended to replace the former corporate governance guidelines and practice.

In 2021, the Board of Directors no. 6/2564, on 21 December 2021 reviewed the implementation of the CG Code by applying to the business context of the company. Apply the CG Code policies and new practices by integrating them as part of the vision, mission, values, policies and manuals for corporate governance, Business ethics and Code of conduct for directors, executives and employees as shown under the heading "Corporate Governance". The company remains committed to sustainable development in accordance with the CG Code.

In the innovation, the company has a separate Research and Development team working closely with marketing team and an in-house seminar was set up to open up and initiate innovative idea for middle management. It aimed to build their awareness and promote for ideas for innovation in the organization.

Compliance with good corporate governance principles in other matters

The Board of Directors has adopted corporate governance policies which comply with the principles of good corporate governance for listed companies, according to the Stock Exchange of Thailand. The company has published its corporate governance policies on the company website; www.tpcsplc.com and has revised every year including training for new employees (orientation) and annual training in 2021. Training on CG, CSR and basic human rights on May 26, 2021.

In 2021, the Company has been assessed for compliance with good corporate governance principles as follows:

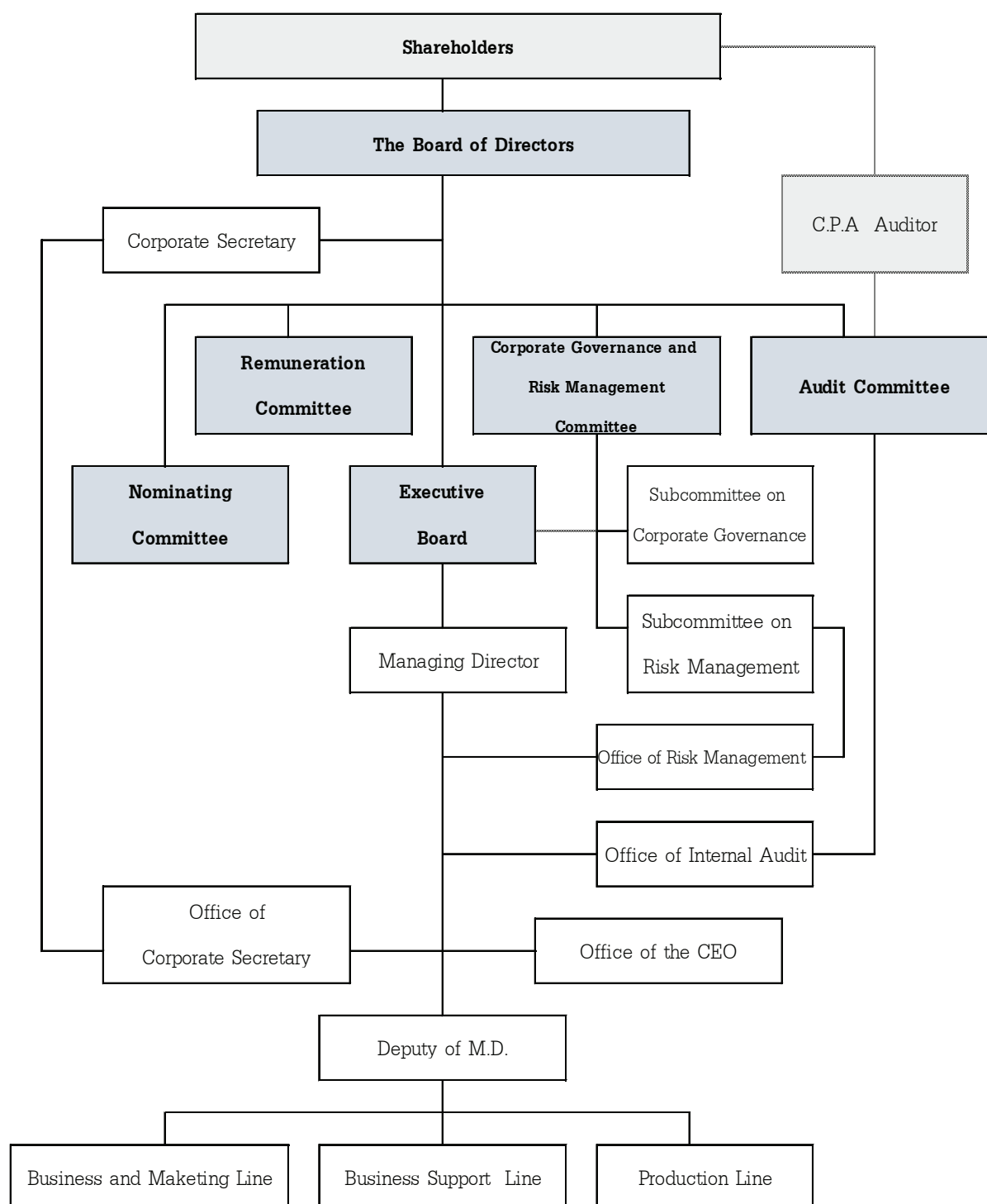
- Corporate Governance Report of Thai Listed Companies 2021. Award granted by the Thai Institute of Directors Association under the support of the SEC and SET, with total rating score of 86%, classified as “Very Good” four Star level. 
- Assessment of arrangement quality of the Annual General Shareholders' Meeting 2021 by the Thai Investors Association with total score of 100 from Thai Investors Association.
- The company has passed the sustainability assessment. causing the company to be listed in “List of Sustainable Stocks Thailand Sustainability Investment (THSI)” Year 2021 for the second consecutive year, results announced on October 4, 2021

Throughout 2021, the company performed in accordance with its policy on good corporate governance, except for the following issues.

- Chairman of the Board of Directors is not an Independent Director, the company remains confident that his performance has always been undertaken with an understanding of good corporate governance principles. Important Decisions were approved by each relevant committee creating balance and was reviewed as well were strictly complied.
- The Board of Directors neither determines the number of companies for each director to be assume his directorship nor a length of time for any independent director because each director has effectively devoted time to perform his Authority of for the company by attending meetings regularly providing benefits to the company. Therefore, the company is confident that it does not impact each director's performance in any way.
- The company did not evaluate directors individually, since the evaluation in the form of The Board of Directors can reflect the performance as a whole, which each director can improve deficient parts of the topic very well.
- The Chairman of the Nomination Committee and the Chairman of the Remuneration Committee are not independent directors, all of them are directors with knowledge and experience who served the positions for a long period of time. They have performed their duties with responsibility and honesty, while never voted when they have conflict of interests.
- The Company has a cross-shareholding structure. The cross-shareholding structure was part of the Company before listing on The Stock Exchange of Thailand. There are no contradictions to section 14 according to the notification of the Capital Market Supervisory Board Thor Jor 28/2008 regarding the approval of newly issued shares.

7. Corporate Governance Structure and Key Data on the Board of Directors, Sub-committees, Executives, Employees and Others

7.1 Corporate Governance Structure



7.2 The Board of Directors

7.2.1 Composition of the Board of Directors

- The company's regulations clause 18, the Board of Directors is comprised of at least 5 directors, and the greater part is currently living in the Kingdom of Thailand.
- In 2021, there are 11 directors consisting of:-

	Person(s)			(%)
	Male	Female	Total	
Executive Director	5	-	5	45.45
Non-Executive Director	5	1	6	54.55
- Independent Director	4	-	4	36.36
- Directors who do not participate in management	1	1	2	18.18
Total	10	1	11	100.00

- The chairman is not the same person as the managing director.
- The structure of the Board of Directors comprised of Independent Directors constituting one-third of the Board of Directors' composition with consistent of the regulation of Capital Market Supervisory Board.
- There were 3 directors with extensive experiences relating to the company's business operations, but did not serve as the Management, namely; Mr. Manu Leelanuwatana, Miss Sirikul Dhanasarnsilp and Assoc. Prof. Krisada Visavatheeranon
- The Audit Committee has at least one director who has graduated or has knowledge in accounting.

7.2.2 Information of the Board of Directors and the Controlling Person

In 2021, there are 11 members of the Board of Directors who named in the certificate letter of Ministry of commerce, as follow:-

Name		Present Position	Date of Appointed
1. Mr. Manu	Leelanuwatana	Chairman	July 7, 1976
2. Mr. Suchai	Narongkananukul	Managing Director	August 10, 1977
3. Mr. Amut	Rattanapathimakorn	Deputy Managing Director	April 26, 1991
4. Mr. Chanin	Ratanavijai	Director	May 11, 2016
5. Mr. Somnuek	Thungpukdee	Director	November 12, 2018
6. Mr. Koravit	Narongkananukul	Director	April 27, 2021
7. Ms. Sirikul	Dhanasarnsilp	Director	July 7, 1976
8. Mr. Padoong	Techasarintr	Independent Director	April 26, 1999
9. Dr. Utid	Tamwatin	Independent Director	August 8, 2019
10. Assoc. Prof. Krisada	Visavateeranon	Independent Director	April 27, 2009
11. Assoc. Prof. Dr. Supachet	Chansarn	Independent Director	April 27, 2021

Whereas Mr. Chanin Ratanavijai acted as Corporate Secretary since May 8, 2008.

Directors with authority to sign on behalf of the company

Any two out of the seven following directors can sign and seal on behalf of the company.

- | | | | |
|-----------------|--------------------|----------------|-----------------|
| 1. Mr. Manu | Leelanuwatana | 2. Mr. Suchai | Narongkananukul |
| 3. Mr. Arnut | Rattanapathimakorn | 4. Mr. Chanin | Ratanavijai |
| 5. Mr. Somnuek | Thungpukdee | 6. Mr. Koravit | Narongkananukul |
| 7. Miss Sirikul | Dhanasarnsilp | | |

7.2.3 Role and Duties of the Board of Directors**Authority of the Board of Directors: -**

1. Appoint, remove, and assign authority to advisors to The Board of Directors, the Managing Director, and various committees, to carry out the assigned Authority of.
2. Seek advices from specialists or company consultants (if any), or solicit the services of outside specialists or consultants at the company's expenses.
3. Approve loan transaction to be used as the company's working capital, for such portion exceeding the authority of The Executive Board.
4. Approve or cancel credit facility, for such portion exceeding the authority of The Executive Board.
5. Approve loan extension to companies having business connection with the company, either as the shareholder or the company engaging in business transaction, or other companies, for such portion exceeding the authority of The Executive Board.
6. Approve the entering into guarantee for credit facility, for companies having business connection with the company, either as the shareholder or the company engaging in business transaction, or other companies, for such portion exceeding the authority of The Executive Board.
7. Approve the set-up, merger, or dissolution of subsidiary company.
8. Approve the investment for the purchase or sales of common shares, and/or other securities, for such portion exceeding the authority of The Executive Board.
9. Approve the procurement and investment transactions of fixed asset, for such portion exceeding the authority of The Executive Board.
10. Approve the adjustment, disposal, and write-off for fixed assets, and/or intangible assets no longer in use, or being subject to damage, loss, destruction, deterioration, out-of-date, or no longer function able, for such accounting value exceeding the authority of The Executive Board.
11. Approve the settlement of conflicts by reconciliation or by the resolution through arbitration, petition, lawsuit, and/or court proceedings on the company's behalf, for such case not considered as normal business practice, and/or such case considered as normal business practice, for such portion exceeding the authority of The Executive Board.
12. Approve the entering into such transaction not considered as normal business practice, for such portion exceeding the authority of The Executive Board.
13. Propose the capital increase or capital decrease, or the change in par value, change or amendment to memorandum of association, articles of association, and/or objectives of the company to the shareholders for consideration.
14. Approved the Executive Board to define the Operational Manual, other procedures as deemed appropriate.
15. Authorize The Executive Board members, management members, managers or other persons, to act on their behalf.

16. Authorize to summon management members or employees concerned to provide explanation or opinion, to join the meeting, and to submit those documents deemed necessary.
17. Appoint and remove Company Secretary.
18. The authority scope for The Board of Directors pertaining to the acquisition and disposal of assets and connected transactions, shall comply with the Notification of the Capital Market Supervisory Board.

Duties and Responsibilities of the Board of Directors: -

1. Set the direction, goal, and business policy for the company.
2. Approve the annual business plan and annual budget, as well as supervising the operations by the management to well comply with the laws, policies, and plans in an efficient and effective manner.
3. Promote the establishment of corporate governance policy, business ethics, and business morality in writing, to serve as guidelines for the directors, the management, and the employees, in carrying out their business practices, while regularly following up to ensure their strict adherence and compliance accordingly.
4. Set up adequate internal control systems, so as to ensure that all transactions receive proper approval from the authorized persons, and that proper accounting review and bookkeeping practice are carried out, while proper checking systems are in place to safeguard against unauthorized exploitation of company assets.
5. Ensure that careful consideration is given to the issue of conflict of interests, and that clear practice guidelines are in place to safeguard the interests of the shareholders and the company. Also ensure that the persons having interests at stake do not take part in adopting the decision, and that all concerned parties strictly follow the procedures and regulations to disclose relevant information in a proper manner.
6. Grant approval to financial statements already audited and verified by the certified public accountant, and earlier approved by The Audit Committee.
7. Being accountable to all shareholders on an equal basis, while ensuring that information are disclosed to the shareholders and investors in an accurate, reliable, and transparent manner.
8. Acknowledge the corporate management report prepared by The Executive Board.
9. Set the date, time, and place for the annual shareholders' general meeting, and convene said meeting accordingly. Also set the rate for dividend payments (if any), and provide comments relating to the meeting agenda to the shareholders. In that regard, the company may suspend shares transfer registration for the period of 21 days leading up to the meeting, whereby the company is required to post such announcement to the shareholders at the company's head office and its subsidiaries for the period of no less than 14 days prior to such suspension. Otherwise, the company may set the date to finalize the shareholders' list (Record Date) no longer than 2 months prior to the meeting, to entitle the shareholders to attend the meeting, and to be eligible for dividend payments.
10. Prepare The Board of Directors' responsibility report toward financial statements compilation, and disclose said report in the company's annual report (form 56-2) and the annual registration statement (form 56-1).
11. Supervise the compilation of the documents required to be submitted to concerned regulating agencies, to ensure that all information contained therein are true and accurate in accordance with the information appearing in the accounting books, the registration book, and other official documents of the company. Endorse the Charter of the Board of Directors and/or other committees.
12. Grant approval to the charter for The Board of Directors, and/or other committees.

13. Engage in those acts lying beyond The Executive Board's authority, or as deemed necessary by The Board of Directors.

The Chairman of the Board of Directors is the leader and controller of Board of Directors' meeting in order to ensure independence. All Directors are able to freely and fully express their opinions or make suggestions. The management of the executives is supported through the power and responsibilities granted to the Managing Director without interfering.

Although the Chairman of the Board of Directors is not an Independent Director, the company remains confident that the discharge of Authority has always been undertaken with an understanding of good corporate governance principles. Decisions on significant matters were approved by each relevant committee were balanced and reviewed as well as strictly complied with.

Authority, duties, and responsibilities of the Chairman

1. Take responsibility as the leader of The Board of Directors in monitoring and supervising the operations of The Board of Directors and various committees.
2. Preside at The Board of Directors' meeting. In case of tie, the Chairman adds an additional vote as a casting vote.
3. Summon The Board of Directors' meeting or may assign another person to act on own behalf.
4. Preside at the shareholders' meeting and control the meeting to be in accordance with the company's regulations regarding the meeting. Conduct the meeting according to the agenda specified in the invitation to the meeting, unless the meeting resolves to change the order of the agenda by votes of not less than two-thirds of the shareholders present at the meeting.
5. Engage in other acts as assigned by The Board of Directors.

Authority, duties, and responsibilities of the Managing Director:-

1. To manage the company and administer the operations in compliance with policies, laws, objectives, Articles of the company, resolutions of the meeting of shareholders, resolutions of the Board of Directors, resolutions of the Executive Committee, as well as relevant regulations and procedures.
2. To issue orders and carry out any act as necessary and appropriate in order to satisfactorily carry out the functions under article 1, and in the case of an important matter, a report shall be made and/or notice shall be given to the Board of Directors and/or the Executive Committee.
3. To command, allocate, appoint, relieve, transfer, promote, enforce disciplines, evaluate as well as to determine the company personnel's remuneration and welfare benefits of employees. All said power must not be inconsistent with the power of Executive Committee.
4. To issue regulations on the company's operations, such regulations not being inconsistent with or contrary to the policies, articles of the company, regulations orders and resolutions of the Board of Directors and/or Executive Committee.
5. To grant and/or delegate powers to other persons to perform specific tasks on behalf of the Managing Director.
6. To promote and develop adherence to good conduct, legal compliance, ethics and culture in the company's business operations while observing good governance principles.
7. The above powers of the Managing Director shall not be exercised in the event of the Managing Director's having a potential personal interest in or a conflict of interests of any character with the company.

8. In the event that the above powers may not be thoroughly clarified or causing any doubt (uncertain) in exercising, the matter must be submitted for the Board of Directors' consideration.
9. To carry out any other acts as assigned by the Board of Directors and/or Executive Committee.

Merger or Segregation of Positions

The company prescribes that the Chairman of the Board of Directors shall not be an Executive Director, Managing Director and shall not have any relationship with the entire management. There is a clear separation in the functions with respect to supervisory policies and the management of routine functions. The company has prepared a Charter of the Board of Directors which clearly prescribes and delineates the powers of all committees and the Managing Director.

7.3 Information of Sub-Committees

7.3.1 Composition and Components of Sub-Committees

The Board of Directors has appointed 5 sub-committees which has the appropriate expertise, responsible. The company has the operations and scrutinize carefully. The 5 sub-committees which comprise of the Audit Committee, the Remuneration Committee, the Nomination Committee, the Corporate Governance and Risk Management Committee and The Executive Directors.

The Board of Directors defines the authority and responsibilities of each committee in the charter. To operate in accordance with the policies and objectives of the company. the Committees, each set has 1 person who chairman carry on the operations in accordance with the policies of the Board of Directors.

7.3.2 The Audit Committee

For Good Corporate Governance regulated by SET, to increase investor confidence in administration of public company, The Board of Directors has appointed an Audit Committee the members are non-executive directors and one* of them possess well understandings and experience in Accounting and finance

The audit committee comprised of at least 3 independent directors matched with the Securities and Exchange Commission regulation, and one of them possess well understandings and experience in Accounting and finance. The audit committee is nominated by The Board of Directors. And have authority and duty according to charter of audit committee and clearly right to promote the performance in order to get rid of beneficial conflict problem. Also to audit the financial statement to be proposed to the shareholders, and communicate with the certified public auditor (CPA) of the company. Each member has 1 year term. In 2021, the Audit Committee held 11 meetings.

Name		Position
1. Mr.Padoong *	Techasarintr	Chairman
2. Dr. Utid	Tamwatin	Director
3. Assoc. Prof. Krisada	Visavateeranon	Director
4. Assoc. Prof. Dr. Supachet **	Chansarn	Director

Note * Audit Committee are possess well understandings and experience in Accounting and finance.

** Assoc. Prof. Dr. Supachet Chansarn has been appointed on April 27, 2021

Authority of the Audit Committee :-

1. Coordinate to facilitate common understanding regarding company operations among the certified public accountant, The Board of Directors, and the internal control office.
2. Authorized to summon the management and company staff to provide comments and clarification, to take part in meetings, and to submit documents deemed necessary, while being allowed to gain access to all levels of information.
3. Authorized to carry out investigation on concerned persons relating to such matters lying within the authority and duty scope of The Audit Committee.
4. Seek advices from specialists or company consultants (if any), or solicit the services of outside specialists or consultants at the company's expenses.

Duties and Responsibilities of the Audit Committee :-

1. Review the company's financial statements to ensure that they are accurate and adequate by reviewing the company's major accounting policies, and supervising information disclosure in such manner complying with Thai Financial Reporting Standards.
2. Review the company's internal control system to ensure that it is suitable and review fraud and corruption prevention and internal audit system to ensure that they are effective.
3. Review operational independence of the internal audit office; approve, appraise, appoint, transfer, or dismiss the head of internal audit office or any other office responsible for internal audit operations. Supervise to ensure that chief of internal audit office has sufficient education, experiences, and training, adequate to such internal audit operations.
4. Grant approval to the Internal Audit Charter.
5. Grant approval and monitor the progress made in relation to the internal audit plan.
6. Review to ensure that the company duly follows the laws on securities and stock exchange, the regulations of The Stock Exchange of Thailand, and the laws concerning the company's business operations.
7. Review, select, nominate and/or dismiss independent persons to serve as the company auditor, and propose related remuneration. Also take part in joint meeting with the company auditor, in the absence of the management for at least once a year.
8. Review connected transactions or transactions with possible conflict of interests, to ensure that they follow the laws, the regulations of the Stock Exchange of Thailand, and the notification of the Capital Market Supervisory Board and that they are justified and are of maximum benefits to the company.
9. Prepare the report by the Audit Committee and disclose it in the company's annual report. Said report requires the signature of the Audit Committee Chairman, and needs to contain at least the following information:
 - a. Opinion regarding the accuracy, complete coverage and reliability of the company's financial statements
 - b. Opinion regarding the adequacy of the company's internal control, fraud and corruption and the risk management system
 - c. Opinion regarding the practices in compliance with the law on securities and stock exchange, the regulations of the Stock Exchange of Thailand, or other laws concerning the company's businesses operations
 - d. Opinion regarding the suitability of the company auditor and the chief of internal audit office.

- e. Opinion regarding the transaction with possible conflict of interests
 - f. The number of the Audit Committee's meetings, and the attendance record of each member
 - g. Overall opinion or comment provided by the Audit Committee out of its practices in accordance with the Charter
 - h. Other items deemed to benefit the shareholders and general investors, in accordance with the authority and duty scope assigned by the Board of Directors.
10. During the course of its duty, should The Audit Committee come across or have any doubt relating to below transactions that they may significantly affect the company's financial position or performances, they are then required to report the matter to The Board of Directors, in order for necessary remedial actions to taken within the timeframe decided upon by The Audit Committee:
- a. Transaction incurring conflict of interests.
 - b. Significant fraud and corruption, irregularity or deficiency within the internal control system.
 - c. Breach of laws concerning securities and stock exchange, the regulations of The Stock Exchange of Thailand, and other laws concerning the company's businesses operations.
- In the case where The Board of Directors or the management fail to rectify the items within the timeframe assigned by The Audit Committee, and member of The Audit Committee may report said problems to The Securities and Exchange Commission or Stock Exchange of Thailand.
- 11. Encourage and follow-up to ensure that the company has effective risk management system.
 - 12. Supervise to ensure that the company has adequate channel to take care of complaints or tips relating to suspicious or improper items contained in the financial statements or fraud and corruption. At the same time, ensure that the company has protective confidential measurement for whistleblower, transparency and independence investigation process, and appropriate follow up.
 - 13. Supervise to ensure that the company implements adequate management system in accordance with the good corporate governance practice.
 - 14. Review, revise and amend the Audit Committee Charter for further submission to The Board of Directors for approval.
 - 15. Implement self-appraisal review at least once a year.
 - 16. Engage in other acts as assigned by The Board of Directors and deemed justified by The Audit Committee in accordance with company regulations and the law.

In carrying out its above duties, The Audit Committee is directly responsible to The Board of Directors, who in turn is responsible to the shareholders and general investors.

7.3.3 The Remuneration Committee

Remuneration Committee comprises of at least 3 Directors appointed by the Board of Directors and/or others in order to consider determine the criteria for payment of remunerations of the Board of Directors and proposed to the Board of Directors and Shareholders. Each member has 1 year term. In 2021, The Remuneration Committee has the meeting 2 times.

	Name	Position
1. Ms. Sirikul	Dhanasarnsilp	Chairman
2. Mr. Padoong	Techasarintr	Director
3. Mr. Suchai	Narongkananukul	Director

Authority of the Remuneration Committee :-

1. Seek advices from specialists or company consultants (if any), or solicit the services of outside specialists or consultants at the company's expenses.
2. Authorized to summon the management and company staff to provide comments and clarification, to take part in meetings, and to submit documents deemed as necessary.

Duties and Responsibilities of the Remuneration Committee :-

1. Review the remuneration policy and criteria for the company directors and if deemed necessary, propose the suggestion or revision to existing criteria, in order to make them more suitable.
2. Review the remuneration budget earmarked for the company directors, by taking into account the practices by other companies in the same business category, the business growth and the company's performances, the remuneration budget approved by the shareholders' meeting, and the actual remuneration amount for the previous year, for further presentation to The Board of Directors for consideration, and for final approval by the shareholders' meeting.
3. Review the remuneration budget for the company directors, the Audit Committee members, the Nomination Committee members, the Remuneration Committee members and the Corporate Governance and Risk Management Committee members by taking into account their duty and responsibility scope and related performances, based on the remuneration budget approved by the shareholders' meeting.
4. Review the remuneration budget for the Nomination Committee members, the Remuneration Committee members and the Corporate Governance and Risk Management Committee members (who do not serve as company directors), by taking into account their duty and responsibility scope, and related performances.
5. Review and revise the charter for The Remuneration Committee, and present to The Board of Directors for approval.
6. Engage in other acts as assigned by The Board of Directors.

7.3.4 The Nomination Committee

Nomination Committee comprises of at least 3 Directors appointed by the Board of Directors and/or others. They must be knowledgeable and experienced to consider and nominate qualified persons to Board of Directors and Shareholders in the Shareholders meeting. In case that a directorship is vacant, Nomination Committee may select and appoint a candidate to replace. Each member has 1 year term. In 2021, The Nomination Committee has the meeting 1 time.

	Name	Position
1.	Mr. Boonsithi Chokwatana	Chairman
2.	Mr. Manu Leelanuwatana	Director
3.	Mr. Suchai Narongkananukul	Director

Authority of the Nomination Committee :-

1. Seek advices from specialists or company consultants (if any), or solicit the services of outside specialists or consultants at the company's expenses.
2. Authorized to summon the management and company staff to provide comments and clarification, to take part in meetings, and to submit documents deemed as necessary.

Duties and Responsibilities of the Nomination Committee:-

1. Set the criteria and method in selecting the persons to be nominated as directors and top management.
2. Review the background and relevant information of the persons to be nominated as directors and top management, by considering their knowledge, experiences, and expertise from various professions, so as to secure qualified persons according to the selection criteria, company regulations, and related laws.
3. Select and evaluate the candidates qualified to be nominated as company directors, for The Board of Directors to consider and approve. However, in the case of the director retiring upon term completion, such nomination needs to be submitted to the shareholders' meeting for approval.
4. Prepare comment and suggestion to serve as references for The Board of Directors' consideration.
5. Review and revise the charter for The Nomination Committee, to be proposed to The Board of Directors for consideration and approval.
6. Engage in other acts as assigned by The Board of Directors.

7.3.5 The Corporate Governance and Risk Management Committee

The Corporate Governance and Risk Management Committee of at least 3 directors who appointed from Board of Directors and/or others persons both as employees or employees of the company and / or any third party with knowledge. Sufficient experience to serve the good governance and risk management. Each member has 1 year term. In 2021, The Corporate Governance and Risk Management Committee has the meeting 2 times.

	Name	Position
1.	Mr. Padoong Techasarintr	Chairman
2.	Assoc. Prof. Krisada Visavateeranon	Director
3.	Dr. Utid Tamwatin	Director
4.	Mr. Suchai Narongkananukul	Director
5.	Mr. Arnut Rattanapathimakorn	Director

Authority of the Corporate Governance and Risk management Committee :-

1. To have the authority to call for any related Management or Employees of the company for an explanation, giving their opinion, meeting attendance or document submission as deemed necessary.
2. To consult with experts or consultants with the company (if any) or hire the external consultant or experts at the expense of the company if necessary.
3. To have the authority to appoint the sub-committee in order to implement in good governance and risk management across the organization.

Duties and Responsibilities of the Corporate Governance and Risk management Committee:-**Good Governance**

1. Review and update the Good Corporate Governance, Good Principles of Good Corporate Governance, Code of Ethics, and Code of Conducts for Executives and Employees, Anti-corruption Policy and Procedure in order to be in line with the changes in related business, regulations, announcement, rules, and laws.
2. Set the operational guidelines in accordance with the Principles of Good Governance, Anti-corruption, and to monitor, supervise, and assess the operation.
3. Promote and support the Board of Directors, Executives, and Employees to comply with the Principles of Good Governance and Anti-corruption.

Risk Management

- 1 clearly and continuously determine the policy and targets, plan, assess the risk, and provide the risk management system of the company in order to deal with any significant risk and report to the Board of Director.
- 2 Promote and encourage cooperation in risk management at all levels in the organization.
- 3 Monitor, supervise, and assess the performance in order to have appropriate and effective risk management by paying attention to all possible warning signs and irregularities.
- 4 Continuously develop effective risk management throughout the organization.

Also includes reviewing the Charters of Good Governance and Risk Management Committee and proposing to the Board of Directors for approval and to perform any operation as assigned by the Board of Directors.

7.3.6 The Executive Board

The Executive Directors comprised of at least 5 directors who appointed from Board of Directors and/or others who are knowledgeable and experienced in order to perform their management roles under Board of Directors' policy concerning with shareholders benefit. Each member has 1 year term. In 2021, The Executive Board has the meeting 14 times.

	Name	Position
1. Mr. Suchai	Narongkananukul	Chairman
2. Mr. Arnut	Rattanapathimakorn	Director
3. Ms. Rachanee	Luevipasakul	Director
4. Mr. Chanin	Ratanavijai	Director
5. Mr. Somnuek	Thungpukdee	Director

	Name	Position
6. Ms. Darunee	Supo	Director
7. Mr. Samai	Moollakote	Director
8. Mr. Koravit	Narongkananukul	Director

Authority of the Executive Board :-

1. Appoint, remove, transfer, and evaluate the performances, as well as deciding on the remuneration and benefits to be granted to the employees at all levels.
2. Appoint and remove any committee assigned to carry out duties for the benefits of the company.
3. Seek advices from specialists or company consultants (if any), or solicit the services of outside specialists or consultants at the company's expenses.
4. Issue the rules and announcement pertaining to company operations, and assign the authority to executive directors and/or staff members acting in the management position, to sign their names approving the disbursement of company assets.
5. Approve loan transaction to be used as the company's working capital, not to exceed an amount specified in the charter and short term under annual budget.
6. Approve or cancel credit facility, with credit amount not to exceed an amount specified in the charter.
7. Approve loan extension to companies having business connection with the company, either as the shareholder or the company engaging in business transaction, or other companies, with such loan extension for each company not to exceed an amount specified in the charter.
8. Approve the entering into guarantee for credit facility, for companies having business connection with the company, either as shareholders or companies engaging in business transaction, or other companies, with such loan guarantee for each company not to exceed an amount specified in the charter.
9. Approve investments and sales of investments in capital instruments and/or debt instruments, each transaction not exceeding an amount specified in the charter.
10. Approve procurements and investments in fixed assets, each transaction not exceeding an amount specified in the charter.
11. Approve the modification, demolition and writing off of fixed assets and intangible assets which are decommissioned, out of order, lost, damaged, deteriorated or outdated and no longer usable, the total book value of such transactions not exceeding an amount specified in the Charter.
12. Approve the adjustment of price and destruction of raw materials and/or outstanding stocks that have deteriorated or become outdated, which could have an effect in reducing the book value as actually occurred.
13. Approve a settlement, dispute settlement by arbitration, filing of complaint, lawsuit and/or to participate in any legal proceedings on behalf of the company pertaining to matters which are not within the normal trade of the company, each case involving a disputed amount not exceeding an amount specified in the charter, and/or which are within the normal trade in relation to a disputed amount that does not exceed an amount specified in the charter for each case.
14. Approve transactions not part of the normal business, each transaction not exceeding an amount specified in the charter.

15. Assign management members, managers or other persons, to act on their behalf.
16. Authorize to summon management members or employees concerned to provide explanation or opinions, to join the meetings, and to submit those documents deemed necessary.
17. Issue work guidelines deemed necessary and appropriate.
18. The authority scope for The Executive Board pertaining to the acquisition or disposal of assets and connected transactions, shall comply with the Notification of the Capital Market Supervisory Board.

Duties and Responsibilities of the Executive Board: -

1. To propose the goals, policies and annual budget to the Board of Directors.
2. To take responsibility for the management of the company in accordance with the direction, goals and business policies of the company.
3. To take charge in enhancing the competitiveness of the company and to promote continual innovations.
4. To supervise the operations of the company in accordance with the laws, objects, Articles of the company, resolutions of the meeting of shareholders, resolutions of the Board of Directors, as well as relevant rules and regulations.
5. Executive Committee members may divide the Executive Committee's works and responsibilities amongst themselves, in which case reports on the activities within each member's supervision must be submitted to the meeting of the Executive Committee for acknowledgement.
6. To supervise the preparation of financial statements, which shall be submitted to the auditor for audit and/or review prior to submission to the Audit Committee and Board of Directors respectively.
7. To consider matters submitted to the Board of Directors for approval or endorsement.
8. To revise and amend the Charter of the Executive Committee and to submit such revision or amendment to the Board of Directors for approval.
9. To carry out any other acts as assigned by the Board of Directors.

7.4 The Executives

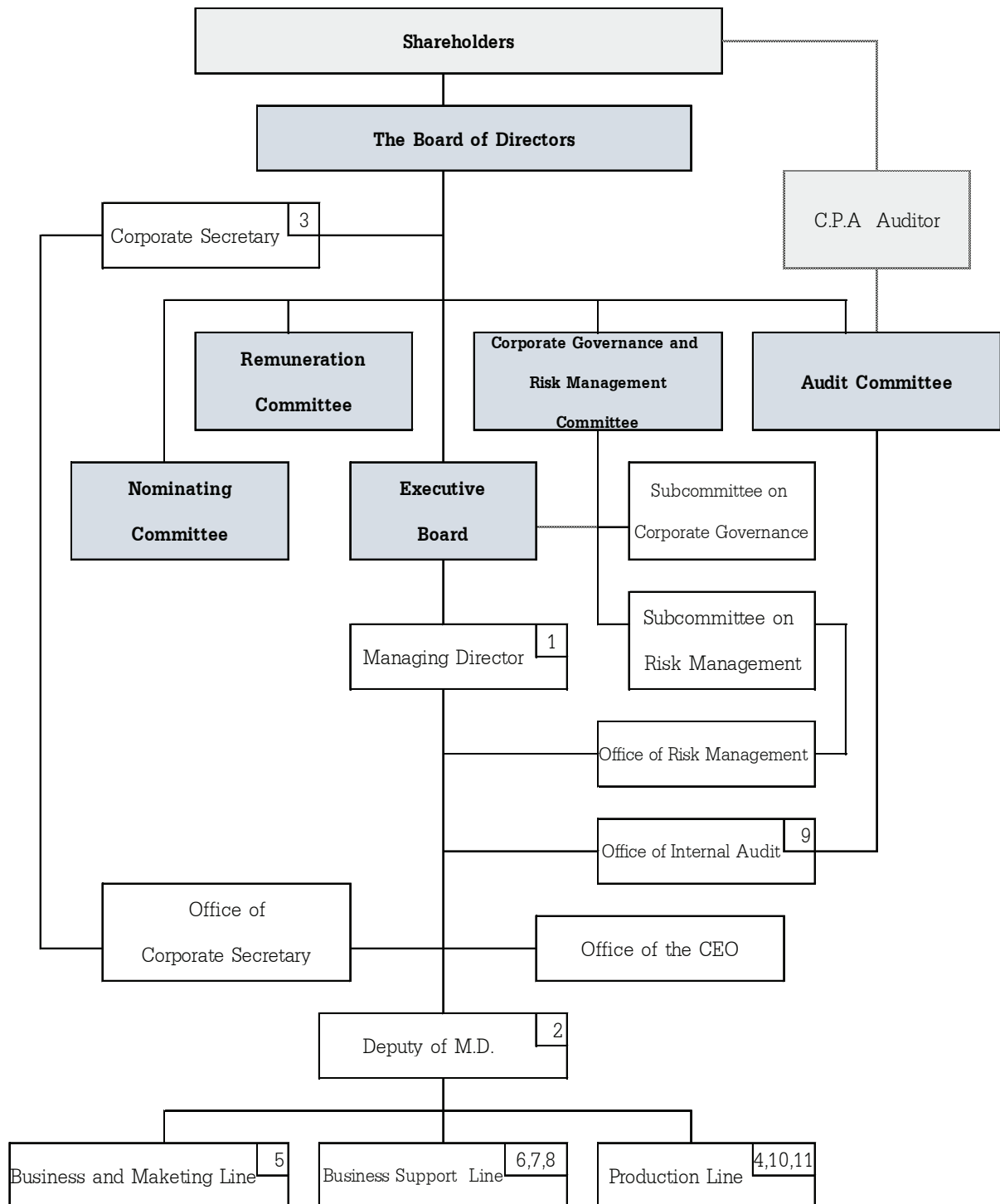
7.4.1 List and position of management

As of December 31, 2021 as the executive as defined by the Securities and Exchange Commission, consists of 11 members as follow;

Name		Position
1. Mr. Suchai	Narongkananukul	Chief Executive Officer and Managing Director
2. Mr. Arnut	Rattanapathimakorn	Deputy of Managing Director and Director of Production
3. Mr. Chanin	Ratanavijai	Executive Director and Senior Manager-office of the CEO and Corporate Secretary
4. Mr. Somnuek	Thungpukdee	Executive Director, Acting for Business Manager and Factory Manager
5. Mr. Koravit	Narongkananukul	Executive Director and Marketing Manager
6. Miss Rachanee	Luevipasakul	Executive Director, Human Resources and Administration Manager and Acting for Business Promotion Manager
7. Miss Darunee	Supo	Executive Director and Accounting and Finance Manager (CFO)
8. Mr. Samai *	Moollakote	Executive Director and IT Manager
9. Mr. Supachai	Taechalapanarusmie	Internal Audit Manager
10. Mrs. Sukjai	Rachadej	Factory Manager
11. Mrs. Suwannee	Naipongprasit	Factory Manager

Note *Resigned from the Executive Committee effective December 21, 2021

Management Structure of company as of December 31, 2021



7.4.2 Remuneration Policy for Executive Directors and Executives

Remuneration policy and the management's remuneration structure

Managing Director and Human Resources Manager will consider the remuneration of the executives according to the compensation structure in the same industry, various factors are accounted for they are responsibility, performance of the company, achievement of the assigned policy, the ability to manage and develop the business in line with the company's growth direction. With regard to the determination of appropriate remuneration able to motivate and maintain quality personnel in order to be the main force of the company in driving the organization.

The Board of Directors and the Remuneration Committee are of the opinion that Remuneration policy and method including compensation structure. There are suitable for their responsibilities and can motivate directors and executives to lead the organization to achieve its goals and can be compared with the level operating in the same industry.

7.4.3 Total remuneration of Executive Directors and Executives

- Remuneration of the Executives Directors

In 2021, the company paid remuneration to the Executive Directors consist of Meeting allowance to 8 persons total of 516,000.-Baht

Other Remuneration of the Executives Directors: None

- Remuneration of the Executives consists of Salary Bonus and Retirement benefits.

In 2021, The company paid remuneration to the Executives are as follow;

TPCS PLC. 11 persons, a total of 34,796,925.-Baht

TPCNIC Co., Ltd. (subsidiary company) 5 persons, a total of 3,005,430.00.-Baht

TPCX Co., Ltd. (subsidiary company) has not paid because the company was just established at the end of December 2021

Other Remuneration of the Executives

The company has provided the Provident fund. Executives who are members of this fund will need to pay 4 percent of their wages to the fund, and at the same time, the company will pay at the same amount to the fund to support them. When their membership is terminated, they will receive their money back, as well as, the supporting fund from the company and other benefits according to terms and conditions of the fund.

In 2021, The company has contributed the Provident funds for the Executives are as follow;

TPCS PLC. 5 persons, a total of 446,544.-Baht

TPCNIC Co., Ltd. (subsidiary company) 1 person, a total of 12,714.-Baht

TPCX Co., Ltd. (subsidiary company) has not paid because the company was just established at the end of December 2021

7.5 Employee

In 2021, The company had 564 employees (excluding executives) as of 31 December 2021, and paid employees a total of 191,376,045.67 Baht. The amount included salaries, overtime, living expenses, bonuses, special allowances, contribution into social security, contribution into provident fund and retirement fund, etc. In addition, the subsidiary paid compensation to employees in the same manner as the company.

TPCNIC Co., Ltd. had 14 employees (excluding executives) as of 31 December 2021, and paid employees a total of 3,453,621 Baht.

TPCX Co., Ltd. (subsidiary company) has not paid because the company was just established at the end of December 2021

The Company and its subsidiary don't have labor union.

Policy on Employee Development

In 2021, Due to affected by the coronavirus (COVID-19) epidemic that needs to be adjusted according to the situation. Policy formulation for human resource development is an important mechanism to increase the competitiveness and increasing the capability to effectively drive business plays a very important role in sustainable growth aspect amid the change and expansion of industry and national economy

The company aims to develop employees to have the necessary knowledge and skills to prepare for future business expansion, as well as to connect with foreign businesses and enhance a more diverse business context in the whole picture, general knowledge that is important and the related to their direct responsibility by using technology in training & seminars such as training via Zoom system or Webinar system, which is used both inside and outside which do not only to attend seminars. The various development methods were used as appropriate such as training, seminars, supervising and mentoring including external and internal curriculum training as follows;

Course	Training course in 2021	
1.The knowledge courses for vision, strategy and sustainable management	- Personal Data Act (PDPA) for internal auditors	- พรบ.ข้อมูลส่วนบุคคล (PDPA) สำหรับผู้ตรวจสอบภายใน
	- Guidelines for Compliance with Personal Data Laws	- แนวปฏิบัติตามกฎหมายข้อมูลส่วนบุคคล
	- Working Paper for Better Corruption Prevention	- ยกระดับกระดาดำการ เชี่ยวชาญสอบทานด้านคอร์รัปชัน
	- Anti-Corruption the Practical Guide	- Anti-Corruption the Practical Guide
	- Anti-corruption	- การต่อต้านการทุจริตและคอร์รัปชัน
	- TCFD & SDGs Workshop: ESG Risk Analysis and GHG Accounting	- TCFD & SDGs Workshop: ESG Risk Analysis and GHG Accounting
	- ESG: opportunities and risks companies should know	- ESG: โอกาสและความเสี่ยงที่บริษัทควรรู้
	- CG CSR and basic human rights	- CG CSR และ สิทธิมนุษยชนขั้นพื้นฐาน
	- Retirement preparation	- การเตรียมตัวเกษียณอายุ

Course	Training course in 2021	
2. The basic courses For employees in each position and supports the work of the organization	<ul style="list-style-type: none"> • Marketing and E-Commerce 	<ul style="list-style-type: none"> • การตลาด และ E-Commerce
	- Develop a marketing strategy for E-Commerce business that is superior, Maximize E-commerce	- วางกลยุทธ์การตลาด ธุรกิจ E-Commerce แบบเหนือชั้น Maximize E-commerce
	- Effective warehouse management and inventory control	- การจัดการคลังสินค้าและควบคุมสินค้าคงคลังอย่างมีประสิทธิภาพ
	- eWMS e World Marketing Summit 2021	- eWMS e World Marketing Summit 2021
	<ul style="list-style-type: none"> • Accounting and Finance 	<ul style="list-style-type: none"> • บัญชีและการเงิน
	- Summary of important points to be aware of TFRS	- สรุปสาระสำคัญประเด็นที่ควรทราบของ TFRS
	- Trends, direction of doing M&A, important issues to consider and M&A strategy	- แนวโน้ม ทิศทางการทำ M&A ประเด็นสำคัญที่ต้องพิจารณา และกลยุทธ์การทำ M&A
	- TLCA CFO CPD No. 7/2021 "Economic update for CFO"	- TLCA CFO CPD ครั้งที่ 7/2021 "Economic update for CFO"
	- update tax 2021	- update ภาษี 2564
	- Accounting of income and expenses Effect on Net Profit Calculation	- การบันทึกบัญชีรายได้และค่าใช้จ่าย ผลกระทบต่อการคำนวณกำไรสุทธิ
	- TLCA CFO CPD No. 9/2021	- TLCA CFO CPD ครั้งที่ 9/2021
	<ul style="list-style-type: none"> • Company Secretary Professional Development Project 	<ul style="list-style-type: none"> • โครงการพัฒนาวชิชาชีพเลขานุการบริษัท
	<ul style="list-style-type: none"> • Import-Export 	<ul style="list-style-type: none"> • Import-Export
	- Problems using Form D and E and their solutions	- ปัญหาการใช้ Form D และ E และแนวทางแก้ไข
	- Rules of origin under the ASEAN-China framework and the ASEAN framework	- กฎถิ่นกำเนิดสินค้าภายใต้กรอบอาเซียน-จีน และกรอบอาเซียน
	- Harmonized Customs Tariff System	- พิกัดศุลกากรระบบฮาร์โมนี
	<ul style="list-style-type: none"> • Safety at work. 	<ul style="list-style-type: none"> • ความปลอดภัยในการทำงาน
	- Executive level safety officer	- เจ้าหน้าที่ความปลอดภัยระดับบริหาร
	- Safety Committee (CDC)	- คณะกรรมการความปลอดภัยฯ (คปอ.)
	- Security Law Management Strategies	- กลยุทธ์การบริหารกฎหมายความปลอดภัย
	- Using machinery and equipment to work safely (Machine Safety)	- การใช้เครื่องจักรและอุปกรณ์ในการทำงานอย่างปลอดภัย (Machine Safety)
	- Driving a forklift safely and properly	- การขับรถฟอร์คลิฟอย่างปลอดภัยและถูกวิธี
	<ul style="list-style-type: none"> • The new factory law applies to factory operators. 	<ul style="list-style-type: none"> • กฎหมายโรงงานฉบับใหม่กับผู้ประกอบการโรงงาน

Course	Training course in 2021	
	• Quality Assurance	• ประกันคุณภาพ
	- ISO 9001:2015 requirements	- ข้อกำหนด ISO 9001:2015
	- Risk assessment and internal audit	- การประเมินความเสี่ยงและการตรวจประเมินภายในองค์กร
	- Packing Standard for customers	- Packing Standard สำหรับลูกค้า
	• Information system	• ระบบสารสนเทศ
	- TPCS Application and TPCS Webmail new formats	- TPCS Application และ TPCS Webmail รูปแบบใหม่
	- SAP system : Material Management	- ระบบ SAP : Material Management
	- Using the SAP system	- การใช้ระบบ SAP
	- strengthening awareness Cyber Security	- เสริมสร้างการรับรู้ที่แข็งแกร่ง ด้านความมั่นคงปลอดภัยทางไซเบอร์
6 The basic courses For employees in each position and supports the work of the organization	- Basic fire prevention and suppression	- การป้องกันและระงับอัคคีภัยเบื้องต้น

7.6 Other important information

7.6.1 Persons assigned to the following duties:

- Corporate Secretary

According to the Securities and Exchange Act (No. 4) B.E. 2551, the Board of Directors must provide a corporate secretary to be responsible for the actions required by law.

The Board of Directors resolved to appoint **Mr. Chanin Ratanavijai**, who is qualified, with sound knowledge and experiences since May 8, 2008. He attended a “Corporate Secretary Development Program” from Thai Listed Companies Association. Qualifications of the Corporate Secretary as shown in Attachment no. 1

Corporate Secretary's Authority of must comply with section 89/15 and section 89/16 of the Securities and Exchange Act (no. 4) B.E.2551 to perform with full responsibility, care, and loyalty to gather with, company's objectives, Articles of Association and resolutions of the Board of Directors' meeting & the shareholders' meeting.

The Corporate Secretary is responsibilities as regulated are as follows;

1. To prepare and maintain the following documents:

- Directors' register
- Invitation letters to of The Board of Directors' meeting and minutes of The Board of Directors' meetings and Annual reports (Form 56-2)
- Notice of the shareholders' meeting and minutes of shareholders' meeting.

2. To maintain report of interest reports filed by directors or executives and send copy to the chairman of company and the chairman of Audit Committee for their acknowledgement within 7 working days after receiving such report as stated by section.89/14
3. To carry out other proceedings as prescribed by The Capital Market Supervisory Board.

Together with other Authority of assigned by the Board of Directors, as follows;

- Set up the Board of Directors, Executive Board and the shareholders' meeting.
- To ensure that the company and board members complies with relevant legislation and regulation, Board's/Shareholders' resolutions and the company's good corporate governance policy.
- To monitor and report substantial changes of rules and regulations to the directors/ executives
- To organize the Board of Directors' Self-Assessment

- **Supervision of bookkeeping**

The management has considered to appoint **Ms. Darunee Supo**, as the Accounting and Finance Manager, who is the chief accountant and finance executive and directly responsible for the supervision of bookkeeping. The qualifications of the supervision of bookkeeping as shown in Attachment no. 1

- **Head of Internal Audit**

The Audit Committee approved the appointment of **Mr. Supachai Taechalaparnarumie**, as the Internal Audit Manager, who have educational qualifications, experience, and training that are suitable enough to perform the duties of the Company's internal audit supervisor. There is an internal audit office Responsible for auditing the Company's operations to be effective by reporting the audit results directly to the Audit Committee. Details about the Head of Internal Audit as shown in Attachment no. 3

7.6.2 Investor Relations

The Board of Directors has designated the persons who would be able to provide data and information as required by investors and relevant persons. In this regard, the following person can be contacted:

- **Mr. Chanin Ratanavijai** **Director and Corporate Secretary**

Telephone: 0-2294-0071 ext.220

E-mail : investor@tpcspc.com Website: www.tpcspc.com

In addition, investors have communication with company officials. For information on the investment, the company has cooperated well.

In the year 2021, due to the situation of the COVID-19 epidemic, the company has suspended the event. "Analysts and investors meet Saha Group" which usually takes place at the Saha Group Fair at the end of June each year.

7.6.3 Remuneration of company Auditor

- Audit Fee

Name of Auditor who signed financial statement	Company Payer	Audit Fee (Baht)
Mr. Prasitporn Kesama From ASV & Associates Limited.	1. TPCS PLC.	900,000.-
	2. TPCNIC Co., Ltd.	170,000.-
	3. TPCX Co., Ltd.*	12,000.-
Total		1,082,000.-

Note * TPCX Co., Ltd. was established on December 2021

- Remuneration for other services (Non-Audit Fee)

Provider	Company Payer	Type of Work Other services	Fee (Baht)
ASV & Associates Limited.	1. TPCS PLC.	BOI promoted business	20,000.-
	2. TPCNIC Co., Ltd.	The Financial Statements (English Version)	3,000.-
	3. TPCX Co., Ltd.	None	0.-
Total Non-Audit Fee			23,000.-

8. Report on Key Performance in Corporate

8.1 Summary of the performance of the Board of Directors in the past year

Details as shown in "Report of the Board of Directors" page 2

8.1.1 Nomination, development and evaluation of the Board's performance

(1) Criteria for the selection of independent directors and nomination process

The company has The Nomination Committee which is responsible for the selection of qualified candidates, taking into account the knowledge, skills, experience and expertise from various professions. The Nomination Committee also consider their leaderships, visions, ethics, transparency, and must not be prohibited by laws and regulations of the company and nominate competent candidate(s) who are eligible by law and regulations, set out by the Stock Exchange of Thailand and the Securities and Exchange Commission and not being sexual prejudice for their nominations to the Board of Directors for approval, unless In the case of independent directors retired by rotation to propose to the AGM for approval individually.

If the term is not retired by rotation and the remaining term is not less than 2 months, the Board of Directors' meeting will elect the person nominated by the Nomination Committee. Appointed as a director of the company with a vote of not less than three-fourths (3/4) of the remaining directors However, the person who is appointed as the director will hold office for the same term as the remaining term of the director he replaces.

Determination of Independent Directors'

Independent Director means a person who is qualified and independent of management and the major shareholders

The company has given the definition of each "independent director" of the company equal to the announcement of the Capital Market Supervisory Board No. Tor Chor. 4/2552 as follows:

- (1) holding shares not exceeding one percent of the total number of shares with voting rights of the company, its parent company, subsidiary company, associate company, major shareholder or controlling person, including shares held by related persons of such independent director;
- (2) neither being nor used to be an executive director, employee, staff, advisor who receives salary, or controlling person of the company, its parent company, subsidiary company, associate company, same-level subsidiary company, major shareholder or controlling person, unless the foregoing status has ended not less than two years prior to the date of appointment as an independent director. Such prohibited characteristic shall not include the case where the independent director used to be a government official or advisor of a government unit which is a major shareholder or controlling person of the company;
- (3) not being a person related by blood or legal registration as father, mother, spouse, sibling, and child, including spouse of child, executive, major shareholder, controlling person, or person to be nominated as executive or controlling person of the company or its subsidiary company;
- (4) neither having nor used to have a business relationship with the company, its parent company, subsidiary company, associate company, major shareholder or controlling person, in the manner which may interfere with his independent judgment, and neither being nor used to be a significant shareholder or controlling person of any person having a business relationship with the company, its parent company, subsidiary company, associate company, major shareholder or controlling person, unless the foregoing relationship has ended not less than two years prior to the date of appointment as an independent director.

The term 'business relationship' under the first paragraph shall include any normal business transaction, rental or lease of immovable property, transaction relating to assets or services or granting or receipt of financial assistance through receiving or extending loans, guarantee, providing assets as collateral, and any other similar actions, which result in the company or his counterparty being subject to indebtedness payable to the other party in the amount of three percent or more of the net tangible assets of the company or twenty million baht or more, whichever is lower. The amount of such indebtedness shall be calculated according to the method for calculation of value of connected transactions under the Notification of the Capital Market Supervisory Board governing rules on connected transactions mutatis mutandis. The consideration of such indebtedness shall include indebtedness occurred during the period of one year prior to the date on which the business relationship with the person commences;

- (5) neither being nor used to be an auditor of the company, its parent company, subsidiary company, associate company, major shareholder or controlling person, and not being a significant shareholder, controlling person, or partner of an audit firm which employs auditors of the company, its parent company, subsidiary company, associate company, major shareholder or controlling person, unless the foregoing relationship has ended not less than two years prior to the date of appointment as an independent director;
- (6) neither being nor used to be a provider of any professional services including those as legal advisor or financial advisor who receives service fees exceeding two million baht per year from the company, its parent company,

subsidiary company, associate company, major shareholder or controlling person, and not being a significant shareholder, controlling person or partner of the provider of professional services, unless the foregoing relationship has ended not less than two years prior to the date of appointment as an independent director;

- (7) not being a director appointed as representative of directors of the company, major shareholder or shareholder who is related to major shareholder;
- (8) not undertaking any business in the same nature and in competition to the business of the company or its subsidiary company or not being a significant partner in a partnership or being an executive director, employee, staff, advisor who receives salary or holding shares exceeding one percent of the total number of shares with voting rights of other company which undertakes business in the same nature and in competition to the business of the company or its subsidiary company;
- (9) not having any other characteristics which cause the inability to express independent opinions with regard to the company's business operations.

After being appointed as independent director with the qualifications under (1) to (9), the independent director may be assigned by the board of directors to take part in the business decision of the company, its parent company, subsidiary company, associate company, same-level subsidiary company, major shareholder or controlling person, provided that such decision shall be in the form of collective decision.

The term of office of Directors and Independent Director

The Board of Directors was elected in the shareholders' meeting. According to the company's regulations, the Directors can hold office for 3-year term as specified in the Public Limited Companies Act. The Directors who retire upon expiration of their office holding term can be re-appointed. The information of office holding, date-month-year, of the Directors and Independent Directors has been clearly disclosed in the Attachment no. 1

- The Board of Directors does not specify the term of office holding for the Directors because the Board of Directors and shareholders are confident in the Directors' qualifications as the experts equipped with knowledge, business capabilities, determination, and high commitment.
- Like the Directors, the Board of Directors does not specify the term of office holding for the Independent Directors since both positions are appointed by the approval of the shareholders' meeting.
- The Board of Directors gathers information from the letter of proxy and annual report as well as the office holding term in considering for the appointment of the Independent Directors.

(2) The recruitment of Directors and Top management.

Director Election Process

According to the Articles of Association Chapter 4, the directors must be elected by the shareholders' meeting according to the regulations and methodologies as follows:

- 1) A shareholder has one share and equal to one vote.
- 2) Each shareholder must apply all the vote according to Item (1), to elect only one or more to be directors but shall not be divided of the vote to any others or how much.
- 3) The person who granted the subordinate maximum votes has been elected to be the director as the amount of directors that the shareholders' meeting must elect. In case of the person who granted the subordinate votes,

being a tie over than the amount of directors that the shareholders' meeting must elect, the chairman shall exercise his casting vote.

Minority shareholders' rights

The company provided the opportunity for minority shareholder to nominate candidates to be appointed company directors, prior to the holding of shareholders' meeting, according to the criteria set forth by the company. Shareholder can find detail document at the company's website; www.tpcsplc.com. The Nomination Committee will select those who meet the criteria. To be included in the agenda on election of directors, proposed to the Board of Directors for consideration and approval. Before proposing to the annual general meeting of shareholders for consideration and approval individually.

Policy on Succession Plan of Highest Management and Top Management Positions

The Board of Directors realizes the importance on selection of appropriated and qualified persons to hold the highest management and top management positions in order to keep business operations running continually and leading the organization to achieve the planned targets. Hence, the Company has specified the policy on succession plan of the highest management and top management as follows:

The Company shall arrange to have the succession plan in place in case the highest management and top management of the Company cannot perform duties, by assigning the executive in lower level or closest level to be in charge of such position until the Company can recruit and select the person who is fully qualified pursuant to the law, capable with vision and experiences suitable with the Company's business to fill in such position.

- Highest management position: This position will be considered by the Nomination Committee, then it will be further proposed for the Board of Directors' consideration and approval.
- Top management position: This position will be jointly considered by the management and Human Resources Department, then it will be approved by the Managing Director.

The company has implemented a succession planning by setting up a preparation processes for management and staff as detailed below:

1. Study and pinpoint all key executive positions as well as the critical positions of the organization.
2. Prepare the Job Competency and Characteristics Descriptions of key positions According to the competency set.
3. Analyze and compare candidates to suit each position based on
 - Performance
 - Potential
4. Set up each successor's development plan (IDP – Individual Development Plans) for each individual replacement required by the organization.
5. Develop successor in the framework and guidelines.
6. Continue monitoring, evaluating and modifying the capability of employees' development and improvement methods as planned.

The company is aware of the availability of management skilled and knowledgeable employees to sustain and enhance the company's strength and competitiveness.

The Top Management Selection Process

1. The management carries out the duty of selecting persons with suitable qualifications as executive by considering the following criteria.
 - Being an employee or employee of the company.
 - Have knowledge, ability, skills, professional experience, various specific qualifications corresponding to the position and is most beneficial to the company.
 - Experience in business and effective team management
 - High leadership.
 - morality and ethics in management.
2. The appointment of other executives not also being members of the Executive Committee shall be carried out jointly by the executive in the relevant line of operation and the Personnel Department submitting nominations for appointment by the Managing Director.

Determining the number of listed companies for the Directors

The Board of Directors does not determine the number of companies; each director will be elected as directors. The Committee has devoted time to perform Authority of for the company effectively. By attending meetings regularly and benefits to companies throughout the company, ensuring that no impact on the performance in any way. so, does not limit the number of listed companies for the Directors to hold office.

The company discloses the names and details of office of each director in other companies in the Attachment no.1. In present, the company does not directors held any directorship in other listed companies, 5 companies.

Number of Listed Company	Name of Director
4	Mr. Manu Leelanuwatana
2	Mr.Padoong Techasarintr *
1	Assoc. Prof. Krisada Visavateeranon *
1	Miss Sirikul Dhanasarnsilp

Note: * Independent directors who are independent directors in other listed companies

(3) Development of Directors and Executives

The Board of Directors and executive officers have appreciated their roles, Authority of and responsibilities to the company. Thus, the company has attached importance to the development of all personnel throughout the organization, consistent with the leadership and vision of the Directors and executives, in order to enhance knowledge, competencies, skills and potentials. The Board of Directors and executives are encouraged to attend seminars and training in courses that are beneficial to the performance of functions as are held internally or externally, including work visits abroad.

Orientation of New Director

The company has arranged for the orientation of new Director in order to inform them of the company's policies and relevant information, such as the company's principal business, operating results, organizational structure, shareholders, including relevant rules. Also, for the benefit of the discharge of functions by new Director, the company has prepared a handbook for Director.

Current Directors and Management Executives

Continuing education is provided to these directors through sponsorship of relevant training courses offered by IOD. 8 Directors from total of 11 Directors, or 72.72% underwent such courses, and participation in more such courses are in the works, both concerning directors' Authority of and company business in general. All executives are continually trained in relevant laws and regulations that are helpful to their performance in the management role. Courses of Training or Seminar in 2021 as follow;

Courses of Training / Seminar in 2021	Directors and Executives who attended
1. Online Seminar: Summary TFRS for PAEs Required Notes and Changes in 2021 สรุปสาระสำคัญ ประเด็นที่ควรทราบของ TFRS for PAEs ที่ต้องใช้ และการเปลี่ยนแปลงในปี 2564	Ms.Darunee Supo
2. Online Seminar: Trend to direction of M&A, important issues to consider and M&A strategy แนวโน้มทิศทางการทำ M&A ประเด็นสำคัญที่ต้องพิจารณา และกลยุทธ์การทำ M&A	Ms.Darunee Supo
3. Update Tax 2021. Update ภาษีปี 2564	Ms.Darunee Supo
4. Recording of income and expenses effect on net profit calculation การบันทึกบัญชีรายได้และค่าใช้จ่าย ผลกระทบต่อการคำนวณกำไรสุทธิ	Ms.Darunee Supo

Relevant Parties in Corporate Governance

The Corporate Secretary an officer engaged in investor relations, as well as those doing relevant jobs, regularly attend assorted training courses and seminars on relevant and current topics, and topics that are helpful to their performance organized by SEC, SET, Listed Companies Association, and IOD.

Courses of Training / Seminar in 2021	Participants
1. Intensive tutoring to full score (100) for the AGM Checklist 2021 by the Thai Investors Association ติวเข้มให้เต็มร้อย AGM Checklist 2564 จัดโดยสมาคมส่งเสริมผู้ลงทุนไทย	<ul style="list-style-type: none">Ms. Amornrath PiriyatanachotiMs. Amilada Sae-Phu
2. Discussion activity "Prepare for Prompt One Report" กิจกรรมเสวนา "เตรียมตัวให้ Prompt One Report"	<ul style="list-style-type: none">Ms. Amornrath PiriyatanachotiMs. Amilada Sae-Phu
3. Improvement of the assessment criteria for the Corporate Governance Survey of Listed Companies Year 2023 organized by the Thai Institute of Directors Association การปรับปรุงหลักเกณฑ์การประเมินโครงการสำรวจการกำกับดูแลกิจการบริษัทจดทะเบียน ปี 2566 จัดโดยสมาคมส่งเสริมสถาบันกรรมการบริษัทไทย	<ul style="list-style-type: none">Ms. Amornrath PiriyatanachotiMs. Amilada Sae-Phu

Courses of Training / Seminar in 2021	Participants
<p>4. Seminar on the topic of techniques for preparing the invitation letter for the Annual General Meeting of Shareholders (AGM) in accordance with the relevant rules and regulations. Organized by Thai Company Secretary Club and Thai Listed Companies Association</p> <p>สัมมนา หัวข้อ เทคนิคการจัดทำหนังสือเชิญประชุมสามัญผู้ถือหุ้น (AGM) ให้ถูกต้องตามกฎหมายที่เกี่ยวข้อง จัดโดยชมรมเลขานุการบริษัทไทย และสมาคมบริษัทจดทะเบียนไทย</p>	<ul style="list-style-type: none"> • Ms. Amornrath Piriyanachoti • Ms. Amilada Sae-Phu
<p>5. Seminar, introduction of DAP e-Shareholder Meeting service (services for organizing shareholder meetings via electronic media by the Stock Exchange of Thailand)</p> <p>สัมมนาการแนะนำDAP e-Shareholder Meeting (บริการการจัดประชุมผู้ถือหุ้นผ่านสื่ออิเล็กทรอนิกส์ จัดโดยตลาดหลักทรัพย์แห่งประเทศไทย)</p>	<ul style="list-style-type: none"> • Ms. Amornrath Piriyanachoti • Ms. Amilada Sae-Phu
<p>6. Seminar on Business and Human Rights</p> <p>สัมมนาธุรกิจกับสิทธิมนุษยชน</p>	<ul style="list-style-type: none"> • Ms. Amornrath Piriyanachoti • Mr. Natthawut Chaithong
<p>7. Company Secretary Professional Development Programme 2021 by Thai Listed Companies Association</p> <p>โครงการพัฒนาวิชาชีพเลขานุการบริษัท ปี 2564 จัดโดยสมาคมบริษัทจดทะเบียนไทย</p>	<ul style="list-style-type: none"> • Ms. Amilada Sae-Phu
<p>8. TCFD & SDGS WORKSHOP FOR BEGINNERS by SET</p>	<ul style="list-style-type: none"> • Mr. Natthawut Chaithong • Ms. Amporn Mananum
<p>9. P01: Preliminary to Corporate Sustainability by SET</p> <p>P01: พื้นฐานด้านความยั่งยืนของธุรกิจ (SET)</p>	<ul style="list-style-type: none"> • Mr. Natthawut Chaithong
<p>10. S01: Sustainability Commitment by SET</p> <p>S01: การกำหนดเป้าหมายการพัฒนาที่ยั่งยืนของธุรกิจ (SET)</p>	<ul style="list-style-type: none"> • Mr. Natthawut Chaithong
<p>11. S02: Value Chain and Materiality Analysis by SET</p> <p>S02: การวิเคราะห์ห่วงโซ่คุณค่าและประเด็นสำคัญด้านความยั่งยืน</p>	<ul style="list-style-type: none"> • Mr. Natthawut Chaithong
<p>12. S03: Sustainability strategy and Initiative by SET</p> <p>S03: การกำหนดกลยุทธ์และวิธีการดำเนินงานด้านความยั่งยืนขององค์กร (SET)</p>	<ul style="list-style-type: none"> • Mr. Natthawut Chaithong
<p>13. TCFD02: TCFD & SDGs Advanced (SET)</p>	<ul style="list-style-type: none"> • Mr. Natthawut Chaithong • Ms. Amporn Mananum
<p>14. TCFD03: TCFD & SDGs - ESG Risk Analysis and GHG Accounting (SET)</p>	<ul style="list-style-type: none"> • Mr. Natthawut Chaithong • Ms. Amporn Mananum
<p>15. RE01: Preparation to Sustainability Disclosure: One Report by SET</p> <p>RE01: การเตรียมความพร้อมจัดทำ Sustainability Disclosure ตาม One Report (SET)</p>	<ul style="list-style-type: none"> • Mr. Natthawut Chaithong • Ms. Amporn Mananum

(4) Self-Assessment of the Board of Directors

Every year, all directors must assess work performance of each director. Each director must assess his or her own performance by referring to the SET performance assessment form. The director will then notify the results to the board of director.

With a scoring system of 100%;

More than 90% = very good,

More than 70% = good,

More than 50% = fair

Less than or equal 50% = poor

In the Board of Directors meeting No.1/2565 on February 22, 2022, all directors assessed and acknowledgement work performance of the Board of Directors and Sub-committee in year 2021. The summary of this assessment was presented to the Board as follows;

1) Self-Assessment to evaluate entire of the Board of Directors which has topics as the structure and qualification of the directors, the roles and responsibilities, the meeting, the duty and acting, the relationships with the management and the skill development of the director and the executive. The overall summary of assessment findings showed an average of 86.51 %, regarded as Good.

2) Self-Assessment to evaluate sub-committees which has topics as the structure and qualification of the sub-committees, the meeting, the roles responsibilities and duty. The overall summary of assessment findings showed as follows;

- | | | | | |
|--|-----------------------|---------|-------|-----------|
| - The Nomination Committee | had the average score | 70.83 % | rated | Good |
| - The Remuneration Committee | had the average score | 84.00 % | rated | Good |
| - The Audit Committee | had the average score | 98.91 % | rated | Very good |
| - The Corporate Governance and Risk Management Committee | had the average score | 92.94 % | rated | Very good |
| - The Executive Board | had the average score | 84.61 % | rated | Good |

3) Self-Assessment to evaluate individual of the Audit Committee; There are 4 topics used in the assessment, consist of composition and qualifications of the audit committee, tenure of the audit committee, meeting of the audit committee, roles, duties and responsibilities of the audit committee. The summary of the 4 individual assessment were 100%, 99.22%, 97.66%, 100%, or on average 99.22%, which are in Very good criteria.

8.1.2 Meeting attendance and remuneration of individual committees

Summary of Number of Meeting of Directors, Sub-Committee and Executives during 2021.

Each Director's attendance ratio of at least 75% of all meetings throughout the year

Name	Attendance						
	The Board of Directors	The Audit Committee	The Nomination Committee	The Remuneration Committee	The Corporate Governance and Risk Management Committee	The Executive Board	The Shareholders' Meeting
A. Mr. Boonsithi / Chokwatana	-	-	1/1	-	-	-	0/1
1. Mr. Manu Leelanuwattana	6/6	-	1/1	-	-	-	1/1
2. Mr. Suchai Narongkananukul	6/6	-	1/1	2/2	2/2	14/14	1/1
3. Mr. Arnut Rattanapathimakorn	6/6	-	-	-	2/2	14/14	1/1
4. Mr. Chanin Ratanavijai	6/6	-	-	-	-	14/14	1/1
5. Mr. Somnuek Thungpukdee	6/6	-	-	-	-	14/14	1/1
6. Mr. Koravit ¹ Narongkananukul	5/5	-	-	-	-	14/14	1/1
7. Ms. Sirikul Dhanasarnsilp	6/6	-	-	2/2	-	-	1/1
8. Mr. Padoong * Techasarintr	6/6	11/11	-	2/2	2/2	-	1/1
9. Dr. Utid * Tamwatin	6/6	11/11	-	-	2/2	-	1/1
10. Assoc. Prof. Krisada * Visavateeranon	6/6	11/11	-	-	2/2	-	1/1
11. Assoc. Prof. Dr. Supachet ^{*1} Chansarn	5/5	7/7	-	-	-	-	-
12. Ms. Rachanee Luevipasakul	1/1	-	-	-	-	14/14	1/1
13. Ms. Darunee Supo	1/1	-	-	-	-	14/14	1/1
14. Mr. Samai ² Moollakote	0/1	-	-	-	-	14/14	1/1

note

[/] An advisor to the Board of Directors who is the chairman of the nomination committee

¹ New director appointed at the 46th Annual General Meeting of Shareholders held on April 27, 2021

² Resigned from the Executive Committee effective December 21, 2021

* Independent Director and Audit Committee Member who qualifications are in accordance with the relevant announcements.

Remuneration criteria for the Director and Sub-Committee

The Board of Directors earlier appointed The Remuneration Committee to set the budget and allocation criteria for the directors, based on the comparison with other companies within the same business category, business expansion, the company's growth rate and its performance results, the authority, duty, responsibility scope, and performances by the directors, in term of meeting allowance and yearly remuneration. Such proposal shall be proposed to The Board of Directors' meeting for consideration prior to submitting to the shareholders' meeting for final approval of said remuneration budget.

Performance of Directorial Authority of

- Meeting allowance paid to attending directors;
 - Chairman of the Board of Directors 12,000.- Baht per meeting.
 - Director each person of 10,000.- Baht per meeting.
- Annual Remuneration (Gratuity) paid to every director by the Remuneration Committee to consider allocation.

Performance of Audit Committee Authority of

- Monthly meeting allowance paid to attending directors;
 - Chairman of the Audit Committee 10,000.- Baht per meeting.
 - Director each person of 8,000.- Baht per meeting.
- Quarterly meeting allowance paid to attending directors;
 - Chairman of the Audit Committee 60,000.- Baht per meeting.
 - Director each person of 30,000.- Baht per meeting.

Performance of the Nomination Committee

- Meeting allowance shall be paid to attending directors;
 - Chairman of the Nomination Committee 10,000.- Baht per meeting.
 - Director each person of 8,000.- Baht per meeting.

Performance of the Remuneration Committee

- Meeting allowance shall be paid to attending directors;
 - Chairman of the Remuneration Committee 10,000.- Baht per meeting.
 - Director each person of 8,000.- Baht per meeting.

Performance of the Corporate Governance and Risk Management Committee

- Meeting allowance shall be paid to attending directors;
 - Chairman of the Corporate Governance and Risk Management 10,000.- Baht per meeting.
 - Director each person of 8,000.- Baht per meeting.

1. Monetary Remuneration

The 46th Annual General Meeting of Shareholders held on April 27, 2021, the meeting resolved to approve the remuneration limit for the Board of Directors. in the total amount of not exceed 12 million Baht* by assigning the Remuneration Committee to lead the allocation

In 2021, Remuneration of the Board of Directors 11 persons consist of

- | | | | |
|------------------------|------------|----------|-----------------|
| 1. Meeting allowance | 6 meetings | Total of | 652,000.-Baht |
| 2. Annual Remuneration | | Total of | 6,650,000.-Baht |

In addition, the remuneration for directors has been approved by the Annual General Meeting of Shareholders and assigned the remuneration committee to allocate according to their responsibilities individually.

In 2021, Remuneration of Sub-Committee consist of

1. Meeting allowance	Number of persons	Number of times	Amount (Baht)
- The Audit Committee	4 persons	11 meetings	784,000.-
- The Nomination Committee	3 persons	1 meeting	26,000.-
- The Remuneration Committee	3 persons	2 meetings	52,000.-
- The Corporate Governance and Risk Management Committee	5 persons	2 meeting	84,000.-
2. Annual Remuneration	- None	-	-

Name	Meeting Allowance** (Baht)					Total (Baht)
	The Board of Directors	The Audit Committee	The Nomination Committee	The Remuneration Committee	The Corporate Governance and Risk Management Committee	
A. Mr. Boonsithi / Chokwatana	-	-	10,000	-	-	10,000
1. Mr. Manu Leelanuwattana	72,000	-	8,000	-	-	80,000
2. Mr. Suchai Narongkananukul	60,000	-	8,000	16,000	16,000	100,000
3. Mr. Arnut Rattanapathimakorn	60,000	-	-	-	16,000	76,000
4. Mr. Chanin Ratanavijai	60,000	-	-	-	-	60,000
5. Mr. Somnuek Thungpukdee	60,000	-	-	-	-	60,000
6. Mr. Koravit ¹ Narongkananukul	50,000	-	-	-	-	50,000
7. Ms. Sirikul Dhanasarnsilp	60,000	-	-	20,000	-	80,000
8. Mr. Padoong Techasarintr	60,000	310,000	-	16,000	20,000	406,000
9. Dr. Utid Tamwatin	60,000	176,000	-	-	16,000	252,000
10. Assoc. Prof. Krisad Visavateeranon	60,000	176,000	-	-	16,000	252,000
11. Assoc. Prof. Dr.Supachet ¹ Chansarn	50,000	122,000	-	-	-	172,000
total	652,000	784,000	26,000	52,000	84,000	1,598,000

Note

/ an advisor to the Board of Directors who is the chairman of the nomination committee

¹ New director appointed at the 46th Annual General Meeting of Shareholders held on April 27, 2021

Other Remuneration: None

8.1.3 Supervision of Subsidiary and Associated Company

Policy on Supervision of the Subsidiary and the Associated Company

The Board of Directors puts emphasis on supervision of the subsidiary and the associated company that the Company has invested in with the intention of protection of the Company's interests of such investments. Therefore, the Company has specified policy on supervision of the subsidiary and the associated company as follows:

1. Appointment of personnel to be the director of the subsidiary and/or the associated company. The Board of Directors has assigned the Executive Committee to consider the director or the executive in the Group of Companies who is knowledgeable, capable and has expertise in such relevant businesses to represent the Company as a joint venture pursuant to shareholder proportion or joint venture agreement.
2. The appointed person who shall be the Company's representative shall perform duties for the best interests of the subsidiary or the associated company that he/she holds office.
3. The Company's appointed person is required to supervise the subsidiary on compliance with and disclosure of material information in the same criteria complied by the Company, such as connected transaction, asset acquisition or disposition transactions and etc.
4. Supervise on keeping of information and accounting records of the subsidiary and the associated company, so that the Company can inspect and use for preparation of the consolidated financial statement on time.
5. Monitor financial positions and performance of the subsidiary and the associated company constantly.
6. Supervise to ensure that the subsidiary has appropriated and adequate internal control system.

8.1.4 Monitoring to ensure compliance with corporate governance policies and guidelines

In 2021, the Company has complied with the principles of good corporate governance. in the following

(1) Prevention of Conflicts of Interest

The Board of Directors has a policy to deal with conflicts of interest, the Board shall adopt the following guidelines:

1. Conflicts of interest or connected transactions shall be administered prudently, fairly, and rationally. There shall be a transparent system for approving transactions that takes into account the Company's best interests. Directors with a vested interest in a particular matter shall not have the right to vote on it and shall be required to make a full disclosure in accordance with the rules of the Office of the Securities and Exchange Commission and the Stock Exchange of Thailand.
2. The Company's interests shall be upheld, subject to legality. No action that would constitute a conflict of interest with the Company shall be taken. In addition, no special benefits or privileges shall be given to any person.
3. Directors and executive officers shall be required to disclose their and related persons' interests in accordance with the prescribed rules.
4. Directors, executive officers, and employees with insider information shall be prohibited from trading Company's securities during the 1-month period prior to public disclosure of the Company's financial statements and 24hours, after the Company's financial statements disclosure.
5. Directors, executive officers, as well as their spouses and underage children, shall have the duty to report their holding of the Company's securities and any changes to their holding to the Board of Directors in the subsequent board meeting.

6. Company information or secrets acquired or acknowledged shall not be disclosed or transmitted to third parties or unrelated persons.
7. Any information disclosure shall be made by authorized employees. Classes of confidentiality may be prescribed in accordance with the significance of the information. Disclosure shall be made within the assigned scope of duties and responsibilities.
8. Directors and senior executive officers shall be required to inform the Chairman about their trading of the Company's securities at least one (1) day before the trading date.

Report on the company in shareholding of the Directors and Executives as of 31st December

The Board of Directors, Executives together hold does not exceed 25% of the total issued and paid up.

	Name	Position	Number of shares 2021	Number of shares 2020	Number of Shares of changes Increase / (Decrease) at 2021	Share-holding in the company (%)
1	Mr. Manu Leelanuwatana Spouses and minor children.	Chairman	- -	- -	- -	- -
2	Mr. Suchai Narongkananukul Spouse and minor children.	Managing Director	106,260	106,260 1,900	- -	0.10 0.00
3	Mr. Arnut Rattanapathimakorn Spouse and minor children.	Deputy Managing - Director	322,140	322,140 24,170	- -	0.30 0.02
4	Mr. Chanin Ratanavijai Spouse and minor children.	Director	- -	- -	- -	- -
5	Mr. Somnuek Thungpukdee Spouse and minor children.	Director	150	150 -	- -	0.00 -
6	Mr. Koravit Narongkananukul Spouse and minor children.	Director	979,370 -	979,370 -	- -	0.91 -
7	Ms. Sirikul Dhanasarnsilp Spouse and minor children.	Director	498,120	498,120 -	- -	0.46 -
8	Mr. Padoong Techasarintr Spouse and minor children.	ID*, Chairman of the AC	- -	- -	- -	- -
9	Dr. Utid Tamwatin Spouse and minor children.	ID*, AC Member	- -	- -	- -	- -
10	Assoc. Prof. Krisada Visavateeranon Spouse and minor children.	ID*, AC Member	19,500 -	19,500 -	- -	0.02 -
11	Assoc. Prof. Dr. Supachet Chansarn Spouse and minor children.	ID*, AC Member	- -	- -	- -	- -
12	Miss Rachanee Luevipasakul Spouse and minor children.	Executive Director	70,930 -	70,930 -	- -	0.07 -
13	Ms. Darunee Supo Spouse and minor children.	Executive Director	- 3,970	- 3,970	- -	- 0.00

	Name	Position	Number of shares 2021	Number of shares 2020	Number of Shares of changes Increase / (Decrease) at 2021	Share-holding in the company (%)
14	Mr. Samai ** Moollakote Spouse and minor children.	Executive Director	- -	300 -	(300) -	0.00 -
15	Mr. Supachai Taechalaparnarumie Spouse and minor children.	Internal Audit Manager	161,510 -	161,510 -	- -	0.15 -
16	Mrs. Sukjai Rachadej Spouse and minor children.	Factory Manager	900 -	900 -	- -	0.00 -
17	Mrs. Suwannee Naipongpravit Spouse and minor children.	Factory Manager	- -	- -	- -	- -
		Total	2,188,920	2,189,220	(300)	2.03

Note * ID means Independent Director and AC means Audit Committee

** resigned from the Executive Director, effective date 21 December 2021

(2) Supervision of the use of inside information

The Company maintains proper use of inside information in accordance with good corporate governance by setting policies and procedures for the support to directors and executives to use internal information of the company. That is not publicly available for personal gain. Including securities trading as follows:

- The Board of Directors has imposed the Directors and Executives of the Company's reporting obligations and report changes in holding of the Company's securities. Both its spouse and its underage children. To the Office of the Securities and Exchange Commission ("SEC") under Section 59 and penalties under Section 275 of the Securities and Exchange Act BE 1992 (as amended) and submit a copy of this report to the Company Secretary on the same day that, the report is sent to the SEC. Also report to the Good Corporate Governance Committee and the Board of Directors meeting every quarter.
- Set the directors, executives and employees who could access to important internal information that may affect the price change of securities do not act to seek benefits for themselves or others from internal information known before public disclosure and during the 1 month period prior to the disclosure of financial statements, the company prohibits directors, executives and employees use internal information to buy or sell securities, accept or transfer of the Company's

(3) Anti-Corruption

The Board of Directors of TPCS Public Company Limited has approved the resolution to sign a Declaration of Intent of Collective Action Coalition Against Corruption enacted by Thai Private Sector on February 27, 2014. In order to be in compliance with the company's Corporate Governance as well as corroborate its aims and Corporate Social Responsibility as a whole, the company follows **the Anti-Corruption policy** relevant to laws countering corruption by prohibiting the company directors, executives and employees from accepting or supporting every type of corruption both in direct and

indirect manner, which is written for exercising it, which has been approved by the Board of Directors Meeting No. 6/2564, dated December 21, 2021, has been reviewed annually, as follows;

1. The Company shall not engage in and encourage any act in accepting bribes and payments of facilitation in any form
2. In the event that the company offering charitable donation or accepting donations, being a supporter or a recipient, giving political support, hiring government employees or state officials, including giving or receiving gifts, entertainment and hospitality, the Company will proceed with transparency and traceability.
3. Supporting enhancement of awareness and value for anti-corruption among the company directors, executives and employees to perform duties in accordance with relevant laws, notifications and regulations by preparing such manual for guidelines.
4. The company directors, executives and employees must not act as an intermediary in demanding and accepting gifts or benefits from government sectors or private sector, which induces to violate the laws. Moreover, it is illegal to use positions and/or duties to use the company's data to seek benefits for oneself or others.
5. Setting the system to report financial status transparently and accurately, providing an efficient and effective internal control system, and controlling check-and-balance system to be appropriate in order to prevent conducting any fraud or taking part in any fraud and corruption.
6. Monitoring and reviewing the anti-corruption policy, guidelines and regulations consistently for operation in order to adjust with business changes, laws and regulations.
7. Opening channel for reporting any suspected activity and ensuring that such reporters receive protection.

Throughout the period, the company conducts business with integrity, fairness, and the complaint does not appear to be the case or business bribery of the company. The company was certified and accepted as a member of The Private Sector Collective Action Coalition Against Corruption (CAC) since October 14, 2016, the company was certified as a member of the Private Sector Collective Action Coalition Against Corruption from the Collective Action Coalition and has re-certified as a member (Re-Certification) on 5 August 2019, by accepting the announcement on 18 October 2019.

Although this policy was established for the company, the company has been monitoring and evaluating the implementation of the policy. Communicated this policy to all subsidiaries and other companies under its supervision to build credibility and good image for the group as a whole. The company has provided training to employees on anti-corruption issues both Sriracha office and Bangkok Office on December 23-24, 2021 respectively.

Policy and principles for giving or receiving hospitality and giving or receiving gifts or other benefits

The Company allows the Executives and employees for giving or receiving hospitality and giving or receiving gifts on special traditional occasions, which have no influence on the decision-making in business operation. In other words, giving or receiving hospitality and gifts has been done with transparency. In this regard, the following guidelines have been prescribed.

1. No receipts or grants of gifts, tokens or receptions which may influence a decision shall be made. If there is a necessity to receive or grant a gift, token or reception in accordance with tradition to a value in excess of normal circumstances, a report shall be filed with the respective supervisors.
2. In the case of an assignment or authorization by a supervisor to assist in an external agency, monies, objects or gifts may be received in accordance with the generally applicable rules or standards prescribed by such an agency, e.g. gifts, tokens or lucky draws.
3. In the case where an agent, contractual party, partner or any other person wishes to grant a gift, token or reception to the company, prior authorization must be obtained from the company.

4. Expenses pertaining to these matters shall be maintained within a reasonable budget.

The Board recognizes the importance of all stakeholders. Last year, the company has not been commented by any regulator concerning non-disclosure of a significant event. The company also has not violated any law concerning labor, employment, consumer, competition and environment.



(4) Whistle-blowing and Complainant

Any stakeholder or Employee, who attempts to act on behalf of the company or was involved in bribery or corruption, either directly or indirectly, shall be deemed to have committed a fraudulent offense against the rules, regulations, and company policies. Failure to follow the Code of Conduct of set out for Directors, Management and Employees may be reported to the company to act upon the complaint allowing for the accused to be treated fairly in practice.

1. The channels of complaint, practices are as follows:

Direct verbal complaints or complaints in writing.

- Internal Audit Manager, Tel: 0-2294-0071 Ext. 210
 - HR Manager, Tel: 0-2294-0071 Ext. 110
 - Company Secretary, Tel: 0-2294-0071 Ext. 220
 - Accounting Manager, Tel: 0-2294-0071 Ext. 130
2. Complaint via the company website at www.tpcsplc.com or E-mail Address: cac@tpcsplc.com, that will be sent to above complaint recipient.
 3. Complaint box: The complaint box will be opened daily by unit manager and the documents will be sent to the Chairman of the Subcommittee on Good Governance.
 4. Mail to TPCS Public Company Limited No. 489 Rama 3 Rd., Bang Khlo, Bang Kho Leam Bangkok 10120.

The company will hear and process all complaints impartially, transparently and fairly. Systematic and just measures for the protection of complainants are provided. Information provided by the complainant is kept confidential in the company.

In the past year, no clues or any complaints have been received.

Informant protection

The company will keep relevant information secret and take into account the safety of the complainant by concealing their names, addresses, or any kinds of information which can identify the complainant. The information shall be confidential and limited to only those with the responsibility to investigate the complaint or who shall be deemed to comply with measures to protect the complainant as defined in the Code of directors, management and employees.

Investigation Audit

1. The complaint officer will investigate and gather facts or assign designated individuals or entities acting on behalf of the trustees.
2. Those investigators or receiving complaints can invite employees to give information or to send any documents relating to the investigation.
3. Where a decision is made on the evidence of a complaint, the recipient of the complaint shall report to senior management in order for them to report to the Committee on Good Governance and Risk Management, The Audit Committee and The Board of Directors operates refer the matter to the managing Director for further action.

If the complaint to be true, there will be disciplinary action or laws. HR&Admin. Department punished according to the regulations of the company or refers the matter for further proceedings.

In the case of complaints, causing damage to anyone, it is proposed to mitigate the damage to the victim's rights and in order to be fair.

For urgent cases the receiving of complaints, reporting directly to the Managing Director to carry out urgent. Then report to senior management to report to the Committee of corporate governance and risk management or audit committee and then informed the Board of Directors.

8.2 Report of the Audit Committee in the past year

As shown in the Attachment no. 6 "Report of the Audit Committee"

8.3 Summary of the performance of other sub-committees

8.3.1 Report of the Nomination Committee

TPCS Public Company Limited has appointed the Nomination Committee of 3 persons consists of

Mr. Boonsithi	Chokwatana	Chairman of the Nomination Committee.
Mr. Manu	Leelanuwatana	Member of the Nomination Committee.
Mr. Suchai	Narongkananukul	Member of the Nomination Committee.

to assist the Board of Directors by select and nominate director and top management to the Board of Directors. In 2021, the Nomination Committee held 1 meeting:

In February, the committee reviewed the Charter, the Rules and Procedures of the Nomination Committee making certain that they are still appropriate in accordance with the current situation in selecting director and top management. The Company has given the opportunity to shareholders to nominate a person to be considered for election as the Company's director at the 2021 Annual General Meeting of Shareholders in advance. The company had provided the opportunity to the shareholders during December 1 - 30 December 2020. There was not any nomination submitted.

The Nomination Committee considers the diversity of the board structure with qualifications, knowledge, skills, experience and expertise from various professions. The Nomination Committee also consider their leaderships, visions, ethics, transparency, and must not be prohibited by laws and regulations of the company and not being sexual prejudice for their nominations.

Therefore, it is appropriate to propose directors who retired by rotation to take office for another term, namely Mr. Manu Leelanuwatana, Mr. Chanin Ratanavijai and Mr. Utid Thamwatin, and propose additional directors, Mr. Koravit Narongkananukul to be a new Company's director and Assoc. Prof. Dr. Supachet Chansarn to be a new independent director and member of the Audit Committee, which were approved in the Annual General Meeting of Shareholders for the year 2021.

The Nomination Committee had discreetly and reasonably performed its duty as assigned by the Board of Directors in compliance with the Charter of the Nomination Committee with its authority.

On behalf of the Nomination Committee

.....*Mr. Boonsithi Chokwatana*.....

(Mr. Boonsithi Chokwatana)

Chairman of the Nomination Committee

8.3.2 Report of the Remuneration Committee

TPCS Public Company Limited has appointed the Remuneration Committee, according to Good Corporate Governance Principles, to support the operation of The Board of Directors for determining the limits and criteria for the allocation of directors' remuneration. The Remuneration Committee consists of 3 members as follows:

- | | | |
|----------------|-----------------|---|
| 1. Ms. Sirikul | Dhanasarnsilp | Chairman of the Remuneration Committee. |
| 2. Mr. Suchai | Narongkananukul | Member of the Remuneration Committee. |
| 3. Mr. Padoong | Techasarintr | Member of the Remuneration Committee. |

In 2021, The Remuneration Committee held 2 meetings. The committee had performed its duties as assigned by the Board of Directors in compliance with the Charter of the Remuneration Committee to set a compensation limit and criteria of remuneration for directors. The Remuneration should be appropriate to effectively motivate and maintain personnels who has the knowledge and talented to stay with the company. In addition, reviewed of the Remuneration Committee's charter that has been implemented. The Board of Directors has opinion that the existing Remuneration Committee's Charter is still appropriate.

The Remuneration Committee has set the remuneration limits for directors by comparing with other companies in the same industry, growth and operating results of the company. The limit was approved by the Annual General Meeting of Shareholders in the past year. The amount of compensation actually allocated to directors in the Board and in the sub committees will be determined by the authority, responsibility and performance within the limit approved by the shareholders.

Remuneration of Directors and sub committee have already been disclosed in the annual report. The Remuneration Committee considers that it is appropriate and it complies with the duties, responsibilities and the policy of the company.

Ms. Sirikul Dhanasarnsilp

(Ms. Sirikul Dhanasarnsilp)

Chairman of the Remuneration Committee

8.3.3 Report of the Corporate Governance and Risk Management Committee

The Corporate Governance and Risk Management Committee (“the Committee”) consisted of 3 independent directors, namely Mr. Padoong Techasarintr, the Chairman, Assoc. Prof. Krisda Visavateeranon, Dr. Utid Tamwatin, and 2 executive directors, namely Mr. Suchai Narongkananukul, and Mr. Arnut Rattanapathimakorn. Mr. Chanin Ratanavijai is a secretary to the Committee.

The duties and responsibilities performed by the Committee were as per specified in the Corporate Governance and Risk Management Committee Charter, which conformed to the best practices of the Office of the Securities and Exchange Commission. Their operations were mainly emphasized on compliance with the corporate governance principles, and arrangement of efficient risk management system to ensure that the Company has operated businesses with transparency, honesty and fairness for sustainability of the organization and for maximum interests of society and reduce the impact on the environment as well as being responsible to all stakeholders.

During 2021, the Committee held 2 meetings where all of committee members attended the meetings.

The Committee has divided the operations into 2 main aspects: corporate governance and risk management. The Corporate Governance Sub-committee and Risk Management Sub-committee have been appointed to support the operations of the Committee. Material works performed could be summarized as follows:

On Corporate Governance:

1. Considered, reviewed, and approved the corporate governance principles and the policies currently implemented by the Company to be used as guidelines for business operations by the Company’s directors and personnel.

Supported and encouraged the Company’s directors, executives, and employees on compliance with the corporate governance principles and the anti-corruption policy as well as considered about the stakeholders in all aspects so that the Company’s economic growth could be balanced with the social and environmental development. Consequently, the assessment results of the Company’s performance of various programs were in satisfactory levels, which include:

- The Company obtained “Very Good” rating from the 2021 Corporate Governance Report of Thai Listed Companies (CGR) arranged by the Thai Institute of Directors (IOD).
- The Company was scored as “Excellence and Role Model” level from quality assessment by Thai Investors Association for the arrangement of its 2021 Annual General Meeting of the Shareholders.
- The Company has been selected as one of the Thailand Sustainability Investment (THSI) list for the second year from responding results to the 2021 sustainability assessment questionnaires arranged by the Stock Exchange of Thailand.
- The Company received CSR-DIW Continuous Award and Certificate in Green Industry Level 3 from participating in 2021 CSR DIW Continuous Project arranged by the Department of Industrial Works.

On Risk Management:

1. Considered and approved the 2022 risk management plan and goal to serve as the action plan for the next subsequent year whereas the risk management systems have been arranged to make them adequate and suitable with the Company’s current circumstances.
2. Followed up risk management results in various aspects, which were continual operations to keep risks in acceptable level (risk appetite), as follows:

2.1 Enterprise risk management

- Risk management for COVID-19 situations

It was business continuity management under the COVID-19 pandemic situations with aims to make the personnel well prepared for operations and to keep business running under critical conditions, as well as to put in place measures to keep the personnel healthy with good welfare.

- Enterprise risk management to support business targets in 2021
- Risk management on development of new products (Project Risk)
- Risk management on product cost management (Project Risk)
- Support monitoring and assessment of material corruptions risks (CAC) of the business.

Defined goals on risk management, analyzed and managed risks towards goals and it was found that the Company could reduce many material risks.

2.2 Risk management at business process level

- Risk management on development of IT system to support online marketing.
- Risk management on online warehouse management (Stock Management)

3. Considered, reviewed, and approved the risk management policy, approved the 2nd revision of risk management manual, including promoted enterprise-wide risk management to raise awareness on risk management and other aspects.

The Committee also considered and reviewed the Corporate Governance and Risk Management Committee Charter, evaluated performance of the whole committee, and planned the meetings in advance every year.

Mr. Padoong Techasarintr

.....

Mr. Padoong Techasarintr

Chairman of Corporate Governance and Risk Management Committee

8.3.4 Report of the Executive Committee

The Executive Committee consists of 8 directors, comprising of the Company's departmental level executives.

Namely		Position	Number of times attended
1.	Mr. Suchai Narongkanaukul	Chairman of the Executive Committee	14/14
2.	Mr. Arnut Rattanapathimakorn	Member of the Executive Committee	14/14
3.	Ms. Rachanee Luvipasakul	Member of the Executive Committee	14/14
4.	Mr. Chanin Ratanavijai	Member of the Executive Committee	14/14
5.	Mr. Somnuek Thungpukdee	Member of the Executive Committee	14/14
6.	Mr. Koravit Narongkanaukul	Member of the Executive Committee	14/14
7.	Mr. Samai * Moollakote	Member of the Executive Committee	14/14
8.	Ms. Darunee Supo	Member of the Executive Committee	14/14

(*resignation effective date 21 December 2021)

In 2021, the Executive Committee held 14 meetings, whereby the Executive Committee performed its duties within the scope of its authority and responsibilities set out in the Charter. Summary of its essential performance is as follows;

- Consider, review and approve the Company's operational direction and strategy, administrative structure, annual business plan and budget and presented to the Board of Directors for approval.
- Regularly follow up on the financial and operating results of the company and report to the Board of Directors on a quarterly basis.
- Consider, provide opinions and agreeing on the dividend payment, investment in new business and presented to the Board of Directors and Shareholders for approval.
- Consider and propose the change in the company name to the Board of Directors and Shareholders. Change of the industry group and business category of the company for the image and suitability according to the nature of the business

Mr. Suchai Narongkanaukul

(Mr. Suchai Narongkanaukul)

Chairman of the Executive Committee

9. Internal Control and Connected Transactions

Internal Control and Risk Management

1. The opinion of the Board of Directors regarding the internal control system of the company

The Board of Directors Meeting No. 1/2565 on February 22, 2022, all 4 members of the audit committee attended. The Board of Directors has assessed the adequacy of the internal control system of the company in the year 2021 according to the evaluation form for the adequacy of the internal control system and has agreed in common that the company has a sufficient internal control system suitable for the current operating conditions are as follows:

Internal Control: The company has a suitable organization structure which is divided according to job function and responsibility. Board of Directors has carefully set Policy and viable Target which is clear and measurable for the company's management and personnel to implement. Remuneration for management and staff has also been set at the reasonable rate and in line with the company's target and performance.

The company is operating under Charters for Board of Directors, Audit Committee, Nomination Committee, Corporate Governance and Risk Management Committee, Executive Director Committee and Scope of Authority of and Responsibilities of the Managing Director. The company also has a written Operating Manual with guidelines to Good Practices which prohibit the management and personnel to perform any activity that may step into a conflict of interests. There are written policies and procedures against corruption as operating guidelines to prevent corruption. In addition, the company stressed on loyalty and ethics including fairness in business operation and dealing with customers and trade partners.

The company has an audit committee, who is independent and has qualifications as specified by the Capital Market Supervisory Board, which can review the operation of the company and give opinions independently to the company and shareholders

Risk Assessment: The company has set up The Corporate Governance and Risk Management Committee, to manage probable company risks in a systematic and efficient manner. Provide the risk management manual as a guideline for risk management across the enterprise according to the vision and missions of the company. The company has set up Risk Management Sub-Committee to follow and update risk-factors internally and externally to observe and pinpoint any probable risk which may impact the business, to prevent and mitigate any loss that may arise. The Risk Management Working Groups are divided to monitor and cover risks that may arise from each department for the entire company and subsidiaries. The Corporate Governance and Risk Management Committee will be reporting directly to the Board of Directors.

Control Activities: The company had clearly prescribed level of authorized power, and distribute duty and responsibility of each section. With regard to the transactions carried out with connected parties, the company duly followed The Notification of The Capital Market Supervisory Board, together with the regulated process of approval and regularly report to the Audit Committee.

Information & Communication: The company stressed to the importance of Information and communication system in order to report précised data for directors, executives, the shareholders, or other related persons to be decided. The company exercises SAP Software system in order to manage the company's information for the most efficiency in working which will result the management for update information and right decision. There are also safety measures within the information system to prevent risk which might be occurred. All documents and accounting files are classified and cataloged in accordance with the general accepted accounting principles. Furthermore, the company has a Disaster and Recovery Site (DR Site) in order to support the business to be able to operate continuously.

Prior to the meeting of the Board of Directors and shareholders, we delivers notice along with data which are sufficient for decision making in advance and within the period prescribed by law.

Monitoring Activities: The company set performance targets and conducts comparison with actual performance. In the event of a discrepancy between target and actual, the company would affect remedial measure or modify operation plans to be in time and suitable situation. In addition, the regular inspection of performance pursuant to the internal control system is conducted by the internal audit section. The result of these inspections are reported directly to the Audit Committee, in case a significant defect has been detected, the Audit Committee must informed Executive Board and directly report to the Board of Directors for remedial instruction to be given within a reasonable time.

From the appraisal of the company's internal control system in 5 items mentioned above, the Board of Directors has opinion that the company got suitable and sufficient internal control system. Nevertheless, the Board of Directors is well aware that any internal control system could not guaranteed against all losses occurring from significant errors. Such a system is merely capable of preventing or guaranteeing against losses at reasonable level

2. Opinion of the Audit Committee

The Audit Committee has the same opinion with the Board of Directors that an internal control system that is appropriate and sufficient for the company's business operations. As shown in the Attachment no. 6 "Report of the Audit Committee"

3. Head of internal audit of the company

The Audit Committee has approved Mr. Supachai Taechalaparnarumie to be the manager of the Internal Audit Office which has the appropriate educational background, training experience sufficient to perform the duties of the head of the internal audit of the company

In this regard, the consideration of the independence of the internal audit department. As well as to approve the assessment, appointment, transfer, termination of the chief of the internal audit department or any other department responsible for the internal audit as well as ensuring that the position of head of the internal audit department has the appropriate educational background, training experience sufficient for the performance of duties. It has been specified in the charter of the audit committee. The audit committee has performed their duties correctly. Details about the Head of Internal Audit as shown in the Attachment no. 3

Connected Transactions

The financial statements included transactions with related companies. The relationship may be by shareholding or the companies may have the same group of shareholders or directors' assets liability revenues and some expenses of company showed account relationship. On the 31 December, 2020 the significant transactions with the connected companies were as following consolidated the notes to the financial statements notes No. 5, 8, 12 and 13 have done a fair market price and in accordance with normal trade or as agreed in the case where there was no reference market price.

Shareholders and / or investors can view the connected transactions during the past 3 years from the company's website at www.tpcsplc.com under the heading "Investor Relations", "Disclosure Business News and the connected transaction"

Connected Transaction in 2020 as follow;

1. The Board of Directors at the meeting No.6/2563 held on 10 November 2020, approved transactions with the connected parties for the year 2021 as follow:

1.1 Transaction date: From 1 January 2021 - 31 December 2021

1.2 Connected parties and relationship: 15 companies.

No.	Name of connected parties	Relationship*
1	TPCNIC Co., Ltd.	Subsidiary Company
2	Thai Wacoal Plc.	The major shareholders
3	Saha Pathana Inter Holding Plc.	The major shareholders
4	I. C. C. International Plc.	The major shareholders
5	A Tech Textiles Co., Ltd.	The common major shareholders : SPI, WACOAL
6	G Tech Material Co., Ltd.	The common major shareholders : SPI, WACOAL
7	Eastern Thai Consulting 1992 Co., Ltd.	The common major shareholders : SPI
8	Pitakkij Co., Ltd.	The common major shareholders : SPI
9	Thai Secom Security Co., Ltd.	The common major shareholders : SPI, ICC
10	Thai Samsung Life Insurance Plc.	The major shareholder (indirect) : SPI, ICC
11	MBTS Broking Service Co., Ltd.	The common major shareholders : SPI
12	Kai IT Service Co., Ltd.	The common major shareholders : ICC
13	Pitakkij Security Co., Ltd.	The major shareholder (indirect) : SPI
14	Thai Naxis Co., Ltd.	The common major shareholders : WACOAL
15	Racha Uchino Co., Ltd.	The common major shareholders : SPI, ICC

* Noted SPI = Saha Pathana Inter Holding Plc.

WACOAL = Thai Wacoal Plc.

ICC = I.C.C. International Plc.

1.3 The General characteristics of transaction:

Company	Types of connected transactions	Example	Total amount	Actual amount
15 companies as above	<u>Category 2</u> Supporting normal business transaction without general trading conditions	- Business consultancy fee - Utilities	<u>Revenue item</u> Total not over of 35 million Baht	<u>Revenue item</u> 4.93 million Baht
	<u>Category 3</u> Transaction regarding rental or lease of immovable property not exceeds 3 years.	- Immovable property rental fee.	<u>Expense item</u> Total not over of 30 million Baht	<u>Expense item</u> 9.51 million Baht
	<u>Category 4</u> Transaction relating to assets or service	- Movable property rental fee - Administration Services		

1.4 Pricing and Compensation policies:

- Business consultancy fee: Fee depends on the difficult and scope of service.
- Immovable property rental fee: Set by cost plus reasonable profit.
- Assets or Service: Set by cost plus reasonable profit.

Transaction volume: Above transactions are the transactions between Textile Prestige Public Company Limited and the connected parties, which considered to be transactions prescribed in the notification of the Board of Governors of the Stock Exchange of Thailand, Re: Disclosure of Information and other acts of Listed companies concerning the connected transactions, 2003 (B.E2546) and amendment.

Category 2 Supporting normal business transaction without general trading conditions.

Category 3 Transaction regarding rental or lease of immovable property not exceeds 3 years.

Category 4 Transaction related to assets or service.

as of the category 2, 3 and 4 states that having transaction volume lager than 1 million Baht but less than 20 million Baht, or otherwise more than 0.03% but less than 3% of net tangible assets (NTA), whichever may be greater.

Since 0.03% of the company's NTA as of 30 June 2020, stand at 0.68 million Baht, as compared to 3% of such amount for 68.17 million Baht, and 0.03% of the company's NTA as of 30 September 2020, stand at 0.67 million Baht, as compared to 3% of such amount for 66.78 million Baht.

Therefore, such transaction volume be approved by the company's Board of Directors, while at the same time being required to be duly disclosed the information to the SET, without having to seek approval from the shareholders' meeting for this matter.

1.5 Funding source: From the company's working capital which is adequate and does not affect the company's operations.

1.6 Transaction rationale: To support the business which the company invests and are the company's Supply Chain.

1.7 Those directors with possible conflict of interest did not attend nor casted votes.

- 1.8 Opinions of the Board of Directors: Agree to approve such transaction intended to support normal business transaction without general trading conditions, transaction regarding rental or lease of immovable property, transaction relating to assets or service to the related company in the year 2020 in revenue an amount not exceed 35 million Baht and expense item an amount not exceed 30 million Baht.

Transaction with connected parties according to above details, as they were considered to be normal business transactions, representing reasonable prices and other conditions concerned. Furthermore, such transactions should contribute to the company's further benefits, as well as help strengthen the company's business potential further, thereby promoting mutual business developments for the parties concerned.

- 1.9 Opinions by The Audit Committee and/or Director significantly different from those by The Board of Directors: - None -

Necessities and Sensibility of transactions with those with possible conflict of interest

Doing business under highly competitive environment would require business alliance or networks, both upstream and downstream, so as to increase liquidity in business operation which will then leads to the sustainable growth and development. Any interested persons are chain value, the company's business alliance, so it is necessary that the company engage in business transaction with them for the benefit to the company itself and its shareholders. This is achieved by setting as the market price or contracted price for the non-reference price.

Procedures or steps in the authorization of transactions

1. As regards connected transactions which are part of the routine operations between the company and a director, executive or connected person under general commercial terms as would be concluded by reasonable persons under the same circumstances, negotiated at arm's length without the exercise of any influence derived from the status of a director, executive officer or connected person, the management has sought approval from the Board of Directors on an annual basis, in the first Board of Directors' meeting subsequent to the annual general meeting of shareholders. This is to give the new Board of Directors notice of such matter. The management is also required to report all transactions made under those conditions to the Board of Directors every quarter.

2. Non-routine connected transactions. It must be considered and audited by the Audit Committee of the company to ensure that such transactions are reasonable and for the best interest of the company. If the transaction value does not exceed the threshold to require approval of the shareholders' meeting pursuant to the regulations of the Stock Exchange of Thailand, the matter must first be considered by the Executive Committee. If the transaction value is within the Executive Committee authorization limit, approval of the connected transaction will be concluded at this stage. An interested person shall neither attend the meeting nor cast a vote. However, if the transaction value exceeds the authorization limit of the Executive Committee, the Executive Committee will submit its resolution to the Board of Directors. The Board of Directors, in the presence of the Audit Committee, will consider the approval of the said transaction. An interested person shall, again, neither attend the meeting nor cast a vote.

Criteria for Approval

1. Regard to the benefits to the company and subsidiaries in the Group in the present and future, e.g.
 - returns on investment, such as interests and dividends;
 - business opportunities of the company
2. Securities which should be received by the company in the transaction performance bonds for the transaction;
 - Status of the connected company and capabilities of the management.

Policies and Trends of future transactions

The Board of Directors duly recognized their responsibilities as the directors of public company in carrying out their Authority of toward the shareholders, employees, and all stakeholders, in accordance with good corporate governance practices. Accordingly, those inter-transactions likely to take place in the future, the Company will take into consideration the maximum benefit of the Company, as it is the arm's length basis, with the disclosure of information duly carried out in accordance with The Notification of the Capital Market Supervisory Board, regarding "Rules on Connected Transactions".

Section 3 Financial Statements

The Board of Directors' Responsibility Report towards Financial Statements

The Board of Directors duly recognized their obligations and responsibilities in their status as the directors of SET listed company, to be responsible for the accuracy and completeness of financial statements. The Financial statements of Textile Prestige Public Company Limited and its subsidiary companies, were prepared in accordance with Thai Accounting Standards ("TAS") and Thai Financial Reporting Standards ("TFRS") including related interpretations and guidelines promulgated by the Federation of Accounting Professions ("FAP") and prepared in accordance with accounting principles generally accepted in Thailand, based on the adoption of appropriate accounting policies on a consistent basis, accompanied by careful consideration and justifiable accounting estimates. Furthermore, adequate significant information was disclosed in the notes to the financial statements, together with necessary clarification and analysis regarding the financial positions and performances by the company and its subsidiaries, so as to contribute to the interests of the shareholders and investors. Moreover, financial statements were duly audited by independent certified public accountants.

The Board of Directors has supported and promoted good governance practice, internal control and risk management in an efficient and effective manner. These practices were intended to ensure that the recording of accounting information was carried out in an accurate, complete, and sufficient manner to reflect the company's actual results of operations, while also safeguarding against any significant fraud.

The Board of Directors appointed Audit Committee whose members comprising of independent directors to review the quality of the financial statements, internal control and risk management. The opinions of The Audit Committee were displayed in the Audit Committee's report contained in the annual report, as well as the 56-1 One Report. (Attachment no. 6)

The Board of Directors concluded that the good corporate governance practice, internal control and risk management, were well adequate and sufficient to provide the financial statements of TPCS Public Company Limited and its subsidiaries ending December 31, 2021 with confidence and important context was accurately disclosed.

Mr. Manu Leelanuwatana

(Mr. Manu Leelanuwatana)

Chairman

Mr. Suchai Narongkananukul

(Mr. Suchai Narongkananukul)

Chairman of the Executive Board,

Managing Director

INDEPENDENT AUDITOR'S REPORT

TO THE SHAREHOLDERS AND THE BOARD OF DIRECTORS

TPCS PUBLIC COMPANY LIMITED

(FORMERLY KNOWN AS TEXTILE PRESTIGE PUBLIC COMPANY LIMITED)

Opinion

We have audited the accompanying consolidated financial statements of TPCS Public Company Limited and its subsidiaries (the Group), which comprise the consolidated statement of financial position as of 31 December 2021, and the related consolidated statements of comprehensive income, changes in shareholders' equity and cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies, and have also audited the separate financial statements of TPCS Public Company Limited for the same period.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of TPCS Public Company Limited and its subsidiaries and of TPCS Public Company Limited as of 31 December 2021, their financial performance and cash flows for the year then ended, in accordance with Thai Financial Reporting Standards.

Basis for Opinion

We conducted our audit in accordance with Thai Standards on Auditing. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Group in accordance with the Code of Ethics for Professional Accountants as issued by the Federation of Accounting Professions as relevant to our audit of the financial statements, and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matter

Key audit matter is the matter that, in our professional judgement, was of most significance in our audit of the financial statements of the current period. This matter was addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on this matter.

1. Revenue from sales

The Group has revenues from operation which comprise of revenue from sales and revenue from hire of works. Revenues from sales are significant to the Group's financial statements and directly impact on the Group's operating results. Moreover, the Group has both domestic and overseas sales transactions under various terms and conditions. We therefore focused on the Group's recognition of revenues from sales, especially the timing of revenue recognition and terms and conditions of sales and goods delivery.

Our audit procedures include assessing and testing the Group's internal controls related to revenue cycle by making enquiry of responsible executives, gaining an understanding of the controls selecting representative samples to test the operation of the designed key controls and reviewing the revenue recognition policy of the Group. On a sampling basis, we checked documents supporting sales and terms and conditions transactions occurring during the year and near the period end, and tested sales cut off. We reviewed credit notes issued by the Group to customers after the end of the reporting period and performed analytical review of the revenue from sales accounts.

2. Impairment of investments in associated company, subsidiary company and fair value measurement of non-listed equity securities

As discussed in notes to the financial statements no. 12 and 13 of the separate financial statements, as of 31 December 2021, the Company had net investments in associated company and in subsidiary companies in the totalling Baht 74.78 million and Baht 51.17 million, respectively. As discussed in note to the financial statements, no. 11 of the consolidated financial statements and the separate financial statements as of 31 December 2021, the Company had net non-listed equity securities in the totalling Baht 560.66 million. The Company had recorded the allowances for impairment loss of investments in associated company and subsidiary companies in the totalling Baht 89.61 million and Baht 9.33 million respectively and unrealized gain on revaluation of non-listed equity securities in the consolidated financial statements and the separate financial statements in the totaling Baht 253.68 million.

We considered the above issue a key audit matter due to the impairment loss in investments test in accordance with TAS36 Impairment of Assets and fair value measurement of investments in accordance with TFRS9 Financial Instruments are material to audit and investments are significant value to the financial statements. The consideration of impairment and fair value measurement in investments depend on the Group's management judgements and significant assumption to consider the correct, adequate and appropriate recoverable amount and fair value measurement basis.

Our audit procedures include understanding consideration process and internal control procedures related to the impairment and fair value measurement of investments and assessing the impact of the adjustment entries, reviewing the design and implementation of the internal control procedures, calculating test, examining the supporting documents in relation to the management consideration of impairment indicators for investments, fair value measurement and assessing the appropriateness of the methodology applied by the Group's management in calculating the impairment loss of investments, fair value measurement and the judgements applied in determining recoverable amount and fair value measurement of investments.

Other Information

Management is responsible for the other information. The other information comprises the information included in the Group's Annual Report, but does not include the financial statements and our auditor's report thereon. We reckoned that we would receive the Annual Report after the date of our report.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If we have read the Annual Report and if we conclude that there is significant material misstatement of this other information, we are required to report that fact to those charged with governance to correct the misstatement.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Thai Financial Reporting Standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting preparation process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Thai Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Thai Standards on Auditing, we exercise professional judgement and maintain professional skepticism throughout the audit. we also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matter. We describe this matter in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner responsible for the audit resulting in this independent auditor's report is Mr. Prasitporn Kesama.



Mr. Prasitporn Kesama

Certified Public Accountant No. 9910

ASV & ASSOCIATES LIMITED

Bangkok

22 February 2022

TPCS PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES

(FORMERLY KNOWN AS TEXTILE PRESTIGE PUBLIC COMPANY LIMITED)

STATEMENTS OF FINANCIAL POSITION

AS OF 31 DECEMBER 2021

UNIT : BAHT

		Consolidated financial statements		Separate financial statements	
		31 December	31 December	31 December	31 December
	NOTES	2021	2020	2021	2020
ASSETS					
CURRENT ASSETS					
Cash and cash equivalents	6	198,441,208	145,805,906	157,764,039	129,831,564
Trade and other current receivables - net	7	154,919,471	138,985,797	152,969,065	137,612,243
Short-term loans to related company	8	46,679,846	41,923,059	46,679,846	41,923,059
Inventories - net	9	155,296,091	121,517,938	151,329,157	120,055,421
Other current financial assets	10	748,342,274	758,273,320	719,236,979	752,930,474
Other current assets		519,385	252,310	517,946	250,351
TOTAL CURRENT ASSETS		1,304,198,275	1,206,758,330	1,228,497,032	1,182,603,112
NON CURRENT ASSETS					
Other non-current financial assets - net	11	603,876,072	535,035,798	603,876,072	535,035,798
Investments in associated company - net	12	85,430,391	94,570,132	74,778,000	78,637,543
Investments in subsidiary companies - net	13	-	-	51,167,045	16,402,220
Investment properties - net	14	67,687,573	67,687,573	67,687,573	67,687,573
Property, plant and equipment - net	15	631,774,168	483,077,232	624,441,651	473,502,275
Right-of-use asset	15	-	137,639,154	-	137,639,154
Intangible assets - net	16	119,733,419	2,466,856	119,733,419	2,466,856
Deferred tax assets	29	66,184,560	81,547,923	66,184,560	81,547,923
Other non current assets					
Deposits and guarantees		206,180	7,934,805	201,900	7,934,805
TOTAL NON CURRENT ASSETS		1,574,892,363	1,409,959,473	1,608,070,220	1,400,854,147
TOTAL ASSETS		2,879,090,638	2,616,717,803	2,836,567,252	2,583,457,259

The accompanying notes are an integral part of the financial statements.

TPCS PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES

(FORMERLY KNOWN AS TEXTILE PRESTIGE PUBLIC COMPANY LIMITED)

STATEMENTS OF FINANCIAL POSITION (CONTINUED)

AS OF 31 DECEMBER 2021

		UNIT : BAHT			
		Consolidated financial statements		Separate financial statements	
		31 December	31 December	31 December	31 December
NOTES		2021	2020	2021	2020
LIABILITIES AND SHAREHOLDERS' EQUITY					
CURRENT LIABILITIES					
Trade and other current payables	17	134,189,235	126,042,401	134,482,860	125,798,032
Current portion of lease liabilities	18	-	33,567,247	-	33,567,247
Other current liabilities		577,500	577,500	577,500	577,500
TOTAL CURRENT LIABILITIES		134,766,735	160,187,148	135,060,360	159,942,779
NON CURRENT LIABILITIES					
Lease liabilities - net	18	-	-	-	-
Deferred tax liabilities	29	74,748,997	38,349,336	74,748,997	38,349,336
Retirement benefit obligations	19	60,619,372	59,337,282	58,994,460	58,001,003
Other non current liabilities		266,000	266,000	266,000	266,000
TOTAL NON CURRENT LIABILITIES		135,634,369	97,952,618	134,009,457	96,616,339
TOTAL LIABILITIES		270,401,104	258,139,766	269,069,817	256,559,118

The accompanying notes are an integral part of the financial statements.

TPCS PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES
(FORMERLY KNOWN AS TEXTILE PRESTIGE PUBLIC COMPANY LIMITED)
STATEMENTS OF FINANCIAL POSITION (CONTINUED)
AS OF 31 DECEMBER 2021

		UNIT : BAHT			
		Consolidated financial statements		Separate financial statements	
		31 December	31 December	31 December	31 December
NOTES		2021	2020	2021	2020
SHAREHOLDERS' EQUITY					
Share Capital					
Registered share capital					
	108,000,000 ordinary shares of Baht 1 each	108,000,000	108,000,000	108,000,000	108,000,000
Issued and paid-up share capital					
	108,000,000 ordinary shares of Baht 1 each	108,000,000	108,000,000	108,000,000	108,000,000
Premium on ordinary shares					
		110,400,000	110,400,000	110,400,000	110,400,000
Retained earnings					
Appropriated					
	Legal reserve	20	10,800,000	10,800,000	10,800,000
	General reserve	21, 22	166,410,057	166,410,058	166,410,058
Unappropriated					
		1,889,248,078	1,799,356,244	1,878,585,546	1,783,420,265
Other components of equity					
		293,266,309	147,832,296	293,301,831	147,867,818
EQUITY ATTRIBUTABLE TO PARENT COMPANY		2,578,124,444	2,342,798,597	2,567,497,435	2,326,898,141
Non - controlling interests					
		30,565,090	15,779,440	-	-
TOTAL SHAREHOLDERS' EQUITY		2,608,689,534	2,358,578,037	2,567,497,435	2,326,898,141
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY		2,879,090,638	2,616,717,803	2,836,567,252	2,583,457,259

The accompanying notes are an integral part of the financial statements.

TPCS PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES
(FORMERLY KNOWN AS TEXTILE PRESTIGE PUBLIC COMPANY LIMITED)
STATEMENTS OF COMPREHENSIVE INCOME
FOR THE YEAR ENDED 31 DECEMBER 2021

UNIT : BAHT

NOTES	Consolidated financial statements		Separate financial statements	
	2021	2020	2021	2020
Revenues from operation				
Revenue from sales	928,242,721	759,720,960	924,898,956	755,267,679
Revenue from hire of works	4,463,045	3,186,163	10,490	81,021
Total revenues from operation	932,705,766	762,907,123	924,909,446	755,348,700
Cost of operations				
Cost of sales	(688,272,639)	(591,749,467)	(684,315,352)	(585,429,704)
Total cost of operations	(688,272,639)	(591,749,467)	(684,315,352)	(585,429,704)
GROSS PROFIT	244,433,127	171,157,656	240,594,094	169,918,996
Other incomes				
Consulting services	-	-	600,000	600,000
Interest income	3,367,427	4,156,207	3,239,156	3,999,903
Rental income	1,620,000	1,900,800	2,008,800	2,289,600
Dividend income	39,810,787	45,488,434	39,810,787	45,488,434
Gain on disposal of fixed assets	1,858,778	2,872,913	1,858,778	2,872,913
Revenue from the reward from as being node validator of digital assets	16	3,994,714	3,994,714	-
Unrealized gain on reclassification of investments	10,805,518	-	10,824,770	-
Others	13,767,306	4,205,170	15,585,288	4,905,346
PROFIT BEFORE EXPENSES	319,657,657	229,781,180	318,516,387	230,075,192
Selling expenses	(64,226,895)	(49,798,416)	(64,058,425)	(49,672,606)
Administrative expenses	(115,053,054)	(97,506,890)	(113,637,479)	(95,786,759)
Allowance for impairment loss of investments	-	-	(4,094,719)	(12,465,297)
Unrealized loss from revaluation of financial assets	-	(104,299,510)	-	(104,291,762)
Directors' remunerations	(8,253,000)	(7,986,000)	(8,253,000)	(7,986,000)
Share of loss from investments in associated company	12	(9,139,741)	-	-
PROFIT (LOSS) BEFORE FINANCE COSTS AND INCOME TAX EXPENSES	122,984,967	(40,925,901)	128,472,764	(40,127,232)
Finance costs	(1,067,474)	(2,801,321)	(1,067,474)	(2,801,321)
PROFIT (LOSS) BEFORE INCOME TAX EXPENSES	121,917,493	(43,727,222)	127,405,290	(42,928,553)
Income (expenses) tax	29	(15,404,521)	(15,404,521)	23,158,383
NET PROFIT (LOSS) FOR THE YEAR	106,512,972	(20,568,839)	112,000,769	(19,770,170)

The accompanying notes are an integral part of the financial statements.

TPCS PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES
(FORMERLY KNOWN AS TEXTILE PRESTIGE PUBLIC COMPANY LIMITED)
STATEMENTS OF COMPREHENSIVE INCOME (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2021

	UNIT : BAHT			
	Consolidated financial statements		Separate financial statements	
	2021	2020	2021	2020
NET PROFIT (LOSS) FOR THE YEAR	106,512,972	(20,568,839)	112,000,769	(19,770,170)
Other comprehensive income:-				
Other comprehensive income to be reclassified to				
profit or loss in subsequent period:				
Revaluation surplus of digital assets	89,191,754	-	89,191,754	-
<u>Less</u> income tax effect	(17,838,351)	-	(17,838,351)	-
Other comprehensive income to be reclassified to				
profit or loss in subsequent period - net of tax:	71,353,403	-	71,353,403	-
Other comprehensive income not be reclassified to				
profit or loss in subsequent period:				
Gain (loss) on equity instruments designated at fair value through				
other comprehensive income	92,600,762	(25,789,953)	92,600,762	(25,789,953)
<u>Less</u> income tax effect	(18,520,152)	5,157,991	(18,520,152)	5,157,991
Other comprehensive income not be reclassified to				
profit or loss in subsequent period - net of tax:	74,080,610	(20,631,962)	74,080,610	(20,631,962)
OTHER COMPREHENSIVE INCOME FOR				
THE YEAR - NET OF TAX	145,434,013	(20,631,962)	145,434,013	(20,631,962)
TOTAL COMPREHENSIVE INCOME FOR THE YEAR	251,946,985	(41,200,801)	257,434,782	(40,402,132)
PROFIT (LOSS) ATTRIBUTABLE TO:				
Owners of the parent company	106,727,322	(19,513,620)	112,000,769	(19,770,170)
Non-controlling interests	(214,350)	(1,055,219)	-	-
	106,512,972	(20,568,839)	112,000,769	(19,770,170)
TOTAL COMPREHENSIVE INCOME ATTRIBUTABLE TO :				
Owners of the parent company	252,161,335	(40,145,582)	257,434,782	(40,402,132)
Non-controlling interests	(214,350)	(1,055,219)	-	-
	251,946,985	(41,200,801)	257,434,782	(40,402,132)
BASIC EARNINGS PER SHARE				
Owners of the parent company (Unit : Baht)	0.99	(0.18)	1.04	(0.18)

The accompanying notes are an integral part of the financial statements.

TPCS PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES
(FORMERLY KNOWN AS TEXTILE PRESTIGE PUBLIC COMPANY LIMITED)
STATEMENTS OF CHANGES IN SHAREHOLDERS' EQUITY
FOR THE YEAR ENDED 31 DECEMBER 2021
CONSOLIDATED FINANCIAL STATEMENTS

	Retained Earnings				Other components of equity							UNIT : BAH	
	NOTES	Issued and paid-up share capital	Premium on ordinary shares	Retained Earnings		Gain (loss) on equity instruments designated at fair value through other comprehensive income	Revaluation surplus of digital assets	Actuarial loss	Total other components of shareholders' equity	Total Equity of Parent Company	Non-controlling interest		Total shareholders' equity
				Appropriated -									
				Legal Reserve	General Reserve								
Balance as of 1 January 2020		108,000,000	110,400,000	10,800,000	162,770,437	1,869,529,447	-	(4,265,192)	168,964,295	2,430,464,179	16,834,659	2,447,298,838	
Gain from capital reduction of investment		-	-	-	-	500,037	-	-	(500,037)	-	-	-	
Total comprehensive income for the year		-	-	-	-	(19,513,620)	-	-	(20,631,962)	(40,145,582)	(1,055,219)	(41,200,801)	
Dividend payment	22	-	-	-	-	(47,520,000)	-	-	-	(47,520,000)	-	(47,520,000)	
General reserve	21, 22	-	-	-	3,639,620	(3,639,620)	-	-	-	-	-	-	
Balance as of 31 December 2020		108,000,000	110,400,000	10,800,000	166,410,057	1,799,356,244	-	(4,265,192)	147,832,296	2,342,796,597	15,779,440	2,358,578,037	
Gain on disposal of other financial assets - listed equity securities	11	-	-	-	-	47,964,512	-	-	-	47,964,512	-	47,964,512	
Total comprehensive income for the year		-	-	-	-	106,727,322	71,353,403	-	145,434,013	252,161,335	(214,350)	251,946,985	
Non-controlling interests - subsidiary companies		-	-	-	-	-	-	-	-	-	15,000,000	15,000,000	
Dividend payment	22	-	-	-	-	(64,800,000)	-	-	-	(64,800,000)	-	(64,800,000)	
Balance as of 31 December 2021		108,000,000	110,400,000	10,800,000	166,410,057	1,889,246,078	71,353,403	(4,265,192)	293,266,309	2,578,124,444	30,565,090	2,608,689,534	

The accompanying notes are an integral part of the financial statements.

TPCS PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES
(FORMERLY KNOWN AS TEXTILE PRESTIGE PUBLIC COMPANY LIMITED)
STATEMENTS OF CHANGES IN SHAREHOLDERS' EQUITY
FOR THE YEAR ENDED 31 DECEMBER 2021
SEPARATE FINANCIAL STATEMENTS

	Retained Earnings				Other components of equity					UNIT : BAHT
	NOTES	Issued and paid-up share capital	Premium on ordinary shares	Retained Earnings		Gain (loss) on equity instruments designated at fair value through other comprehensive income	Revaluation surplus of digital assets	Actuarial loss	Total other components of shareholders' equity	
				Appropriated -						
				Legal Reserve	General Reserve					
Balance as of 1 January 2020										
		108,000,000	110,400,000	10,800,000	162,770,438	1,853,850,018	-	(4,229,670)	168,999,817	2,414,820,273
Gain from capital reduction of investment		-	-	-	-	500,037	-	-	(500,037)	-
Total comprehensive income for the year		-	-	-	-	(19,770,170)	-	-	(20,631,962)	(40,402,132)
Dividend payment	22	-	-	-	-	(47,520,000)	-	-	-	(47,520,000)
General reserve	21, 22	-	-	-	3,639,620	(3,639,620)	-	-	-	-
Balance as of 31 December 2020										
		108,000,000	110,400,000	10,800,000	166,410,058	1,783,420,265	-	(4,229,670)	147,867,818	2,326,898,141
Gain on disposal of other financial assets - listed equity securities	11	-	-	-	-	47,964,512	-	-	-	47,964,512
Total comprehensive income for the year		-	-	-	-	112,000,769	71,353,403	-	145,434,013	257,434,782
Dividend payment	22	-	-	-	-	(64,800,000)	-	-	-	(64,800,000)
Balance as of 31 December 2021										
		108,000,000	110,400,000	10,800,000	166,410,058	1,878,585,546	71,353,403	(4,229,670)	293,301,831	2,567,497,435

The accompanying notes are an integral part of the financial statements.

TPCS PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES

(FORMERLY KNOWN AS TEXTILE PRESTIGE PUBLIC COMPANY LIMITED)

CASH FLOW STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2021

UNIT : BAHT

	Consolidated financial statements		Separate financial statements	
	2021	2020	2021	2020
CASH FLOW FROM OPERATING ACTIVITIES				
NET PROFIT (LOSS) FOR THE YEAR	106,512,972	(20,568,839)	112,000,769	(19,770,170)
Adjustments : -				
Income tax	15,404,521	(23,158,383)	15,404,521	(23,158,383)
Depreciation and amortization	67,517,294	67,780,503	65,218,409	65,396,249
Allowance for expected credit losses	626,324	834,116	626,324	834,116
Allowance for slow moving stock	2,906,360	3,554,795	2,964,677	3,248,916
Written - off withholding tax	-	215,285	-	-
Allowance for impairment loss of investments	-	-	4,094,719	12,465,297
Loss from capital distribution of financial assets	387,305	-	387,305	-
Unrealized (gain) loss from revaluation of financial assets	(10,805,518)	104,299,510	(10,824,770)	104,291,762
Gain from disposal of financial assets	(3,206,835)	(2,594,046)	(3,175,133)	(2,553,745)
Gain from reversal of lease liabilities	(997,335)	-	(997,335)	-
Gain on disposal of fixed assets	(1,859,039)	(2,872,913)	(1,858,778)	(2,872,913)
Loss from retirement of fixed assets	355,497	113,979	355,497	113,979
Revenue from the reward from as being node validator of digital assets	(3,994,714)	-	(3,994,714)	-
(Gain) Loss on exchanges	(4,897,655)	1,757,955	(4,897,655)	1,757,955
Dividend income	(39,810,787)	(45,488,434)	(39,810,787)	(45,488,434)
Deferred interest expenses	1,067,468	2,801,321	1,067,468	2,801,321
Interest income	(3,367,427)	(4,156,207)	(3,239,156)	(3,999,903)
Share of loss from investments in associated company	9,139,741	11,116,265	-	-
Cash flows before changes in operating assets and liabilities	134,978,172	93,634,907	133,321,361	93,066,047
Operating assets (increase) decrease				
Trade and other current receivables	(14,631,248)	(9,185,043)	(14,306,677)	(7,376,302)
Inventories	(36,684,513)	(36,168,077)	(34,238,413)	(37,479,893)
Other current assets	(267,075)	144,552	(267,595)	142,691
Other non current assets	7,728,625	(7,236,730)	7,732,905	(7,236,730)
Operating liabilities increase (decrease)				
Trade and other current payables	9,550,932	(8,106,725)	10,088,924	(7,556,855)
Other current liabilities	-	315,000	-	315,000
Retirement benefit obligations	1,282,090	(2,663,448)	993,457	(2,197,703)
Other non current liabilities	-	(140,400)	-	(140,400)
CASH PROVIDED FROM OPERATING ACTIVITIES	101,956,983	30,594,036	103,323,962	31,535,855
Corporate income tax paid	(1,515,370)	(1,577,875)	(1,262,368)	(1,440,234)
NET CASH RECEIVED FROM OPERATING ACTIVITIES	100,441,613	29,016,161	102,061,594	30,095,621

The accompanying notes are an integral part of the financial statements.

TPCS PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES
(FORMERLY KNOWN AS TEXTILE PRESTIGE PUBLIC COMPANY LIMITED)
CASH FLOW STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2021

UNIT : BAHT

	Consolidated financial statements		Separate financial statements	
	2021	2020	2021	2020
CASH FLOW FROM INVESTING ACTIVITIES				
Decrease in certificates of deposits and fixed deposit	-	153,000,000	-	150,000,000
Cash received from redemption of financial assets				
measured at fair value through profit or loss - debt securities fund	381,200,000	475,550,000	374,700,000	470,900,000
Cash paid for financial assets measured at fair value				
through profit or loss - debt securities fund	(354,950,000)	(439,050,000)	(324,700,000)	(435,250,000)
Cash received from disposal of financial assets				
measured at fair value through profit or loss - listed equity securities	89,186,513	26,552,700	89,186,513	26,552,700
Cash paid for financial assets measured at fair value				
through profit or loss - listed equity securities	(93,695,099)	(83,789,135)	(93,695,099)	(83,789,135)
Cash paid for a subsidiary company	-	-	(35,000,000)	-
Cash received from non controlling interest	15,000,000	-	-	-
Cash received from distribution-capital of financial assets measured at fair value				
through other comprehensive income - non-listed equity securities	612,695	6,125,038	612,695	6,125,038
Cash received from decrease in share capital of financial assets measured				
at fair value through profit or loss - listed equity securities	2,201,985	2,783,908	2,201,985	2,783,908
Cash received from decrease in share capital of financial assets measured				
at fair value through other comprehensive income - listed equity securities	70,725,000	-	70,725,000	-
Cash paid for financial assets measured at fair value through				
other comprehensive income - listed equity securities	-	(7,541,000)	-	(7,541,000)
Cash received from held to maturities of financial assets measured at				
amortization cost method - held to maturities securities	-	20,000,000	-	20,000,000
Increase of short-term loans to related party	-	(43,939,200)	-	(43,939,200)
Interest received	3,058,912	3,589,786	2,929,921	3,429,584
Purchase of fixed assets	(79,670,164)	(70,031,468)	(79,613,719)	(69,703,065)
Purchase of intangible assets - computer software	(271,726)	(220,060)	(271,726)	(220,060)
Purchase of intangible assets - digital assets	(24,479,004)	-	(24,479,004)	-
Proceeds from disposal of fixed assets	1,865,355	2,929,088	1,865,093	2,929,088
Dividend income from other long-term investments	39,846,602	45,466,269	39,846,602	45,466,269
NET CASH PROVIDED BY INVESTING ACTIVITIES	50,631,069	91,425,926	24,308,261	87,744,127

The accompanying notes are an integral part of the financial statements.

TPCS PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES
(FORMERLY KNOWN AS TEXTILE PRESTIGE PUBLIC COMPANY LIMITED)
CASH FLOW STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2021

UNIT : BAHT

	Consolidated financial statements		Separate financial statements	
	2021	2020	2021	2020
CASH FLOW FROM FINANCING ACTIVITIES				
Cash paid for other payable fixed assets	(33,637,380)	(29,922,000)	(33,637,380)	(29,922,000)
Dividend payment	(64,800,000)	(64,800,000)	(64,800,000)	(64,800,000)
NET CASH USED IN FINANCING ACTIVITIES	(98,437,380)	(94,722,000)	(98,437,380)	(94,722,000)
CASH AND CASH EQUIVALENT INCREASE - NET	52,635,302	25,720,087	27,932,475	23,117,748
Cash and cash equivalent - beginning of the year	145,805,906	120,085,819	129,831,564	106,713,816
CASH AND CASH EQUIVALENT AS OF 31 DECEMBER	198,441,208	145,805,906	157,764,039	129,831,564
ADDITIONAL DISCLOSURE ITEMS TO CASH FLOW STATEMENTS :				
Significant non-cash items consist of :				
- Gain (loss) on equity instruments designated at fair value through other comprehensive income	74,080,610	(20,631,962)	74,080,610	(20,631,962)
- Lease liabilities - net	-	33,567,247	-	33,567,247

The accompanying notes are an integral part of the financial statements.

TPCS PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES
(FORMERLY KNOWN AS TEXTILE PRESTIGE PUBLIC COMPANY LIMITED)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021

1. GENERAL INFORMATION

- 1.1** Registration TPCS Public Company Limited ("The Company") is a juristic person incorporated in Thailand and listed on the Stock Exchange of Thailand on 22 July 1987 under the name of Textile Prestige Public Company Limited. Subsequently, the name was changed to TPCS Public Company Limited on 28 April 2021.
- 1.2** Office locations The registered office and its factory is located at 489 Rama 3 Road, Kwaeng Bang Khlo, Khet Bang Kho Laem, Bangkok, Thailand. The Company has 4 branches located as follows:-
- 600 Moo 11, Sukhapiban 8 Road, Nongkham, Sriracha, Chonburi, Thailand.
 - 624/5-8 Moo 11, Sukhapiban 8 Road, Nongkham, Sriracha, Chonburi, Thailand.
 - 600/3 Moo 11, Sukhapiban 8 Road, Nongkham, Sriracha, Chonburi, Thailand.
 - 600/49 Moo 11, Sukhapiban 8 Road, Nongkham, Sriracha, Chonburi, Thailand.
- 1.3** Main activities
- Manufacturing of non - woven fabric products and sanitation and household products.
 - Trading of all kinds of goods and hire of works.
 - Investing in associated and subsidiary companies.
- 1.4** The first two major shareholders ranged by their shareholding as of 31 December 2021 and 2020 are as follows:-

	% of issued and paid-up share capital	
	31 December 2021	31 December 2020
Saha Pathana Inter-Holding Public Company Limited	20.03	19.94
Thai Wacoal Public Company Limited	17.04	17.04

1.5 Coronavirus disease 2019 Pandemic

The Coronavirus disease 2019 (COVID - 19) pandemic is continuing to evolve, resulting in an economic slowdown and adversely impacting most businesses and industries. This situation may bring uncertainties and have an impact on the environment in which the group operates. The Group's management has continuously monitored ongoing developments and assessed the financial impact in respect of the valuation of assets, provisions and contingent liabilities, and has used estimates and judgement in respect of various issues as the situation has evolved.

2. BASIS FOR PRESENTATION OF THE FINANCIAL STATEMENTS

- 2.1** The financial statements are prepared in accordance with Thai Accounting Standards ("TAS") and Thai Financial Reporting Standards ("TFRS") including related interpretations and guidelines promulgated by the Federation of Accounting Professions ("FAP") and the presentation of the financial statements has been made in compliance with the stipulations of the Notification of the Department of Business Development dated 26 December 2019 under the Accounting Act B.E. 2543 and the financial reporting requirements of the Securities and Exchange Commission (SEC).

TPCS PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES
(FORMERLY KNOWN AS TEXTILE PRESTIGE PUBLIC COMPANY LIMITED)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021

2.2 The financial statements have been prepared on the historical cost basis except where otherwise disclosed in the accounting policies.

2.3 The financial statements in Thai language are the official statutory financial statements of the Company. The financial statements in English language have been translated from the Thai language financial statements.

2.4 BASIS OF THE CONSOLIDATION OF FINANCIAL STATEMENTS

These consolidated financial statements include the financial statements of Textile Prestige Public Company Limited and four subsidiaries ("The Group").

As of 31 December 2021 and 2020, the structure of shareholding in subsidiaries is as follows:-

	Percentage of Shareholding (%)		Incorporated in	Type of businesses
	2021	2020		
TPCNIC Co., Ltd.	50.9940	50.9940	Thailand	Manufacturing and sales of industrial spare parts
TPCX Co., Ltd.	70.0000	-	Thailand	Marketing services, advertising, advertising agencies and investing in digital assets (Registered as a limited company on 23 December 2021 (Note 13))

- Subsidiaries are entities controlled by the Company. Control exists when the Company has the power, directly or indirectly, to govern the financial and operating policies of an entity so as to obtain benefits from its activities.
- Subsidiaries' financial statements are fully consolidated as from the date of acquisition, being the date on which the Company obtains control, and continue to be consolidated until the date when such control ceases.
- The subsidiaries' financial statements are prepared on the same reporting period as the Company's, using consistent significant accounting policies.
- Material balances and transactions between the Company and its subsidiaries have been eliminated from the consolidated financial statements. Book value of investments and shareholder's equity of its subsidiaries have also been eliminated from the consolidated financial statements.
- Non-controlling interest represents the portion of net income or loss and net assets of the subsidiaries that are not held by the Company and are presented separately in the consolidated statements of comprehensive income and in the shareholders' equity in the consolidated statements of financial position.

2.5 The separate financial statements present investments in subsidiaries and associates presented under the cost method.

TPCS PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES
(FORMERLY KNOWN AS TEXTILE PRESTIGE PUBLIC COMPANY LIMITED)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021

2.6 Using of accounting estimates

The preparation of financial statements in conformity with TAS and TFRS requires management to make judgments, estimates and assumptions that affect the application of policies and reported amounts of assets, liabilities, income and expenses. Actual results may differ from estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimates are revised and in any future periods affected.

3. NEW ACCOUNTING STANDARDS

3.1 New financial reporting standards that became effective in the current period

During the period, the Group has adopted the revised financial reporting standards and interpretations issued by the Federation of Accounting Professions which become effective for fiscal periods beginning on or after 1 January 2021. The adoption of these financial reporting standards does not have any significant impact on the Group's financial statements.

3.2 New Financial Reporting Standards issued and not yet effective

In addition to financial reporting standards issued and revised as mentioned above the FAP has also issued and revised the other number of financial reporting standards which will become effective for annual financial periods beginning on or after 1 January 2022, for example.

- Thai Financial Reporting Standard No.1 "First-time Adoption of International Financial Reporting Standards"
- Thai Financial Reporting Standard No.16 "Leases" that provide temporary exemptions from the impact of interest rate benchmark reform for a lessee, provided that all specified conditions are to be met.
- Accounting Treatment Guidance on "Guidelines for supporting debtors affected by COVID-19", which the objective of this accounting treatment guidance is to grant the temporary relief measures for entities helping their debtors who effected from COVID-19 with the supporting period during 1 January 2022 to 31 December 2023 or until there are any changes from the Bank of Thailand, which require the compliance for such changes. The entities who support their debtors and elect to apply the temporary relief measures according to this accounting treatment guidance should be disclose information as specified in this accounting treatment guidance.

The Company does not plan to early adopt these TFRS. The Company's management has assessed the effect of the above financial reporting standards and believes that these standards will not have significant impact on the financial statements for the year in which they are effective.

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

4.1 Revenue and expenses recognition

Revenue from sale of goods is recognised at the point in time when control of the asset is transferred to the customer, generally on delivery of the goods. Revenue is measured at the amount of the consideration received or receivable, after deducting allowance for returns of goods supplied and discounts excluding value added tax.

TPCS PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES
(FORMERLY KNOWN AS TEXTILE PRESTIGE PUBLIC COMPANY LIMITED)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021

Revenue from hire of works is recognised when service is rendered.

Rental income is recognized as revenue according to period specified in the agreement.

Dividend income is recognized when the right to receive the dividend is established.

Other income and other expenses are recognized by accrual basis.

4.2 Cash and cash equivalents

Cash and cash equivalents consist of cash on hand, call deposits and all highly liquid investments with an original maturity of three months or less and not subject to withdrawal restrictions.

4.3 Inventories

Inventories are valued at the lower of cost (moving average) or net realizable value.

Cost of inventories are comprised of all costs of purchases, costs of conversion and other costs incurred in bringing the inventories to their present location and condition. In case of finished goods and work in progress, cost includes an appropriate share of overheads based on normal operating capacity.

Net realizable value is estimated selling price in the ordinary course of business less estimated costs to complete and to make the sale.

The Company provides for an allowance for obsolete and slow moving stocks by referring to inventories aging.

4.4 Investments in subsidiaries and associate

- Investment in associate in the consolidated financial statements is accounted for using the equity method.
- Investments in subsidiary and associate in the separate financial statements of the Company are accounted for using the cost method less allowance for impairment loss (if any).

4.5 Investments

- Investments in securities held for trading are stated at fair value. Gains or losses arising from changes in the carrying amounts of the securities are included in the statements of comprehensive income.
- Investments in available-for-sale securities mean investments in listed securities stated at fair value, with the objective for long-term investments. Changes in the carrying amounts of securities are recorded as separate item in the other comprehensive income until the securities are sold, and the changes are then included in the statements of comprehensive income.
- Investments in debt securities, both due within one year and expected to be held to maturity, are recorded at amortised cost. The premium/discount on debt securities is amortised by the effective rate method with the amortised amount presented as an adjustment to interest income.
- Investments in non-marketable equity securities, which the Company classifies as general investments, are stated at cost net of allowance for impairment loss (if any).

Investments in related companies mean those companies in which the Group has holding interest less than 20% and/or the companies which directly or indirectly have some common management, major shareholders or such related persons.

TPCS PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES
(FORMERLY KNOWN AS TEXTILE PRESTIGE PUBLIC COMPANY LIMITED)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021

Investments in other companies are those companies in which the Group has holding interest but has no power to govern or participate in any policy.

The fair value of marketable securities is based on the latest bid price of the last working day of the year quoted on the Stock Exchange of Thailand. The fair value of unit trusts is determined from their net asset value.

Weighted average method is used for the computation of cost of investments.

In the event the Company reclassifies investments from one type to another, such investments will be readjusted to their fair value as of the reclassification date. The difference between the carrying amount of the investments and the fair value on the date of reclassification are recorded in profit or loss or recorded as other components of shareholders' equity, depending on the type of investment that is reclassified.

4.6 Investment properties

Investment properties are stated at cost less accumulated depreciation and accumulated impairment losses, (if any).

Cost includes expenditure that is directly attributable to the acquisition of the investment property. The cost of self-constructed investment property includes the cost of materials and direct labour, and other costs directly attributable to bringing the investment property to a working condition for its intended use and capitalized borrowing costs.

Depreciation is charged to the statement of comprehensive income on the straight-line basis over the estimated useful life of each asset. The estimated useful lives of the assets are as follows :-

Land	Not depreciated
Building and structures	20 years

4.7 Property, plant and equipment

Properties are stated at cost, plant and equipment are stated at cost less accumulated depreciation and accumulated impairment loss, (if any).

Cost of property, plant and equipment include purchase price and other direct costs relating to the acquisition of such asset item.

Subsequent expenditure is capitalised to the asset's carrying amount only when it is probable that future economic benefits associated with the expenditure will flow to the Company and its subsidiaries and the cost of the item can be measured reliably. All other repairs and maintenance costs are expensed when incurred.

Depreciation is charged to the statement of comprehensive income on the straight-line basis over the estimated useful life of each asset. The estimated useful lives of the assets are as follows :-

Building and structures	5, 10, 20 years
Machineries	5-10 years
Other fixed assets	3-5 years

TPCS PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES
(FORMERLY KNOWN AS TEXTILE PRESTIGE PUBLIC COMPANY LIMITED)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021

The Group does not provide depreciation on land and assets under construction and installation.

Finance cost which related to construction or machinery under installation are recorded as cost of assets.

The Group has reviewed useful lives and residual values at least at each financial year-end. In case that the residual value or estimated useful lives differs from those originally estimated, such changes are considered changes in accounting estimates.

4.8 Intangible assets and amortization

- Computer software

Intangible assets are computer software amortized by using the straight-line method of 5 years (acquired before 2009) and 10 years (acquired since 2009).

Intangible assets with finite lives are amortised on a systematic basis over the economic useful life. The amortisation expense is charged to the comprehensive income statements.

- Digital asset

The Group considers holding the cryptocurrency Bitkub Coin (KUB) for trading channel of the Group's products in the future, thus recording it as intangible assets. Digital assets are stated initially at cost and subsequently measured using the revaluation method, which is their fair value at the revaluation date less accumulated impairment losses incurred (if any), without accumulated amortization due to indefinite useful lives.

The Group recognizes an intangible asset's carrying amount which is increased as a result of a revaluation, the increase shall be recognised in other comprehensive income and accumulated in equity under the heading of revaluation surplus of digital assets. However, the increase shall be recognised in profit or loss to the extent that it reverses a revaluation decrease of the same asset previously recognised in profit or loss. If an intangible asset's carrying amount is decreased as a result of a revaluation, the decrease shall be recognised in profit or loss. However, the decrease shall be recognised in other comprehensive income to the extent of any credit balance in the revaluation surplus of digital assets in respect of that asset.

The Group recognizes the rewards from as being node validator as an additional cost of digital assets, and the credit balance is recognized as other income in the statement of comprehensive income.

The fair value of digital assets is based on quote prices on the active exchange market that the Group has determined is its principal market for the digital assets. The fair value measurement hierarchy is Level 1.

TPCS PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES
(FORMERLY KNOWN AS TEXTILE PRESTIGE PUBLIC COMPANY LIMITED)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021

4.9 Impairment of non-financial assets

At each reporting date, the Group assesses at each reporting date whether there is an indication that an asset may be impaired. If any such indication exists, the Group makes an estimate of the asset's recoverable amount. Where the carrying amount of the asset exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount. Impairment loss is recognized in the statements of comprehensive income. (An asset's recoverable amount is the higher of fair value less costs to sell and value in use).

4.10 Leases

● **Right-of-use assets**

The Group recognises right-of-use assets at the commencement date of the lease. Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised through initial measurement, initial direct costs incurred, and lease payments made at or before the commencement date, less any lease incentives received.

Unless the Group is reasonably certain that it will obtain ownership of the leased asset at the end of the lease term, the recognised right-of-use assets are depreciated on a straight-line basis from the commencement date of the lease to the earlier of the end of the useful life of the right-of-use asset or the end of the lease term.

● **Lease liabilities**

At the commencement date of the lease, the Group recognises lease liabilities measured at the present value of the lease payments to be made over the lease term, discounted by the interest rate implicit in the lease or the Group's incremental borrowing rate. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification or reassessment.

● **Short - term leases and Leases of low-value assets**

Payments under leases that, have a lease term of 12 months or less at the commencement date, or are leases of low-value assets, are recognised as expenses on a straight-line basis over the lease term.

4.11 Provision

A provision is recognised in the statement of financial position when the Group has a present legal or constructive obligation as a result of a past event, and it is probable that an outflow of economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. Where the Group expects a provision to be reimbursed, the reimbursement is recognized as a separate asset but only when the reimbursement is virtually certain.

Presentation for a provision in statement of comprehensive income is the net amount which can be reimbursed.

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4.12 Related party transactions

Related parties and related companies with the Group means the parties or the companies that have the controlling power to the Group, controlled by the Group either directly or indirectly, or under the same control with the Group. Furthermore, the related parties and related companies also mean the associated companies and the parties who have holding interest with voting rights, either directly or indirectly, and have significant influence to the Group, important management, being directors or employees of the Group who have the power to manage and control the Company's operations and subsidiary companies including the family members close to the said persons which could persuade or to act in compliance with the said persons and businesses that the said persons have controlling power or significant influence, either directly or indirectly.

4.13 Foreign currency transactions

Foreign currency transactions are translated into Baht at the rates ruling on the occurrence dates. Assets and liabilities in foreign currency outstanding on the statement of financial position date are translated into Baht at the reference exchange rates as determined by the Bank of Thailand on the statement of financial position date, except the transactions of forward exchange contracted with the banks will be recognised at fair value.

Exchange gains or losses are included as incomes or expenses in the statements of comprehensive income.

4.14 Employee benefits

The Group have post-employment benefits both under defined contribution and defined benefit plans. A defined contribution plan is a pension plan under which the company and its subsidiaries pay fixed contributions into a provident fund. The Group has no legal or constructive obligations to pay further contributions if the fund does not hold sufficient assets to pay all employees the benefits relating to employee service in the current and prior periods. However, a defined benefit plan is a pension plan that is not a defined contribution plan. Typically defined benefit plans define an amount of pension benefit that an employee will receive on retirement, usually dependent on one or more factors such as employees' age, years of service and compensation.

- **Defined contribution plans**

Provident fund

The Group operates a provident fund, being a defined contribution plan, the assets for which are held in a separate trust fund and managed by a fund manager. The provident fund is contributed by payments from employees and by the Group. The Group contributions to the provident fund are charged to the statement of comprehensive income in the years to which they relate.

- **Defined benefit plans**

- Termination and retirement benefits

Under the Labor Laws applicable in Thailand and the Group's employment policy, all employees completing 120 days of service are entitled to severance pay on termination or retrenchment without cause or upon retirement age of 55 and 58. The severance pay will be at the rate according to number of years of service as stipulated in the Labor Law which is currently at a maximum rate of 400 days of final salary. And employees who have provided the services to the Group more than 27 years, the special severance pay on termination or retrenchment without cause will be compensated

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at the rate specified.

- Other long-term benefits

The Company also has a policy to provide compensation to retired directors by reference to service years as the Company's director multiplied by a specified rate.

The Group provides provision regarding the employee benefits under defined benefits plan by using the actuarial technique. The present value of the defined benefits obligation is determined by discounting estimated future cash flows using yields on the government bonds which have terms to maturity approximating the terms of related liability. The estimated future cash flows shall reflect employee salaries, turnover rate, length of service and other. The costs associated with providing these benefits are charged to the statements of comprehensive income so as to spread the cost over the employment period during which the entitlement to benefits is earned.

Actuarial gains and losses arising from post-employment benefits are recognised in the statement of other comprehensive income.

4.15 CORPORATE INCOME TAX

Income tax expenses

Income tax expense represents the sum of corporate income tax currently payable and deferred tax.

Current tax

Current income tax is provided in the accounts at the amount expected to be paid to the tax authorities, based on taxable profit determined in accordance with tax legislation.

Deferred tax

Deferred income tax is provided on temporary differences between the tax bases of assets and liabilities and their carrying amounts at the end of each reporting period, using the tax rates enacted at the end of the reporting period.

The Company recognizes deferred tax liabilities for all taxable temporary differences while they recognize deferred tax assets for all deductible temporary differences and tax losses carried forward to the extent that it is probable that future taxable profit will be available against such deductible temporary differences and tax losses carried forward that can be utilized.

At each reporting date, the Company reviewed and reduced the carrying amount of deferred tax assets to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilized.

The Company recorded deferred tax directly to shareholders' equity if the tax relates to items that are recorded directly to shareholders' equity.

4.16 Fundamental earnings per share

Fundamental earnings per share are calculated by dividing net income by the number of ordinary shares outstanding at the end of the year.

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4.17 Fair value measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between buyer and seller (market participants) at the measurement date. The Group applies a quoted market price in an active market to measure their assets and liabilities that are required to be measured at fair value by relevant financial reporting standards. Except in case of no active market of an identical asset or liability or when a quoted market price is not available, the Group measures fair value using valuation technique that are appropriate in the circumstances and maximises the use of relevant observable inputs related to assets and liabilities that are required to be measured at fair value.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy into three levels based on categorise of input to be used in fair value measurement as follows:

- Level 1 - Use of quoted market prices in an observable active market for such assets or liabilities
- Level 2 - Use of other observable inputs for such assets or liabilities, whether directly or indirectly
- Level 3 - Use of unobservable inputs such as estimates of future cash flows

At the end of each reporting period, the Group determines whether transfers have occurred between levels within the fair value hierarchy for assets and liabilities held at the end of the reporting period that are measured at fair value on a recurring basis.

4.18 Financial instruments

The Group initially measures financial assets at its fair value plus, in the case of financial assets that are not measured at fair value through profit or loss, transaction costs. However, trade receivables, that do not contain a significant financing component are measured at the transaction price as disclosed in the accounting policy relating to revenue recognition.

Classification and measurement of financial assets

Financial assets are classified, at initial recognition, as to be subsequently measured at amortised cost, fair value through other comprehensive income ("FVOCI"), or fair value through profit or loss ("FVTPL"). The classification of financial assets at initial recognition is driven by the Group's business model for managing the financial assets and the contractual cash flows characteristics of the financial assets.

Financial assets at amortised cost

The Group measures financial assets at amortised cost if the financial asset is held in order to collect contractual cash flows and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial assets at amortised cost are subsequently measured using the effective interest rate ("EIR") method and are subject to impairment. Gains and losses are recognised in profit or loss when the asset is derecognised, modified or impaired.

Financial assets at fair value through profit or loss (FVTPL)

Financial assets measured at FVTPL are carried in the statement of financial position at fair value with net changes in fair value recognised in profit or loss.

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These financial assets include derivatives, security investments held for trading, equity investments which the Group has not irrevocably elected to classify at FVOCI and financial assets with cash flows that are not solely payments of principal and interest.

Dividends on listed equity investments are recognised as other income in profit or loss.

Classification and measurement of financial liabilities

Except for derivative liabilities, at initial recognition the Group's financial liabilities are recognised at fair value net of transaction costs and classified as liabilities to be subsequently measured at amortised cost using the effective interest rate (EIR) method. Gains and losses are recognised in profit or loss when the liabilities are derecognised as well as through the EIR amortisation process. In determining amortised cost, the Group takes into account any fees or costs that are an integral part of the EIR. The EIR amortisation is included in finance costs in profit or loss.

The Group may elect to measure financial liabilities at FVTPL if doing so eliminates, or significantly reduces a recognition inconsistency (sometimes referred to as an accounting mismatch).

Derecognition of financial instruments

A financial asset is primarily derecognised when the rights to receive cash flows from the asset have expired or have been transferred and either the Group has transferred substantially all the risks and rewards of the asset, or the Group has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the statement of profit or loss.

Impairment of financial assets

For trade receivables and contract assets, the Group applies a simplified approach in calculating expected credit losses. Therefore, the Group does not track changes in credit risk, but instead recognises a loss allowance based on lifetime expected credit losses at each reporting date. It is based on its historical credit loss experience and adjusted for forward-looking factors specific to the debtors and the economic environment.

A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in the consolidated statement of financial position if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, to realise the assets and settle the liabilities simultaneously.

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5. RELATED PARTY TRANSACTIONS

The Company had transactions with its subsidiaries and related parties, given that those companies having the same group of shareholders or mutual directors. Significant inter-company transactions and outstanding balances are summarized below :-

Related companies	Type of business relationship
1. Associated companies	See Note 12
2. Subsidiary company	See Note 2.4 and 13
3. Related companies	See Notes 11

The details of related companies, type of businesses, and relationships are as follows :-

Related companies	Type of business	Relationship
1. Thai Wacoal Plc.	Ladies' lingerie manufacturer	Co-directors, Co-shareholders
2. Wacoal Lampoon Co., Ltd.	Ladies' lingerie manufacturer	Co-directors, Co-shareholders
3. Wacoal Kabinburi Co., Ltd.	Ladies' lingerie manufacturer	Co-directors, Co-shareholders
4. Thanulux Plc.	Garment manufacturer	Co-directors, Co-shareholders
5. Pattaya Manufacturing Co., Ltd.	Ladies' lingerie manufacturer	Co-directors, Co-shareholders
6. Pattaya Kabinburi Co., Ltd.	Ladies' lingerie manufacturer	Co-directors, Co-shareholders
7. Wacoal Sriracha Co., Ltd.	Garment manufacturer	Co-directors, Co-shareholders
8. Racha Uchino Co., Ltd.	Household textile	Co-directors, Co-shareholders
9. Pitakkij Security Guard Co., Ltd.	Security system personal	Co-shareholders
10. Pitakkij Co., Ltd.	Services	Co-shareholders
11. Thai Secom Security Guard Co., Ltd.	Security system	Co-shareholders
12. Thai Itokin Co., Ltd.	Garment manufacturer	Co-shareholders
13. Eastern Thai Consulting 1992 Co., Ltd.	Environmental consultation	Co-shareholders
14. MBTS Broking Services Co., Ltd.	Agency	Co-shareholders
15. Best Factory Outlet Co., Ltd	Distributor of consumable goods	Co-shareholders
16. PTK Multi Service Co., Ltd	Security and gardening management	Co-shareholders
17. Sariraporn Co., Ltd	Investment	Co-directors, Co-shareholders
18. Thai Staflex Co., Ltd.	Manufacturing/ distributing paste lining	Co-directors, Co-shareholders
19. SRP Nanasai Co., Ltd.	Designer and decorator	Co-directors, Co-shareholders
20. International Leather Fashion Co., Ltd.	Manufacturing of genuine/synthetic leather	Co-directors, Co-shareholders
21. Saha Seiren Co., Ltd.	Manufacturing/ distributing Auto cushion cover	Co-directors, Co-shareholders
22. I.C.C. International Plc.	Distributor of consumable goods	Co-directors, Co-shareholders
23. Saha Pathana Inter Holding Plc.	Holding company	Co-directors, Co-shareholders
24. Thai Gunze Co., Ltd.	Manufacturing and distributing clothes sheet and garments	Co-directors, Co-shareholders
25. SSDC (Tigertex) Co., Ltd.	Dyeing service	Co-directors, Co-shareholders
26. Erawan Textile Co., Ltd.	Weave cotton and spin thread	Co-directors, Co-shareholders
27. Thai Takaya Co., Ltd. (Liquidation completion April 2021)	Manufacturing and distributing garments	Co-shareholders

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Related companies	Type of business	Relationship
28. A Tech Textile Co., Ltd.	Manufacturing and distributing raw material for ladies' lingerie	Co-shareholders
29. People's Garment Plc.	Garment manufacturer	Co-shareholders
30. Kai I.T. Service Co., Ltd.	Sales, maintenance and rental of computers and computer peripherals	Co-shareholders
31. Champ Ace Co., Ltd.	Sales of garments and provide service for hire of garment production	Co-shareholders
32. Thai Monster Co., Ltd.	Manufacturing and distributing garments	Co-shareholders
33. ThaiSport Garment Co., Ltd.	Manufacturing and distributing garments	Co-shareholders
34. Molten (Thailand) Co., Ltd.	Manufacturing and distributing balls	Co-shareholders
35. Morgan De Toi (Thailand) Co.,Ltd.	Distributing apparel	Co-shareholders
36. Thai Samsung Life Insurance Plc.	Insurance	Co-shareholders
37. Thai Naxis Co., Ltd.	Weaving and printing of label	Co-directors, Co-shareholders
38. Saha Asia Pacific Co., Ltd.	Real estate development	Co-shareholders
39. G Tech Material Co., Ltd.	Manufacturing and distributing raw material for ladies' lingerie	Co-shareholders
40. H & B Intertext Co., Ltd	Fabric doll manufacturing	Co-shareholders
41. Sahacogen (Chonburi) Plc.	Generating and distributing electricity	Co-shareholders
42. Wien International Co., Ltd. (Liquidation completion February 2022)	Direct sales	Co-shareholders
43. Sahapat Properties Co., Ltd.	Investment	Co-shareholders
44. K. Commercial and Construction Co., Ltd.	Construction	Co-shareholders
45. Janome (Thailand) Co., Ltd.	Manufacturing sewing machine	Co-directors, Co-shareholders
46. Treasure Hill Co., Ltd.	Golf course	Co-shareholders
47. Thanara Co., Ltd.	Real estate	Co-shareholders
48. Bangkok Tokyo Socks Co., Ltd.	Sock manufacturer and exporter	Co-directors, Co-shareholders
49. Asahi Kasei Spunbond (Thailand) Co., Ltd.	Manufacturing fiber spunbond non woven	Co-shareholders
50. Waseda Education (Thailand) Co., Ltd.	Language institute	Co-directors, Co-shareholders
51. Thai Asahi Kasei Spandex Co., Ltd.	Manufacturing flexible fiber	Co-directors, Co-shareholders
52. Thai Bunka Fashion Co., Ltd.	Fashion institute	Co-directors, Co-shareholders
53. Thai Sakae Lace Co., Ltd.	Manufacturing lace fabric	Co-directors, Co-shareholders

Outstanding balances of assets and liabilities with related companies can be summarized as follows:

	UNIT : BAHT			
	Consolidated financial statements		Separate financial statements	
	As of 31 December		As of 31 December	
	2021	2020	2021	2020
1. Trade receivables				
- Subsidiary company	-	-	147,291	344,926
- Associated company	2,356,017	-	2,356,017	-
- Related companies	6,716,939	4,840,499	6,716,939	4,840,499
Total	9,072,956	4,840,499	9,220,247	5,185,425

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	UNIT : BAHT			
	Consolidated financial statements		Separate financial statements	
	As of 31 December		As of 31 December	
	2021	2020	2021	2020
2. Other current receivable				
- Subsidiary company	-	-	200,812	179,226
3. Accrued income				
- Associated company	295,642	433,585	295,642	433,585
- Related companies	151,500	13,698	151,500	13,698
Total	447,142	447,283	447,142	447,283
4. Prepaid expenses				
- Related companies	77,643	77,110	77,643	77,110
5. Trade payables				
- Subsidiary company	-	-	1,899,664	445,538
- Related companies	19,645,032	12,854,067	19,645,032	12,854,067
Total	19,645,032	12,854,067	21,544,696	13,299,605
6. Accrued expenses				
- Related companies	17,544,187	14,601,644	17,544,187	14,601,644
7. Lease liabilities				
- Related company	-	33,564,247	-	33,567,247
8. Short-term loans				
- Associated company	46,679,846	41,923,059	46,679,846	41,923,059

Income and expenses with related companies are as follows:-

	UNIT : BAHT			
	Consolidated financial statements		Separate financial statements	
	For the years ended 31 December		For the years ended 31 December	
	2021	2020	2021	2020
1. Sales				
- Subsidiary company	-	-	2,174,156	2,857,100
- Associated company	8,935,961	3,528,107	8,935,961	3,528,107
- Related companies	21,775,557	17,627,449	21,775,557	17,627,449
Total	30,711,518	21,155,556	32,885,674	24,012,656

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UNIT : BAHT

	Consolidated financial statements		Separate financial statements	
	For the years ended 31 December			
	2021	2020	2021	2020
2. Subcontract revenue				
- Related companies	1,323	-	1,323	-
3. Rental income				
- Subsidiary company	-	-	388,800	388,800
- Related companies	-	280,800	-	280,800
Total	-	280,800	388,800	669,600
4. Dividend income				
- Related companies	13,005,659	15,987,646	13,005,659	15,987,646
5. Other income				
- Subsidiary company	-	-	2,714,683	1,801,901
- Associated company	1,416,351	492,154	1,416,351	492,154
- Related companies	1,825,494	36,063	1,825,494	36,063
Total	3,241,845	528,217	5,956,528	2,330,118
6. Purchase of goods and raw materials				
- Subsidiary company	-	-	11,754,423	5,754,380
- Related companies	57,656,261	38,247,427	57,656,261	38,247,427
Total	57,656,261	38,247,427	69,410,684	44,001,807
7. Purchase of fixed assets				
- Related companies	247,458	347,538	247,458	347,538
8. Subcontract expenses				
- Subsidiary company	-	-	146,668	165,989
- Related companies	281,109	10,164	281,109	10,164
Total	281,109	10,164	427,777	176,153
9. Other expenses				
- Subsidiary company	-	-	81,625	-
- Related companies	57,284,248	48,725,029	57,284,248	48,725,029
Total	57,284,248	48,725,029	57,365,873	48,725,029

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	UNIT : BAHT			
	Consolidated financial statements		Separate financial statements	
	For the years ended 31 December			
	2021	2020	2021	2020
10. Purchase of fixed assets				
- Subsidiary company	-	-	-	-
- Related companies	1,319,620	10,532,525	1,319,620	10,532,525
Total	1,319,620	10,532,525	1,319,620	10,532,525
11. Disposal of fixed assets				
- Subsidiary company	-	-	10,186	2,665

Management benefit expenses

Management benefit expenses represent benefits paid to the Company's management such as salaries and related benefits including benefits paid by other means. The Company's management is the persons defined under the Securities and Exchange Act.

Management benefit expenses for the years ended 31 December 2021 and 2020 are as follows :-

	UNIT : BAHT			
	Consolidated financial statements		Separate financial statements	
	2021	2020	2021	2020
Short - term employee benefits	66,939,174	51,434,419	63,921,030	48,103,914
Post - employment benefits	2,397,840	753,212	2,158,073	715,058
Total	69,337,014	52,187,631	66,079,103	48,818,972

Pricing policies of related party transactions are as follows:-

Transactions	Pricing policies
Sale of goods	Agreed-upon price by referring to market price
Hire of work income	Agreed-upon price
Rental income	Agreed-upon price/ Contract price
Purchase of goods raw materials and rendering of service	Agreed-upon price/ market price
Selling and administrative expenses	Agreed-upon price/ Contract price
Interest income	Rate 2.10 per cent per annum
Purchase of marketable equity securities	Market price
Purchase of investment	Agreed-upon price
Purchase/Disposal of fixed and other assets	Agreed-upon price

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6. CASH AND CASH EQUIVALENTS

	Consolidated financial		Separate financial statements	
	statements			
	31 December 2021	31 December 2020	31 December 2021	31 December 2020
Cash on hand	399,551	466,649	377,492	459,163
Call deposits	32,571,667	15,339,257	23,916,557	11,372,401
Highly liquid short-term investments	150,000,000	130,000,000	118,000,000	118,000,000
Highly liquid deposits in digital asset wallet	15,469,990	-	15,469,990	-
Total	198,441,208	145,805,906	157,764,039	129,831,564

UNIT : BAHT

7. TRADE AND OTHER CURRENT RECEIVABLES - NET

	Consolidated financial statements		Separate financial statements	
	31 December 2021	31 December 2020	31 December 2021	31 December 2021
Trade receivables				
Current	94,187,633	87,614,639	93,303,670	86,722,308
Overdue within 3 months	37,801,233	35,619,614	37,146,309	35,362,864
Over 12 months	200,625	200,625	200,625	200,625
Total	132,189,491	123,434,878	130,650,604	122,285,797
<u>Less</u> allowance for expected credit losses	(1,503,829)	(1,417,505)	(1,503,829)	(1,417,505)
Trade receivables - net	130,685,662	122,017,373	129,146,775	120,868,292
Other current receivables				
Prepaid expenses	2,311,427	3,019,735	2,294,902	3,003,200
Receivable from related companies	(35,077)	-	200,812	179,226
Revenue Department receivable	14,001,603	12,366,919	13,414,427	11,989,105
Others	10,460,272	3,546,186	10,416,565	3,536,836
Total	26,738,225	18,932,840	26,326,706	18,708,367
<u>Less</u> allowance for expected credit losses	(2,504,416)	(1,964,416)	(2,504,416)	(1,964,416)
Other current receivables - net	24,233,809	16,968,424	23,822,290	16,743,951
Total trade and other current receivables - net	154,919,471	138,985,797	152,969,065	137,612,243

UNIT : BAHT

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8. SHORT - TERM LOANS TO RELATED COMPANY

	UNIT : BAHT	
	Consolidated and separate financial statements	
	31 December 2021	31 December 2020
PT. DYNIC TEXTILE PRESTIGE		
Beginning balance	41,923,059	-
<u>Add</u> increase during the year	-	43,939,200
Decrease from exchange rate adjustment	4,756,787	(2,016,141)
<u>Less</u> decrease during the year	-	-
Total short - term loans	46,679,846	41,923,059
Interest rate (per annum)	2.10%	3.50%

9. INVENTORIES - NET

	UNIT : BAHT			
	Consolidated financial statements		Separate financial statements	
	31 December 2021	31 December 2020	31 Dcember 2021	31 Dcember 2020
Finished goods	49,016,166	43,736,521	48,551,518	43,305,767
Work in process	21,209,285	18,835,444	21,209,285	18,835,444
Raw materials	68,766,919	47,907,712	65,081,025	46,624,018
Supplies and spare parts	18,982,273	10,755,033	18,918,320	10,701,085
Goods in transit	6,956,496	7,011,916	6,956,495	7,011,916
Total	164,931,139	128,246,626	160,716,643	126,478,230
<u>Less</u> allowance for slow - moving stock	(9,635,048)	(6,728,688)	(9,387,486)	(6,422,809)
Net	155,296,091	121,517,938	151,329,157	120,055,421

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10. OTHER CURRENT FINANCIAL ASSETS

	UNIT : BAHT					
	Consolidated financial statements		Separate financial statements		Dividend for the year ended	
	31 December 2021	31 December 2020	31 December 2021	31 December 2020	31 December 2021	31 December 2020
1. Investments in debt and equity instruments measured at fair value through profit or loss						
- Investments in Open-ended Fund- Money market	157,020,448	130,981,248	127,927,217	125,669,717	-	-
- Investments in Open-ended Fund- Debt securities	96,058,192	137,646,782	96,058,192	137,646,782	-	-
- Investments in listed-equity securities	595,589,385	590,776,559	595,589,385	590,776,559	26,854,777	30,430,966
<u>Add</u> allowance for revaluation of the investments - Open-ended Fund- Money mark and Debt securities	1,842,673	1,656,135	1,830,609	1,624,820	-	-
<u>Less</u> allowance for revaluation of the investments - listed-equity securities	(102,168,424)	(112,787,404)	(102,168,424)	(112,787,404)	-	-
Net	748,342,274	748,273,320	719,236,979	742,930,474	26,854,777	30,430,966
2. Financial assets measured at amortisation costs - held-to-maturity debt securities due within 1 year (Note 11)	-	10,000,000	-	10,000,000		
Total	748,342,274	758,273,320	719,236,979	752,930,474		

Level of fair value and valuation techniques

The fair value measurement of investments in Open-end Fund has been categorised as a Level 2, the fair value determined from their net asset value (NAV) at the measurement date of investment.

The fair value measurement of investment in listed - equity securities has been categorized as a Level 1.

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11. OTHER NON - CURRENT FINANCIAL ASSETS - NET

UNIT : BAHT

	Consolidated and separate financial statements			
	Investment as of		Dividend for the year ended	
	31 December 2021	31 December 2020	31 December 2021	31 December 2020
Investments in debt and equity instruments measured at fair value through other comprehensive income				
Non-listed equity investments				
Related companies	306,399,694	307,399,694	11,559,455	13,930,513
Other companies	583,475	583,475	15,606	15,606
Total	306,983,169	307,983,169	11,575,061	13,946,119
<u>Add</u> unrealized gain on revaluation of investment	253,676,051	139,865,533		
Net	560,659,220	447,848,702		
Listed equity investments				
Related companies	5,629,280	28,389,768	1,111,349	1,111,349
Other companies	7,541,000	7,541,000	269,600	-
<u>Add</u> unrealized gain on revaluation of investment	29,046,572	50,256,328		
Net	42,216,852	86,187,096	1,380,949	1,111,349
Financial assets measured at amortisation costs - debt securities held to maturity - net :				
Debentures	11,000,000	21,000,000		
<u>Less</u> current portion of debentures with redemption within one year (Note 10)	-	(10,000,000)		
<u>Less</u> *allowance for expected credit loss	(10,000,000)	(10,000,000)		
Net (Redemption within 2 years)	1,000,000	1,000,000		
Fair value - ending balance	1,029,814	11,066,885		
Other non-current financial assets - net	603,876,072	535,035,798	12,956,010	15,057,468

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Level of fair value and valuation techniques

The fair value measurement of non-listed equity investments has been categorized as a Level 3 the fair value is determined by discount cash flow and book value approach by the Group's management.

The fair value measurement of investments in listed equity investments has been categorized as a Level 1.

The fair value measurement of investments in debt securities has been categorized as a Level 2, the fair value is determined by using the yield curve as announced by the Thai Bond Market Association at the measurement date of investment.

* As of 31 December 2021 and 31 December 2020, the Company has provided allowance for expected credit loss in value of investment in debt security of Inter Far East Energy Corporation Public Company Limited "IFEC" in full due to IFEC has made defaults of bill of exchanges from many creditors from January 2017. The management has considered that this event could affect the ability of IFEC to repay its debt security to the Company which will be due on 5 November 2017. On 22 April 2019, the Company and 8 other creditors filed a lawsuit against the Civil Court. The Court fixed the hearing on 21 May 2019, the court passed the judgment that the defendant has to pay the principal and accrued interest at the rate of 7.50 percent annum from the date of the lawsuit until the payment is completed. As of the date of this report, the Company has not received repayment of principal and accrued interest.

** During the year 2021, the Company had sold the investment in full of Sahacogen (Chonburi) Public Company Limited to Ratch Group Public Company Limited at the cost of Baht 22.76 million at the net selling price of Baht 70.73 million. As a result, the company had net gain on disposal of investments of Baht 47.96 million, which was recognized directly to retained earnings.

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12. INVESTMENTS IN ASSOCIATED COMPANY - NET

		UNIT : BAHT					
Associated companies	Country of incorporation	Percentage of holding		Equity method		Cost method	
		31 December 2021	31 December 2020	31 December 2021	31 December 2020	30 December 2021	31 December 2020
PT. Dynic Textile Prestige	Indonesia	44.00	44.00	85,430,391	94,570,132	164,387,414	164,387,414
Total				85,430,391	94,570,132	164,387,414	164,387,414
<u>Less</u> allowance for impairment loss						(89,609,414)	(85,749,871)
Net						74,778,000	78,637,543

Details of the associated companies are as follows :-

		UNIT : BAHT			
Associated companies	Type of business	Paid-up capital		Share of gain (loss) from investments for years ended	
		31 December 2021	31 December 2020	2021	2020
PT. Dynic Textile Prestige	Manufacturing and distributing Non-woven fabric	USD 12,890,000	USD 12,890,000	(9,139,741)	(11,116,265)
Total				(9,139,741)	(11,116,265)

Summary of financial information of associated companies

As of 31 December 2021 and 2020, investment in associated company, PT. Dynic Textile Prestige, stated at equity method which was based on financial information and audited by a foreign component auditor.

		UNIT : BAHT	
		PT. Dynic Textile Prestige	
		As of	
		31 December 2021	31 December 2020
Current assets		84,443,171	93,154,746
Non current assets		263,076,001	257,138,357
Current liabilities		112,662,710	129,199,576
Non current liabilities		64,908,673	42,389,634
Total revenues		39,724,204	41,636,181
Net loss for the year		(20,768,839)	(25,260,860)

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13. INVESTMENTS IN SUBSIDIARY COMPANIES - NET

UNIT : BAHT								
Subsidiary company	Paid-up capital		Percentage of shareholding (%)		Separate financial statements			
	(Unit: Thousand Baht)				Cost method		Dividend for year ended	
	2021	2020	2021	2020	31 December 2021	31 December 2020	2021	2020
	TPCNIC Co., Ltd.	50,000	50,000	50.99	50.99	25,497,000	25,497,000	-
TPCX Co., Ltd.	50,000	-	70.00	-	35,000,000	-		
<u>Less</u> allowance for impairment loss					(9,329,955)	(9,094,780)		
Net					51,167,045	16,402,220		

On 21 December 2021, at the Board of Directors Meeting No. 6/2021, of the Company, the Board passed a resolution to approve establishment of TPCX Company Limited (TPCX). The Company holds in proportion 70 percent with the registered share capital of Bath 50 million. TPCX has been completely registered with the Ministry of Commerce on 23 December 2021.

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14. INVESTMENT PROPERTIES - NET

UNIT : BAHT

	Consolidated and separate financial statements		
	Land	Building and structures	Total
Cost			
1 January 2020	67,687,570	2,100,000	69,787,570
Increase	-	-	-
31 December 2021	67,687,570	2,100,000	69,787,570
Accumulated depreciation			
1 January 2020	-	2,099,997	2,099,997
Depreciation for the year	-	-	-
31 December 2021	-	2,099,997	2,099,997
Net book value			
31 December 2021	67,687,570	3	67,687,573
31 December 2020	67,687,570	3	67,687,573
Appraised value (million Baht)	*192.50	**21	213.50

The Group has appraised the value of the investment properties by two appraisers approved by the SEC as follow :-

* The appraised value was referred by an independent appraiser, report dated 28 November 2016.

** The appraised value was determined by an independent appraiser, report dated 16 March 2017.

There is no change in the investment properties of the Company from the previos year.

The management of the Company has considered that the previos appraised value from an independent appraiser was appropriate and dose not differ significantly from the current market value.

Level of fair value and valuation techniques

The fair value measurement of land has been categorized as a Level 2, the fair value is based on the market approach to the valuation technique used.

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15. PROPERTY, PLANT AND EQUIPMENT - NET

	Consolidated financial statements										UNIT : BAH
	Land	Land development	Building	Furniture and fixtures	Office equipment	Machineries	Vehicles	Equipment	Assets under construction and installation	Total	
Cost											
1 January 2020	133,282,555	4,242,349	259,031,690	51,558,923	77,428,410	1,042,728,553	31,275,488	122,538,329	10,854,200	1,732,940,497	
Acquisition	-	-	4,507,245	91,680	1,813,286	1,785,720	1,396,231	1,700,866	58,736,440	70,031,468	
Disposal/written - off	-	(308,920)	(3,528,694)	(12,997,853)	(7,061,248)	(159,679,798)	-	(2,376,820)	-	(185,953,323)	
Transferred in/(out)	-	42,950	20,451,318	12,026,982	9,600,696	13,839,650	-	9,217,093	(65,178,689)	-	
31 December 2020	133,282,555	3,976,379	280,461,559	50,679,732	81,781,144	898,674,135	32,671,719	131,079,468	4,411,951	1,617,018,642	
Transferred out to right-of-use asset	137,639,154	-	-	-	-	-	-	-	-	137,639,154	
Acquisition	-	-	-	9,500	2,147,625	1,720,180	9,052,940	1,621,876	65,118,043	79,670,164	
Disposal/written - off	-	-	(1,403,910)	(288,520)	(8,757,741)	(21,126,618)	(5,556,751)	(3,858,221)	-	(40,991,761)	
Transferred in/(out)	-	-	-	1,758,723	157,175	39,859,437	-	413,526	(42,188,861)	-	
31 December 2021	270,921,709	3,976,379	279,057,649	52,159,435	75,328,203	919,127,134	36,167,908	129,256,649	27,341,133	1,793,336,199	
Accumulated depreciation											
1 January 2020	-	4,242,319	133,038,325	48,495,823	69,702,959	879,219,161	23,281,839	94,629,179	-	1,252,609,605	
Depreciation for the year	-	3,183	8,816,833	1,822,137	3,837,143	40,477,081	3,625,252	8,533,344	-	67,114,973	
Depreciation on disposal	-	(308,918)	(3,528,687)	(12,932,405)	(6,978,977)	(159,679,389)	-	(2,354,792)	-	(185,783,168)	
31 December 2020	-	3,936,594	138,326,471	37,385,555	66,561,125	760,016,853	26,907,091	100,807,731	-	1,133,941,410	
Depreciation for the year	-	8,504	9,485,430	3,368,769	4,806,105	35,880,204	3,542,465	9,755,182	-	66,846,659	
Depreciation on disposal	-	-	-	(245,476)	(8,747,221)	(20,852,731)	(5,554,903)	(3,825,707)	-	(39,226,038)	
31 December 2021	-	3,945,088	147,811,901	40,508,848	62,620,009	775,044,326	24,894,653	106,737,206	-	1,161,562,031	
Net book value											
31 December 2021	270,921,709	31,291	131,245,748	11,650,587	12,708,194	144,082,808	11,273,255	22,519,443	27,341,133	631,774,168	
31 December 2020	133,282,555	39,795	142,135,088	13,294,177	15,220,019	138,657,282	5,764,628	30,271,737	4,411,951	483,077,232	

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	Separate financial statements									UNIT : BAHT
	Land	Land development	Building	Furniture and fixtures	Office equipment	Machineries	Vehicles	Equipment	Assets under construction and installation	
Cost										
1 January 2020	133,282,555	4,242,349	259,031,690	51,558,923	77,190,394	1,018,899,006	30,061,506	122,327,345	10,854,200	1,707,447,968
Acquisition	-	-	4,507,245	91,680	1,809,464	1,759,720	1,396,231	1,676,887	58,461,838	69,703,065
Disposal/written - off	-	(308,920)	(3,528,694)	(12,997,853)	(7,061,248)	(159,679,788)	-	(2,376,820)	-	(185,953,323)
Transferred in/(out)	-	42,950	20,451,318	12,026,982	9,600,696	13,596,048	-	9,186,093	(64,904,087)	-
31 December 2020	133,282,555	3,976,379	280,461,559	50,679,732	81,539,306	874,574,986	31,457,737	130,813,505	4,411,951	1,591,197,710
Transferred out to right-of-use asset	137,639,154	-	-	-	-	-	-	-	-	137,639,154
Acquisition	-	-	-	9,500	2,144,675	1,666,685	9,052,940	1,621,876	65,118,043	79,613,719
Disposal/written - off	-	-	(1,403,910)	(288,520)	(8,752,781)	(21,126,618)	(5,556,750)	(3,858,221)	-	(40,986,800)
Transferred in/(out)	-	-	-	1,758,723	157,175	39,859,437	-	413,526	(42,188,861)	-
31 December 2021	270,921,709	3,976,379	279,057,649	52,159,435	75,088,375	894,974,490	34,953,927	128,990,686	27,341,133	1,767,463,783
Accumulated depreciation										
1 January 2020	-	4,242,319	133,038,325	48,495,823	69,472,297	866,971,765	22,069,140	94,458,214	-	1,238,747,883
Depreciation for the year	-	3,183	8,816,833	1,822,137	3,829,680	38,119,304	3,624,728	8,514,854	-	64,730,719
Depreciation on disposal	-	(308,918)	(3,528,687)	(12,932,405)	(6,978,977)	(159,679,399)	-	(2,354,791)	-	(185,783,167)
31 December 2020	-	3,936,584	138,326,471	37,385,555	66,323,000	745,411,680	25,693,868	100,618,277	-	1,117,695,435
Depreciation for the year	-	8,504	9,485,430	3,368,769	4,804,867	33,607,294	3,541,943	9,730,967	-	64,547,774
Depreciation on disposal	-	-	-	(245,475)	(8,742,262)	(20,852,730)	(5,554,903)	(3,825,707)	-	(39,221,077)
31 December 2021	-	3,945,088	147,811,901	40,508,849	62,385,605	758,166,244	23,680,908	106,523,537	-	1,143,022,132
Net book value										
31 December 2021	270,921,709	31,291	131,245,748	11,650,586	12,702,770	136,808,246	11,273,019	22,467,149	27,341,133	624,441,651
31 December 2020	133,282,555	39,795	142,135,088	13,294,177	15,216,306	129,163,306	5,763,869	30,195,228	4,411,951	473,502,275

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16. INTANGIBLE ASSETS - NET

As of 31 December 2021 and 2020, computer software consist of :-

	UNIT : BAHT	
	Consolidated and separate financial statements	
	2021	2020
Computer software		
Cost - 1 January	23,459,307	23,239,247
Acquisition	271,726	220,060
Disposal/written - off	-	-
31 December	23,731,033	23,459,307
Accumulated amortization		
1 January	20,992,451	20,326,921
Amortization expenses for the year	670,635	665,530
Disposal/written - off	-	-
31 December	21,663,086	20,992,451
Net book value - Computer software	2,067,947	2,466,856
 Digital Assets		
Cost - 1 January	-	-
Acquisition	24,479,004	-
Rewaeds from as being node validator	3,994,714	-
Cost - 31 December	28,473,718	-
Add Revaluation surplus of digital assets	89,191,754	-
Net book value - Digital Assets	117,665,472	-
Total Intangible assets - Net	119,733,419	2,466,856

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On 10 May 2021, the Board of Directors meeting of the Group approved the purchase limit for cryptocurrency Bitkub Coin (KUB) for trading channel of the Group's products in the future in May and December 2021, in the number of 145,201.3015 coins and 70,111.9139 coins, in the amount of Baht 3.99 million and Baht 20.49 million, respectively.

The Company has participated in the Bitkub Chain project, where during the first year of the project (20 May 2021 - 20 May 2022) the Group has been granted the right to be a Node validator in the number of 24,331.3343 coins, in the amount of Baht 3.99 million, which was recognized as additional cost of digital assets and other income in the statement of comprehensive income.

The fair value of digital assets is based on quote prices on the active exchange market that the Group has determined is its principal market for the digital assets. The fair value measurement of digital asset has been categorized as a Level 1.

17. TRADE AND OTHER CURRENT PAYABLES

	UNIT : BAHT			
	Consolidated financial statements		Separate financial statements	
	31 December 2021	31 December 2020	31 December 2021	31 December 2020
Trade payables				
Related companies (Note 5)	19,645,032	12,854,067	21,544,696	13,299,605
Others	60,603,574	65,983,892	59,771,852	65,939,747
Total trade payables	80,248,606	78,837,959	81,316,548	79,239,352
Other current payables				
Accrued bonus	17,898,418	9,634,368	17,407,030	9,230,184
Accrued royalties	2,669,131	1,982,407	2,669,131	1,982,406
Accrued dividend	889,916	621,302	889,916	621,302
Others	32,483,164	34,966,365	32,200,235	34,724,788
Total other current payables	53,940,629	47,204,442	53,166,312	46,558,680
Total trade and other current payables	134,189,235	126,042,401	134,482,860	125,798,032

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18. LEASE LIABILITIES - NET

	UNIT : BAHT
	Consolidated and separate financial statements
Lease liabilities	34,634,715
<u>Less</u> deferred interest expense	<u>(1,067,468)</u>
Net	33,567,247
<u>Less</u> current portion	<u>(33,567,247)</u>
Net	-

On 23 June 2017, the Company has entered in to purchase and sale of land agreement with a related company, with a contract value of Baht 149.61 million. In July 2017, the Company paid first installment of Baht 29.92 million. The remaining repayment is repayable by the annual installment of Baht 29.92 million within 4 years from July 2017 onwards. On 29 June 2021, the Company had paid the last installment and the land already was transferred the ownership ot to the Company.

19. RETIREMENT BENEFIT OBLIGATION

Movements of retirement benefit obligation for the years ended 31 December 2021 and 2020 are as follows:-

	UNIT : BAHT			
	Consolidated financial statements		Separate financial statements	
	2021	2020	2021	2020
Retirement benefit obligation				
- beginning balance - 1 January	59,337,282	62,000,730	58,001,002	60,198,706
Employee benefit expenses for the period	11,218,073	7,335,339	10,929,441	7,229,495
Profit from reversal of retirement benefit obligation (presented in the statements of comprehensive income)	-	(571,589)	-	-
Employee benefit paid during the period	<u>(9,935,983)</u>	<u>(9,427,198)</u>	<u>(9,935,983)</u>	<u>(9,427,198)</u>
Retirement benefit obligation				
- ending balance - 31 December	<u>60,619,372</u>	<u>59,337,282</u>	<u>58,994,460</u>	<u>58,001,003</u>

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Employee benefit expenses were recognized in statements of comprehensive income for the years ended 31 December 2021 and 2020 are as follows:-

	Consolidated financial statements		Separate financial statements	
	2021	2020	2021	2020
Current service costs	10,450,121	6,641,875	10,176,721	6,549,403
Interest costs	767,952	693,464	752,720	680,092
Total	11,218,073	7,335,339	10,929,441	7,229,495

The principle of actuarial assumption used to calculate the defined benefit obligations are as follows:-

	Consolidated financial statements		Separate financial statements	
	2021	2020	2021	2020
Discount rate	1.39 % - 1.42%	1.39 % - 1.42%	1.42%	1.42%
Disability rate	5.00% (TMO 2017)	5.00% (TMO 2017)	5.00% (TMO 2017)	5.00% (TMO 2017)
Salary increase rate	0% - 3.00%	0% - 3.00%	0% - 3.00%	0% - 3.00%
Turnover rate	Age-related scale	Age-related scale	Age-related scale	Age-related scale

The sensitivity analysis for significant assumptions used in actuarial valuation can be analyzed as follow :-

		Effect to retirement benefit obligation increase (decrease)			
	Change in assumptions	Consolidated financial statements		Separate financial statements	
		2021	2020	2021	2020
Discount rate	Increase 1 %	(2,417,435)	(2,449,079)	(2,395,937)	(2,427,516)
Discount rate	Decrease 1 %	2,662,391	2,692,881	2,638,955	2,669,529
Salary increase rate	Increase 1 %	3,817,380	3,183,044	3,762,107	3,147,153
Salary increase rate	Decrease 1 %	(3,219,405)	(2,732,266)	(3,187,466)	(2,706,515)

20. LEGAL RESERVE

The legal reserve is set aside under the Public Companies Act B.E. 2535 which requires a public company to set aside as a legal reserve at least 5 per cent of its net income after accumulated deficit brought forward (if any) until the reserve reaches 10 per cent of the authorized capital. This reserve is not available for dividend distribution.

21. GENERAL RESERVE

The Company has appropriated part of its net profit for general reserve with no specific objective.

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22. DIVIDEND PAYMENT, DIRECTORS' REMUNERATION AND GENERAL RESERVE

On 27 April 2021, the Ordinary General Shareholders' Meeting resolved as follows:-

- Authorized to pay interim dividend at Baht 0.60 per share for 108 million shares, totaling Baht 64.80 million, from the result of retained earnings. The Company has already paid such dividend to shareholders on 25 May 2021.
- Authorized to pay directors' remuneration at the maximum of Baht 12.00 million

On 4 August 2020, the Ordinary General Shareholders' Meeting resolved as follows:-

- Authorized to pay directors' remuneration at the maximum of Baht 12.00 million
- Authorized to set aside as general reserve amounting to Baht 3.64 million

On 7 April 2020, the Board of Director Meeting No. 2/2020 resolved as follows:-

- Authorized to pay interim dividend at Baht 0.44 per share for 108 million shares, totaling Baht 47.52 million, from the result of its operation for the year 2019 and the retained earnings. The Company has already paid such dividend to shareholders on 30 April 2020.

23. PROVIDENT FUND

The Group have set up a provident fund for their employees under the Provident Fund Act B.E. 2530 (1987), for the staff's welfare as well as security upon their resignation or retirement as defined by the Company's regulations, which is contributed by its employees and by the Company at the rate of 3 - 4% of salary. The Group has also appointed a finance company to act as the fund manager.

The Group's contributions to the employee provident fund were recorded as expenses in the statements of comprehensive income for the years ended 31 December 2021 and 2020 as follows :-

Companies	UNIT : BAHT			
	Consolidated financial statements		Separate financial statements	
	2021	2020	2021	2020
TPCS Plc.	2,194,136	2,134,518	2,194,136	2,134,518
TPCNIC Co., Ltd.	30,628	26,166	-	-
Total	2,224,764	2,160,684	2,194,136	2,134,518

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24. DERIVATIVES IN FOREIGN CURRENCY TRANSACTIONS

The Company has entered into selling and buying forward exchange contracts with local commercial bank for hedging against risk in exchange rate fluctuation which may affect to Baht receivable or Baht payable which can be summarized as follows:-

24.1 Selling forward exchange contracts

UNIT : THOUSAND

Consolidated and Separate financial statements						
Currencies	2021			2020		
	Foreign currency	Converted to Baht	Estimated exchange rate (Baht)	Foreign currency	Converted to Baht	Estimated exchange rate (Baht)
USD	630.13	21,100.17	32.80 - 33.78	729.05	21,981.41	29.81 - 30.40
JPY	5,549.60	1,606.61	0.2895	9,180.00	2,645.68	0.2882

As of 31 December 2021 and 2020, the Company has entered into selling forward exchange contracts which deliveries are to be made during January to June 2022 and January to June 2021, respectively.

24.2 Buying forward exchange contracts

UNIT : THOUSAND

Consolidated and Separate financial statements						
Currencies	2021			2020		
	Foreign currency	Converted to Baht	Estimated exchange rate (Baht)	Foreign currency	Converted to Baht	Estimated exchange rate (Baht)
USD	2.72	91.35	33.61	378.59	11,389.77	29.88 - 30.23
EUR	-	-	-	22.86	837.25	36.63

As of 31 December 2021 and 2020, the Company has entered into buying forward exchange contracts which deliveries are to be made during January 2022 and January to February 2021, respectively.

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24.3 Uncovered assets and liabilities

The Group has outstanding assets and liabilities denominated in foreign currencies not covered by any hedging against exchange risks as follows:-

UNIT : THOUSAND								
Currencies	Consolidated financial statements				Separate financial statements			
	2021		2020		2021		2020	
	Foreign currency	Converted to Baht	Foreign currency	Converted to Baht	Foreign currency	Converted to Baht	Foreign currency	Converted to Baht
Assets								
USD	1,484.63	49,220.30	1,422.56	42,356.65	1,484.63	49,220.30	1,422.56	42,356.65
IDR	3,994	8.75	3,994	7.90	3,994	8.75	3,994	7.90
CNY	2.10	10.81	2.10	9.47	2.10	10.81	2.10	9.47
JPY	94.20	26.95	94.20	26.93	94.20	26.95	94.20	26.93
MYR	3.18	24.99	3.18	23.17	3.18	24.99	3.18	23.17
VND	10,500	15.30	10,500	13.57	10,500	15.30	10,500	13.57
Total assets		<u>49,307.10</u>		<u>42,437.69</u>		<u>49,307.10</u>		<u>42,437.69</u>
Liabilities								
USD	0.52	17.43	25.98	784.74	0.52	17.43	25.98	784.74
Total liabilities		<u>17.43</u>		<u>784.74</u>		<u>17.43</u>		<u>784.74</u>

25. COMMITMENTS AND CONTINGENT LIABILITIES

25.1 As of 31 December 2021 and 2020, the Group has commitments and contingent liabilities as follows:-

UNIT : BAHT				
Particulars	Consolidated financial statements		Separate financial statements	
	31 December 2021	31 December 2020	31 December 2021	31 December 2020
Bank guarantees	8,911,900	8,911,900	8,911,900	8,911,900
Letter of credit	976,080	892,644	976,080	892,644

25.2 The Company has entered into licence agreements for technical assistance from a foreign company regarding production and sales of certain products. The company agreed to share the profit to the counterparty at the rate of 25 per cent of selling price less related manufacturing costs and technical expenses of such products. For another group of products, the company is required to pay technical support expenses at the rates of 1 and 2 per cent of sales prices.

25.3 As of 31 December 2021 and 2020, the Company has total outstanding guarantees amounting to Baht 169 million and Baht 152 million, respectively for its a subsidiary and a associated company for ordinary course of businesses, to related companies for the amount not exceeding Baht 550 million.

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25.4 As of 31 December 2021 and 2020, the Company has commitment relating to fixed assets construction and renovation and installation agreements of Baht 0.44 million and Baht 7.77 million, respectively.

26. PROMOTIONAL PRIVILEGES

The Company and the three subsidiary companies have been granted promotional certificates under Investment Promotion Act, B.E. 2520 which promotional privileges of existing BOI certificates as of 31 December 2021 can be summarized belows:-

Company	Promotional certificate No.	Effective dates	Promotional businesses	Privileges granted	
				Exemption periods of corporate income tax	Maximum of exempted corporate income tax (Million Baht)
TPCS Plc.	1021(1)/2553*	8 Jan 2010	Manufacturing sanitary face masks	8 years	Unlimited
	1598(2)/2553	1 Jul 2010	Textiles and related parts	7 years	136.70
	2667(2)/2555	1 Mar 2013	Textiles and related parts	7 years	189.87
	63-0554-1-00-1-0	3 Jul 2020	Manufacturing sanitary face masks, disposable hair cap	4 years	10.06
	64-0395-1-00-1-0	7 May 2021	Manufacturing medical sanitary face masks and medical respirator mask	4 years	38.00

* The certificate was approved to cancel the project from the Board of Investment on 28 October 2020 due to the expiration of the project.

Other privileges and benefits granted are as below:-

- 26.1** Exemption of income tax for dividend income from promoted businesses throughout the promoted periods of every promotional certificate.
- 26.2** The companies are entitled to offset losses from operation incurred during the exemption periods against profits derived after the expiration promoted periods for another 5 years. The carried losses can be utilized by offsetting against profits derived in one or several years for all promoted certificates.
- 26.3** As a promoted industry, the Group must strictly comply with certain terms and conditions stipulated in the promotional certificates.

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27. EXPENSES CLASSIFIED BY NATURE OF EXPENSES

Significant expenses by nature are as follows:-

	UNIT : BAHT			
	Consolidated		Separate	
	financial statements		financial statements	
	For the years ended 31 December			
Particulars	2021	2020	2021	2020
Decrease (Increase) in finished goods and work in process	(7,653,486)	(15,542,045)	(7,619,592)	(17,542,178)
Net purchase of finished goods	77,810,323	68,111,260	89,579,129	73,365,649
Raw materials and supplies used	357,072,150	299,014,446	349,221,984	295,551,229
Salaries and wages and other employee benefits	247,167,583	217,370,019	240,708,532	213,127,247
Depreciation and amortization expenses	67,517,294	67,780,503	65,218,409	65,396,249
Other expenses	133,891,724	214,606,100	137,250,513	225,733,932

28. OPERATING SEGMENT INFORMATION

Operating segment information is reported in a manner consistent with the internal reports that are regularly reviewed by the chief operating decision maker in order to make decisions about the allocation of resources to the segment and assess its performance.

The Group's business operation involves 2 principal segments: (1) Products for industries and (2) Products for sanitation and household with geographical segments of both local and export sales.

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Revenue and gross profit of operating segments of the Group for the years ended 31 December 2021 and 2020 are as follows :-

	UNIT : BAHT		
	For the year ended 31 December 2021		
	Products for industries	Products for sanitation and household	Consolidated financial statements
Revenues from operation			
Revenue from sales	671,604,197	256,638,524	928,242,721
Revenue from hire of works	4,463,045	-	4,463,045
Gross profit by segment	133,117,386	111,315,741	244,433,127
Interest income			3,367,427
Rental income			1,620,000
Dividend income			39,810,787
Gain on disposal of fixed assets			1,858,778
Revenue from the reward from as being node validator of digital assets			3,994,714
Unrealized loss from revaluation of financial assets			10,805,518
Other incomes			13,767,306
Selling expenses			(64,226,895)
Administrative expenses			(115,053,054)
Directors' remuneration			(8,253,000)
Share of gain from investment in associated company			(9,139,741)
Finance costs			(1,067,474)
Profit before income tax expenses			121,917,493
Income tax expenses			(15,404,521)
Net profit for the year			106,512,972
Additional information :-			
Depreciation and amortization expenses			67,517,294

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UNIT : BAHT

	For the year ended 31 December 2020		
	Products for industries	Products for sanitation and household	Consolidated financial statements
Revenues from operation			
Revenue from sales	576,696,514	183,024,446	759,720,960
Revenue from hire of works	3,184,481	1,682	3,186,163
Gross profit by segment	96,920,010	74,237,646	171,157,656
Interest income			4,156,207
Rental income			1,900,800
Dividend income			45,488,434
Gain on disposal of fixed assets			2,872,913
Other incomes			4,205,170
Selling expenses			(49,798,416)
Administrative expenses			(97,506,890)
Unrealized loss from revaluation of financial assets			(104,299,510)
Directors' remuneration			(7,986,000)
Share of loss from investment in associated company			(11,116,265)
Finance costs			(2,801,321)
Loss before income tax expenses			(43,727,222)
Income tax			23,158,383
Net loss for the year			(20,568,839)
Additional information :-			
Depreciation and amortization expenses			67,780,503

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As of 31 December 2021 and 2020, segment assets and liabilities of the Group are as follows :-

					UNIT : BAHT
As of 31 December 2021					
	Products for industries	Products for sanitation and household	Total segments	Unallocated assets/liabilities	Consolidated financial statements
Segment assets	592,791,536	142,394,587	735,186,123	2,143,904,515	2,879,090,638
Segment liabilities	60,607,595	17,822,073	78,429,668	191,971,436	270,401,104
					UNIT : BAHT
As of 31 December 2020					
	Products for industries	Products for sanitation and household	Total segments	Unallocated assets/liabilities	Consolidated financial statements
Segment assets	567,868,760	76,061,982	643,930,742	1,972,787,061	2,616,717,803
Segment liabilities	68,459,289	4,198,833	72,658,122	185,481,644	258,139,766

Geographical operating segment information of 2 principal segments of both local and export sales for the years ended 31 December 2021 and 2020 are as follows:-

Geographical areas

			UNIT : BAHT
		For the years ended 31 December	
Consolidated financial statements		2021	2020
Domestic sales		693,721,895	552,334,556
Export sales			
- ASIA		228,514,662	203,927,658
- AFRICA		6,006,164	3,458,746

Information of major customers

The Company has two major customers from segment of products for industries and products for sanitation and household for the years ended 31 December 2021 in the amount of Baht 168.88 million (For the years ended 31 December 2020 in the amount of Baht 176.42 million).

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29. INCOME TAX

Income tax for the years ended 31 December 2021 and 2020 comprised:-

	UNIT : BAHT	
	Consolidated and separate financial statements	
	2021	2020
Current income tax:		
Corporate income tax for the year	-	-
Deferred tax:		
Relating to origination and reversal of temporary differences	(15,404,521)	23,158,383
Income tax expenses reported in- the statements of comprehensive income	(15,404,521)	23,158,383

Reconciliation between income tax expenses and the product of accounting profit multiplied by the applicable tax rates for the years ended 31 December 2021 and 2020 are as follows:-

	Consolidated financial statements		Separate financial statements	
	2021	2020	2021	2020
Accounting profit (loss) before corporate income tax	121,917,493	(43,727,222)	127,405,290	(42,928,553)
Applicable tax rate	20%	20%	20%	20%
Accounting profit (loss) before corporate income tax multiplied by applicable tax rate	24,383,499	(8,745,444)	25,481,058	(8,585,710)
Effects of:				
Promotional privileges (Note 26)	(13,525,566)	(2,926,865)	(13,525,566)	(2,926,865)
Non-deductible expenses	15,022,857	4,277,576	14,976,734	4,264,681
Effect from un-recording of deferred tax assets	35,581	486,217	-	-
Exemption of income	(17,624,877)	(14,093,512)	(17,627,264)	(14,025,049)
Effect of adjustment of income tax	6,099,559	(1,885,440)	6,099,559	(1,885,440)
Effect of elimination entry on the consolidated financial statements	1,013,468	(270,915)	-	-
Total	(8,978,978)	(14,412,939)	(10,076,537)	(14,572,673)
(Income) expenses tax reported in the statements of comprehensive income	15,404,521	(23,158,383)	15,404,521	(23,158,383)

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The components of deferred tax assets and deferred tax liabilities are as follows:-

	UNIT : BAHT	
	Consolidated and separate financial statements	
	As of	
	31 December 2021	31 December 2020
Deferred tax assets:		
- Allowance for slow - moving stock	1,877,497	1,284,562
- Allowance for expected credit losses of accrued interest	500,883	392,883
- Allowance for expected credit losses of trade receivables	300,766	283,501
- Allowance for impairment loss of investment in associated company and subsidiary company	19,787,874	18,968,930
- Allowance for expected credit loss of debenture	2,000,000	2,000,000
- Unrealized loss on revaluation of financial assets measured at fair value through profit or loss - listed equity securities	14,763,244	22,557,481
- Retirement benefit obligations	11,798,892	11,600,200
- Tax loss carried forward	15,155,404	24,460,366
Total deferred tax assets	66,184,560	81,547,923
Deferred tax liabilities:		
- Unrealized gain on revaluation of financial assets measured at fair value through profit or loss - debt securities fund	366,122	324,964
- Unrealized gain on revaluation of financial assets measured at fair value through other comprehensive income - non-listed equity securities	50,735,210	27,973,106
- Unrealized gain on revaluation of financial assets measured at fair value through other comprehensive income - listed equity securities	5,809,314	10,051,266
- Revaluation surplus of digital assets	17,838,351	-
Total deferred tax liabilities	74,748,997	38,349,336

Corporate income taxes of the Group for the years ended 31 December 2021 and 2020 have been calculated on the net accounting profit adjusted with other revenues and some expenses which are exempted from income tax or being adjusted with disallowable expenses.

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The income tax computations are as follows:-

- For the BOI promoted businesses, the corporate income tax was calculated according to the promoted privileges granted (Note 26).
- For non-BOI promoted businesses or promoted privileges granted had expiration, the Group calculated corporate income tax at the rate of 20 per cent of taxable profit.

30. FINANCIAL INSTRUMENTS

The Group is exposed to normal business risks from changes in market interest rates and currency exchange rates and from non-performance of contractual obligations by counterparties. The Group does not hold or issue derivative financial instruments for speculative or trading purposes.

30.1 Accounting policies and procedure

See Note 4.

30.2 Credit risk

Credit risk refers to the risk that accounts receivable will default on its contractual obligations resulting in a financial loss to the Company.

As at the statements of financial position date there was no other significant credit risk. The maximum exposure to credit risk is represented by the carrying amount of each financial asset in the statements of financial position.

30.3 Interest rate risk

Interest rate risk arises from the potential of a change in interest rates to have an effect on the operation of the Group in the current reporting year and in future years. The Group is confident that the risk can be managed because the Group has maintained plans and monitor the market situation closely.

30.4 Risk from currency exchange

The Group's risk from the fluctuation of foreign exchange rates, due to some debtors and creditors arisen from the trading in foreign currencies. The Group will make the forward exchange contract, in case the Baht currency is highly fluctuated and it is considered appropriate (Note 24).

30.5 Risk from intangible assets - Digital assets

Digital assets are predicted by various parties to be an important component of any business which is growing up in the future. The Group realizes to the importance of investing in such assets to promote learning, blockchain skills and investment in digital assets. The Group has joined with Bitkub Blockchain Technology Co., Ltd. to become one of the operators as a node validator in the Blockchain network. However, digital assets are highly volatile which the Group has been taking cautious in various actions including establishing a digital asset investment policy and digital asset investment practice guidelines. In addition, the Group provides personnel with knowledge, experience and expertise to be responsible for investment which perform various operations related and monitor to report to the Executive Committee to match asset volatility and to ensure that such investments are efficient and benefit to the Group as much as possible. Channels to invest in such digital assets, the Group will provide investments through channels that have been approved by the SEC only.

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30.6 Fair values of financial instruments

The Group uses the market approach to measure its assets and liabilities that are required to be measured at fair value by relevant financial reporting standards. However, if part of financial assets and financial liabilities are short-term or bearing interest rate closely to market rate, the Company's management believes that the fair value of those financial assets and financial liabilities does not materially differ from their carrying value.

The following methods and assumptions were used by the Group in estimating fair value of financial instruments as disclosed herein:

- Investments in mutual funds have been categorized as a Level 2, the fair value is determined from their net asset value (NAV) at the measurement date of investment.
- Investments in listed equity securities have been categorized as a Level 1, the fair value is based on quoted market price.
- Investment in non-listed equity securities have been categorized as a Level 3, the fair value is determined from dividend discount model, discounted cash flows and book value approach by the Group's management.
- Investments in debt securities have been categorized as a Level 2, the fair value is determined by using the yield curve as announced by the Thai Bond Market Association at the measurement date of investment.
- Investment property
 - The fair value measurement of land has been categorized as a Level 2, the fair value is based on the comparison approach to the valuation technique used.

31. CAPITAL MANAGEMENT

The Board's policy is to maintain a strong capital base so as to maintain investor, creditor and market confidence and to sustain future development of the businesses. The Board monitors the return on capital, which the Group defines as result from operating activities divided by total equity, excluding non-controlling interests and also monitors the level of dividends paid to ordinary shareholders.

32. EVEN AFTER THE REPORT PERIOD

On 22 February 2022, the Board of Directors meeting No.1/2022 passed a resolution to propose the dividend payment from net profit for to the year 2021 at Baht 0.75 per share for 108 million shares, totaling Baht 81 million, which will pay from the result its operation from BOI activities at Bath 0.50 per share and taxable activities at the corporate income tax rate of 20 percent at Bath 0.25 per share to the 2022 Annual General Meeting of the shareholders for approval. This dividend payment is subject to the approval of the Annual General Meeting of the shareholders.

33. APPROVAL OF FINANCIAL STATEMENTS

The financial statements have been approved by the Board of Directors of the Company on 22 February 2022.

Attachment no. 1

Information of the Board of Directors, Executives, Chief Financial Officer and Accountant, the head of the internal audit and Corporate Secretary.

1. Name		: Mr. Manu Leelanuwatana	: Age 76 years / Nationality Thai
• Position	: Chairman (Director with authority to sign on behalf of the company)		
	: The Nomination Committee Member		
• Date of appointment	: 7 th July 1976		
• Share Holding percentage (%)	: None		
• Shareholding by spouse and underage children	: None		
• Indirect Shareholding	: None		
• Family Relationship between Executives	: None		
• Education	: Bachelor Degree in Mechanical Engineering, Chiba University, Japan		
• Training from Thai Institute of Directors Association (IOD)	: Director Accreditation Program (DAP) 3/2003		
	: Director Certification Program (DCP) 68/2005		
• Other training	: None		
• Past 5 years experience			
• Related Company and/or Subsidiary	: None		
• Other Listed Companies	: 4 Companies		
Period	Position	Company Name	
1990 - Present	Chairman	Thai Wacoal PCL.	
2019 - Present	Chairman	Thanulux Plc.	
1987 - Present	Director	O.C.C PCL.	
2016 – Present	Executive Director	Saha Patthana-interholding PCL.	
2004 - 2021	Director	I.C.C.International PCL.	
2007 – 2019	Director	Saha Patthana-interholding PCL.	
• Other Non-Listed Companies	: 16 Companies		
• Other Companies (Competitive Business related to Company’s Business)	: None		
• Any position in other business or other organizations in the previous year which has an impact on the time devoted significant	: None		

Attachment no. 1 Information of the Board of Directors, Executives, Chief Financial Officer and Accountant, the head of the internal audit and Corporate Secretary. (continue)

2. Name	: Mr. Suchai Narongkananukul	: Age 75 years / Nationality Thai
• Position	: Chairman of the Executive Board (Director with authority to sign on behalf of the company) : Managing Director : The Nomination Committee Member : The Remuneration Committee Member : The Corporate Governance and Risk Management Committee Member (CG-RMC)	
• Date of appointment	: 10 th August 1977	
• Share Holding percentage (%)	: 106,260 Shares (0.10%)	
• Shareholding by spouse and underage children	: 1,900 Shares (0.00%)	
• Indirect Shareholding	: None	
• Family Relationship between Executives	: Father of Mr. Koravit Narongkananukul	
• Education	: Bachelor Degree in Architecture, Tokyo Kogyo University, Japan	
• Training from Thai Institute of Directors Association (IOD)	: Director Accreditation Program (DAP) 3/2003 : Director Certification Program (DCP) 68/2005	
• Other training	: None	
• Past 5 years experience		
• Related Company and/or Subsidiary	: 3 Companies	
Period	Position	Company Name
2021-Present	Chairman	TPCX Co., Ltd.
2013-Present	Chairman	TPCNIC Co., Ltd.
2014-Present	Director	PT. Dynic Textile Prestige
• Other Listed Companies	: None	
• Other Non-Listed Companies	: 4 Companies	
• Other Companies (Competitive Business related to Company's Business)	: None	
• Any position in other business or other organizations in the previous year which has an impact on the time devoted significant	: None	

Attachment no. 1 Information of the Board of Directors, Executives, Chief Financial Officer and Accountant, the head of the internal audit and Corporate Secretary. (continue)

3. Name	: Mr. Arnut Rattanapathimakorn	: Age 65 years / Nationality Thai
• Position	: Deputy Managing Director (Director with authority to sign on behalf of the company) : Executive Board Member : The Corporate Governance and Risk Management Committee Member (CG-RMC) : Executive Director Production	
• Date of appointment	: 26 th April 1991	
• Share Holding percentage(%)	: 322,140 Shares (0.30%)	
• Shareholding by spouse and underage children	: 24,170 Shares (0.02%)	
• Indirect Shareholding		
• Family Relationship between Executives	: None	
• Education	: Bachelor Degree in Chemical and Textile Engineering, Rajamangala Institute of Technology	
• Training from Thai Institute of Directors Association (IOD)	: Director Accreditation Program (DAP) 3/2003	
• Other training	: None	
• Past 5 years experience		
• Related Company and/or Subsidiary	: 1 Company	
Period	Position	Company Name
2014-Present	Commissioner	PT. Dynic Textile Prestige
• Other Listed Companies	: None	
• Other Non-Listed Companies	: None	
• Other Companies (Competitive Business related to Company's Business)	: None	
• Any position in other business or other organizations in the previous year which has an impact on the time devoted significant	: None	

Attachment no. 1 Information of the Board of Directors, Executives, Chief Financial Officer and Accountant, the head of the internal audit and Corporate Secretary. (continue)

4. Name	: Mr. Chanin Ratanavijai	: Age 58 years / Nationality Thai
• Position	: Director (Director with authority to sign on behalf of the company)	
	: Executive Board member	
	: Corporate Secretary	
	: Senior Manager/ Office of CEO	
• Date of appointment	: 11 st May 2016	
• Date of appointment to be Corporate Secretary	: 8 th May 2008	
• Share Holding percentage (%)	: None	
• Shareholding by spouse and underage children	: None	
• Indirect Shareholding	: None	
• Family Relationship between Executives	: None	
• Education	: Master Degree in Economic, Cleveland State University, USA.	
	: Bachelor Degree in International Economics, Ramkhamhaeng University	
• Training from Thai Institute of Directors Association (IOD)	: Directors Certification Program (DCP) 101/2008	
• Training courses related to the company secretary	: Corporate Secretary Development Program from Thai Listed Companies Association (Thailca)	
• Other training	: None	
• Past 5 years experience		
• Related Company and/or Subsidiary	: 1 Company	
Period	Position	Company Name
2014-Present	Director	PT. Dynic Textile Prestige
• Other Listed Companies	: None	
• Other Non-Listed Companies	: None	
• Other Companies (Competitive Business related to Company's Business)	: None	
• Any position in other business or other organizations in the previous year which has an impact on the time devoted significant	: None	

note

* Responsibilities of the Corporate Secretary. Please, find on page no. 94

Attachment no. 1 Information of the Board of Directors, Executives, Chief Financial Officer and Accountant, the head of the internal audit and Corporate Secretary. (continue)

5.Name	: Mr. Somnuek Thungpukdee	: Age 55 years / Nationality Thai
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- Position : Director (Director with authority to sign on behalf of the company)
: Executive Board Member
: Acting for Business Manager
: Factory Manager
- Date of appointment : 12nd November 2018
- Share Holding percentage (%) : 150 Shares (0.00%)
- Shareholding by spouse and underage children : None
- Indirect Shareholding : None
- Family Relationship between Executives : None
- Education : Bachelor Degree in Engineering, Khon Kaen University
- Training from Thai Institute of Directors Association (IOD) : None
- Other training : None

• Past 5 years experience		
• Related Company and/or Subsidiary	: 2 Companies	

Period	Position	Company Name
2013-Present	Deputy of Managing Director	TPCNIC Co., Ltd.
2018-Present	Vice President Director	PT. Dynic Textile Prestige

- Other Listed Companies : None
- Other Non-Listed Companies : None
- Other Companies (Competitive Business related to Company's Business) : None
- Any position in other business or other organizations in the previous year which has an impact on the time devoted significant : None

Attachment no. 1 Information of the Board of Directors, Executives, Chief Financial Officer and Accountant, the head of the internal audit and Corporate Secretary. (continue)

6.Name	: Mr. Koravit Narongkananukul	: Age 29 years / Nationality Thai
• Position	: Director (Director with authority to sign on behalf of the company)	
	: Marketing Manager	
• Date of appointment	: 27 th April 2021	
• Share Holding percentage (%)	: 979,370 Shares (0.91%)	
• Shareholding by spouse and underage children	: None	
• Indirect Shareholding	: None	
• Family Relationship between Executives	: Son of Mr. Suchai Narongkananukul	
• Education	: PhD Candidate , Technopreneurship and Innovation Management, Chulalongkorn University.	
	: Master's Degree MBA Global Business Administration, Coventry University, UK.	
	: Bachelor's Degree, Faculty of Engineering Department of Civil Engineering Kasetsart University.	
• Training from Thai Institute of Directors Association (IOD)	: None	
• Other training	: None	
• Past 5 years experience		
• Related Company and/or Subsidiary	: 1 Company	
Period	Position	Company Name
2021-Present	Managing Director	TPCX Co., Ltd.
• Other Listed Companies	: None	
• Other Non-Listed Companies	: None	
Period	Position	Company Name
Sep.2016 - Oct.2017	Marketing Executive	The Mall Group Co., Ltd.
• Other Companies (Competitive Business related to Company's Business)	: None	
• Any position in other business or other organizations in the previous year which has an impact on the time devoted significant	: None	

Attachment no. 1 Information of the Board of Directors, Executives, Chief Financial Officer and Accountant, the head of the internal audit and Corporate Secretary. (continue)

7. Name	: Miss Sirikul Dhanasarnsilp	: Age 74 years / Nationality Thai
• Position	: Director (Director with authority to sign on behalf of the company) : Chairman of the Remuneration Committee	
• Date of appointment	: 7 th July 1976	
• Share Holding percentage (%)	: 498,120 Shares (0.46%)	
• Shareholding by spouse and underage children	: None	
• Indirect Shareholding	: None	
• Family Relationship between Executives	: None	
• Education	: Master Degree in Commerce and Accountancy, Business Administration,Thammasat University : Bachelor Degree in Economics, Thammasat University	
• Training from Thai Institute of Directors Association (IOD)	: Board and CEO Assessment 2/2003 : Director Accreditation Program (DAP) 3/2003 : Director Certification Program (DCP) 68/2005	
• Other training	: Diploma, The Joint State-Private Sector Course (Class 10) from The National Defense College : Certificate, Capital Market Academy, Class 16, The Stock Exchange of Thailand	
• Past 5 years experience		
• Related Company and/or Subsidiary	: None	
• Other Listed Companies	: 1 Company	
Period	Position	Company Name
2016-Present	Director	Saha Patthana Interholding Plc.
2004-1 April 2017	Vice Chairman	Thai Wacoal Plc.
• Other Non-Listed Companies	: 19 Companies	
• Other Companies (Competitive Business related to Company's Business)	: None	
• Any position in other business or other organizations in the previous year which has an impact on the time devoted significant	: None	

Attachment no. 1 Information of the Board of Directors, Executives, Chief Financial Officer and Accountant, the head of the internal audit and Corporate Secretary. (continue)

8. Name	: Mr. Padoong Techasarintr	: Age 81 years / Nationality Thai
• Position	: Independent Director (ID) : Chairman of the Audit Committee (AC) : Chairman of the Corporate Governance and Risk Management Committee Member (CG-RMC) : The Remuneration Committee Member	
• Date of appointment	: 26 th April 1999	
• Share Holding percentage (%)	: None	
• Shareholding by spouse and underage children	: None	
• Indirect Shareholding	: None	
• Family Relationship between Executives	: None	
• Education	: Bachelor Degree in Accounting and Commerce, Thammasat University	
• Training from Thai Institute of Directors Association (IOD)	: Role of the Chairman Program (RCP) 6/2001 : Director Accreditation Program (DAP) 4/2003 : Director Certification Program (DCP) 55/2005 : Audit Committee Program (ACP) 22/2008 : Monitoring the Internal Audit Function (MIA)3/2008 : Monitoring the system of Internal Control and Risk Management (MIR) 5/2009	
• Other training	: None	
• Past 5 years experience		
• Related Company and/or Subsidiary	: None	
• Other Listed Companies	: 2 Companies	
Period	Position	Company Name
1993-Present	ID and Chairman of the AC	The Lanna Resources Plc.
2018-Present	ID and Chairman of the AC	CP ALL Plc.
2006-2021	ID and Chairman of the AC	Thanulux Plc.
2003-2020	ID and AC	Kulthorn Kirby Plc.
• Other Non-Listed Companies	: None	
• Other Companies (Competitive Business related to Company's Business)	: None	
• Any position in other business or other organizations in the previous year which has an impact on the time devoted significant	: None	

Attachment no. 1 Information of the Board of Directors, Executives, Chief Financial Officer and Accountant, the head of the internal audit and Corporate Secretary. (continue)

9. Name	: Dr. Utid Tamwatin	: Age 72 years / Nationality Thai
• Position	: Independent Director (ID)	
	: The Audit Committee member (AC)	
	: The Corporate Governance and Risk Management Committee	
	Member (CG-RMC)	
• Date of appointment	: 8 th August 2019	
• Share Holding percentage (%)	: None	
• Shareholding by spouse and underage children	: None	
• Indirect Shareholding	: None	
• Family Relationship between Executives	: None	
• Education	: Ph.D., Administration and Management College, King Mongkut's	
	Institute of Technology Ladkrabang	
	: LL.M., University of California, Berkeley, USA.	
	: LL.B. (Honor), Thammasat University	
	: Barrister-at-Law	
	: The Joint State-Private Course, Class of 399, Nation Defense College	
	: NIDA-Wharton Executive Leadership Program: Wharton School, University of	
	Pennsylvania, USA.	
• Training from Thai Institute of Directors Association (IOD)	: Director Certification Program (DCP) 3/2000	
• Other training	: Civil Service Executive Development Program: Office of The Civil Service	
	Commission, Program I, Class of XI	
	: Customs International Executive Management Program: Australian Customs	
	Service (CIEMP)	
	: Mini Master of Management, Nation Institute of Development Administration (NIDA)	
	: Economic Value Management (EVM) : State Enterprise Policy Office and Stern	
	Stewart & Co., Ltd.	
	: Programme for Senior Executives in Criminal Justice Administration: Judicial	
	Training Institute, Class 11	
• Past 5 years experience		
• Related Company and/or Subsidiary	: None	
• Other Listed Companies	: None	
• Other Non-Listed Companies	: 2 Companies	
• Other Companies (Competitive Business related to Company's Business)	: None	
• Any position in other business or other organizations in the previous year which has an impact on	: None	
the time devoted significant		

Attachment no. 1 Information of the Board of Directors, Executives, Chief Financial Officer and Accountant, the head of the internal audit and Corporate Secretary. (continue)

10. Name		: Assoc. Prof. Krisada Visavateeranon	: Age 71 years / Nationality Thai
• Position		: Independent Director (ID)	
		: The Audit Committee member (AC)	
		: The Corporate Governance and Risk Management Committee Member (CG-RMC)	
• Date of appointment		: 27 th April 2009	
• Share Holding percentage (%)		: 19,500 Shares (0.02%)	
• Shareholding by spouse and underage children		: None	
• Indirect Shareholding		: None	
• Family Relationship between Executives		: None	
• Education		: Master Degree in Electrical Engineering, Kyoto University, Japan	
• Training from Thai Institute of Directors Association (IOD)		: Director Certification Program (DCP) 7/2001	
		: Audit Committee Program (ACP) 34/2010	
• Other training		: None	
• Past 5 years experience			
• Related Company and/or Subsidiary		: None	
• Other Listed Companies		: 1 Company	
Period	Position	Company Name	
2010-Present	Chairman of the AC	Thai Stanley Electric Plc.	
• Other Non-Listed Companies		: 1 Company	
• Other Companies (Competitive Business related to Company's Business)		: None	
• Any position in other business or other organizations in the previous year which has an impact on the time devoted significant		: None	

Attachment no. 1 Information of the Board of Directors, Executives, Chief Financial Officer and Accountant, the head of the internal audit and Corporate Secretary. (continue)

11. Name	: Assoc. Prof. Dr. Supachet Chansarn	: Age 42 years / Nationality Thai
• Position	: Independent Director (ID)	
	: The Audit Committee member (AC)	
• Date of appointment	: 27 th April 2021	
• Share Holding percentage (%)	: None	
• Shareholding by spouse and underage children	: None	
• Indirect Shareholding	: None	
• Family Relationship between Executives	: None	
• Education	: Doctor of Philosophy (Demography), Chulalongkorn University	
	: Master of Economics (Applied Economics), North Carolina State University, USA.	
	: Bachelor of Economics (International Economics), Chulalongkorn University	
• Training from Thai Institute of Directors Association (IOD)	: None	
• Other training	: None	
• Past 5 years experience		
• Related Company and/or Subsidiary	: None	
• Other Listed Companies	: None	
• Other Non-Listed Companies	: None	
• Other Companies (Competitive Business related to Company's Business)	: None	
• Any position in other business or other organizations in the previous year which has an impact on the time devoted significant	: None	

Attachment no. 1 Information of the Board of Directors, Executives, Chief Financial Officer and Accountant, the head of the internal audit and Corporate Secretary. (continue)

12. Name		: Miss Rachanee Luevipasakul	: Age 65 years / Nationality Thai
• Position		: Executive Board member	
		: Human Resources and Administration Manager ¹	
		: Acting for Business Promotion Manager	
• Date of appointment ¹		: 29 th April 2013	
• Share Holding percentage (%)		: 70,930 Shares (0.07%)	
• Shareholding by spouse and underage children		: None	
• Indirect Shareholding		: None	
• Family Relationship between Executives		: None	
• Education		: Bachelor Degree in Business administration, Bangkok University	
• Training from Thai Institute of Directors Association (IOD)		: Director Accreditation Program (DAP) 21/2004	
		: Director Certification Program (DCP) 101/2008	
		: Finance for Non-Finance Directors (FND) 23/2005	
• Other training		: None	
• Past 5 years experience			
• Related Company and/or Subsidiary		: None	
• Other Listed Companies		: None	
• Other Non-Listed Companies		: None	
• Other Companies (Competitive Business related to Company's Business)		: None	
• Any position in other business or other organizations in the previous year which has an impact on the time devoted significant		: None	

Note :

¹ means the date appointed to be an "Executive" as defined by the Notification of the Capital Market Supervisory Board No. Tor Chor. 23/2551

Attachment no. 1 Information of the Board of Directors, Executives, Chief Financial Officer and Accountant, the head of the internal audit and Corporate Secretary. (continue)

13. Name		: Miss Darunee Supo	: Age 54 years / Nationality Thai	
• Position	: Executive Board member			
	: Accounting and Finance Manager ¹ (The person taking the highest responsibility in finance and accounting and the person supervising accounting)			
• Date of appointment ¹	: 8 th May 2014			
• Share Holding percentage (%)	: None			
• Shareholding by spouse and underage children	: 3,970 Shares (0.00%)			
• Indirect Shareholding	: None			
• Family Relationship between Executives	: None			
• Education	: Bachelor Degree in Accounting, University of the Thai Chamber of Commerce			
• Training from Thai Institute of Directors Association (IOD)	: Director Certification Program (DCP) 246/2017			
• Training on continuous knowledge of accounting (Refresh) 6 hours per calendar year				
1.	Course	Hours of CPD in 2021		
		Accounting	Other	Total
	Update Tax 2021. [Update ภาษีปี 2564]	0	6:30	6:30
	Recording of income and expenseseffect on net profit calculation [การบันทึกบัญชีรายได้และค่าใช้จ่าย ผลกระทบต่อการคำนวณกำไรสุทธิ]	6	0	6
	Total hours	6	6:30	12:30
• Other training	: Jun. 2021 Summary TFRS for PAEs Required Notes and Changes in 2021 [สรุปสาระสำคัญ ประเด็นที่ควรทราบของ TFRS for PAEs ที่ต้องใช้ และการเปลี่ยนแปลงในปี 2564]			
	: Sep. 2021 Trend to direction of M&A, important issues to consider and M&A strategy [แนวโน้มทิศทางการทำ M&A ประเด็นสำคัญที่ต้องพิจารณา และกลยุทธ์การทำ M&A]			
• Past 5 years experience				
• Related Company and/or Subsidiary	: None			
• Other Listed Companies	: None			
• Other Companies (Non-Listed Companies)	: None			
• Other Companies (Competitive Business related to Company's Business	: None			
• Any position in other business or other organizations in the previous year which has an impact on the time devoted significant	: None			

Note : ¹ means the date appointed to be an "Executive" as defined by the Notification of the Capital Market Supervisory Board No. Tor Chor. 23/2551

Attachment no. 1 Information of the Board of Directors, Executives, Chief Financial Officer and Accountant, the head of the internal audit and Corporate Secretary. (continue)

14. Name	: Mr. Samai Moollakote	: Age 65 years / Nationality Thai
• Position	: Executive Board member	
	: IT Manager ¹	
• Date of appointment ¹	: 10 th May 2018 -21 st December 2021	
• Share Holding percentage (%)	: 300 Shares (0.00%)	
• Shareholding by spouse and underage children	: None	
• Indirect Shareholding	: None	
• Family Relationship between Executives	: None	
• Education	: Bachelor Degree in Finance and Banking, Ramkhamhaeng University	
• Training from Thai Institute of Directors Association (IOD)	: None	
• Other training	: None	
• Past 5 years experience		
• Related Company and/or Subsidiary	: None	
• Other Listed Companies	: None	
• Other Non-Listed Companies	: None	
• Other Companies (Competitive Business related to Company's Business)	: None	
• Any position in other business or other organizations in the previous year which has an impact on the time devoted significant	: None	

Note :

¹ means the date appointed to be an "Executive" as defined by the Notification of the Capital Market Supervisory Board No. Tor Chor. 23/2551

Attachment no. 1 Information of the Board of Directors, Executives, Chief Financial Officer and Accountant, the head of the internal audit and Corporate Secretary. (continue)

15. Name : Mr. Supachai Taechalaparnarumie : Age 65 years / Nationality Thai	
• Position	: Internal Audit Manager ¹ (Head of Internal Audit)**
• Date of appointment ¹	: 6 th June 2016
• Share Holding percentage (%)	: 161,510 Shares (0.15%)
• Shareholding by spouse and underage children	: None
• Indirect Shareholding	: None
• Family Relationship between Executives	: None
• Education	: Bachelor Degree in Accounting, University of the Thai Chamber of Commerce
• Training from Thai Institute of Directors Association (IOD)	: None
• Other training	: Tax Auditor
• experience	: Internal audit more than 15 years : Accounting and taxation for more than 35 years
• Past 5 years experience	
• Related Company and/or Subsidiary	: None
• Other Listed Companies	: None
• Other Non-Listed Companies	: None
• Other Companies (Competitive Business related to Company's Business)	: None
• Any position in other business or other organizations in the previous year which has an impact on the time devoted significant	: None

Note :

1 means the date appointed to be an "Executive" as defined by the Notification of the Capital Market Supervisory Board No. Tor Chor. 23/2551

** Duties and Responsibilities of the Head of Internal Audit. As shown in the Attachment no.3

Attachment no. 1 Information of the Board of Directors, Executives, Chief Financial Officer and Accountant, the head of the internal audit and Corporate Secretary. (continue)

16. Name	: Mrs. Sukjai Rachadej	: Age 54 years / Nationality Thai
• Position	: Factory Manager ¹	
• Date of appointment ¹	: 21 st October 2010	
• Share Holding percentage (%)	: 900 Shares (0.00%)	
• Shareholding by spouse and underage children	: None	
• Indirect Shareholding	: None	
• Family Relationship between Executives	: None	
• Education	: Bachelor Degree in Engineering, Khon Kaen University	
• Training from Thai Institute of Directors Association (IOD)	: None	
• Other training	: None	
• Past 5 years experience		
• Related Company and/or Subsidiary	: 1 Company	
Period	Position	Company Name
2016-Present	Director	TPCNIC Co., Ltd.
• Other Listed Companies	: None	
• Other Non-Listed Companies	: None	
• Other Companies (Competitive Business related to Company's Business)	: None	
• Any position in other business or other organizations in the previous year which has an impact on the time devoted significant	: None	

Note :

¹ means the date appointed to be an "Executive" as defined by the Notification of the Capital Market Supervisory Board No. Tor Chor. 23/2551

Attachment no. 1 Information of the Board of Directors, Executives, Chief Financial Officer and Accountant, the head of the internal audit and Corporate Secretary. (continue)

17. Name	: Mrs. Suwannee Naipongprasit	: Age 53 years / Nationality Thai
• Position	: Factory Manager ¹	
• Date of appointment ¹	: 21 st April 2017	
• Share Holding percentage (%)	: None	
• Shareholding by spouse and underage children	: None	
• Indirect Shareholding	: None	
• Family Relationship between Executives	: None	
• Education	: Bachelor Degree in Education , Science - Chemistry Srinakharinwirot University	
• Training from Thai Institute of Directors Association (IOD)	: None	
• Other training	: None	
• Past 5 years experience		
• Related Company and/or Subsidiary	: None	
• Other Listed Companies	: None	
• Other Non-Listed Companies	: None	
• Other Companies (Competitive Business related to Company's Business)	: None	
• Any position in other business or other organizations in the previous year which has an impact on the time devoted significant	: None	

Note :

¹ means the date appointed to be an "Executive" as defined by the Notification of the Capital Market Supervisory Board No. Tor Chor. 23/2551

Attachment no. 2

Directors of Subsidiaries Company

SubsidiariesCompany Name of Director	TPCNIC Co., Ltd.	TPCX Co., Ltd.
1. Mr. Suchai Narongkananukul	X	X
2. Mr. Somnuek Thungpukdee	@	
3. Mr. Koravit Narongkananukul		//
4. Mrs. Sukjai Rachadej	/	
5. Mr. Tawatchai Tungworakittaworn		/
6. Miss Sirichaporn Piriymetheekul		/
7. Miss Amporn Mananuam		/
8. Mr. Kazuhito Yokoyama	//	

Note X = Chairman \$ = Vice Chairman
 // = Managing Director @ = Deputy of Managing Director
 / = Director & = Commissioner

Attachment no. 3

Details about the head of the internal audit department and the Head of Compliance

3.1 Head of Internal Audit

Name-Surname:	Mr. Supachai Techalpanarasmee
Position:	Manager of Internal Audit Department
Educational qualification:	Bachelor's degree in Accounting, University of the Thai Chamber of Commerce
Experience:	Internal audit for more than 15 years Accounting and Taxation for more than 35 years
Related training:	Tax auditor

Responsibility

Main Duties:

1. Consider planning and formulating internal audit guidelines in accordance with policies, rules, regulations, including related laws.
2. Control, supervise and follow up on the performance of the Internal Audit Office. to be in accordance with the audit plan and objectives
3. Review, analyze and report financial information. including details of financial statements for presentation to the Audit Committee
4. Review the connected transactions of the Company and its subsidiaries/joints. to present to the Audit Committee
5. Consider reviews and suggestions to summarize the results of each department's review to present to the highest supervisor of the inspecting unit
6. Review summary report with solutions to the Executive Committee and the Audit Committee
7. Control, supervise, and develop personnel of the Internal Audit Office. to have sufficient professional and business knowledge
8. Supporting operations and providing information necessary for the operations of the Audit Committee and the Executive Department.

Other Duties:

1. To give advice and recommendations on the implementation of the internal control system.
2. Perform other tasks As assigned by the Audit Committee
3. Perform work and participate in the activities of the company as assigned by the company.

3.2 Head of Compliance - None -

Attachment no. 4

Assets used in business operations and details of property appraisals

4.1 Characteristics of the Company's main fixed assets as of December 31, 2021

4.1.1 Main assets used in business operations

Type/ Characteristics of Property	Proprietary	Total book value (Baht)	Obligation
Land, Chonburi Province Total area 12 rai 1 ngan 87 square wa	Owned by TPCS	137,639,154.46	None
Land, Chonburi Province Total area 36 rai 1 ngan 33 square wa	Owned by TPCS	20,021,348.52	None
Land, Bangkok Total area 1 ngan 15 square wa	Owned by TPCS	40,466,302.00	None
Land, Bangkok Total area 1 rai 1 ngan 91.50 square wa	Owned by TPCS	94,451,945.71	None
Factory Building, Chonburi Province	Owned by TPCS	36,793,791.90	None
Office building, Bangkok	Owned by TPCS	40,120,417.39	None
Ban Panya Resort, Chonburi Province	Owned by TPCS	3.00	None
Bayview Condominium, Chonburi Province	Owned by TPCS	2.00	None
Dormitory, Chonburi Province	Owned by TPCS	2.00	None
Machinery Lifetime not more than 5 years, 149 units	Owned by TPCS	2,049,983.26	None
Machinery Lifetime over 5 years, 252 units	Owned by TPCS	134,758,262.36	None
Machinery Lifetime not more than 5 years, 1 units	Owned by TPCNIC	650.18	None
Machinery Lifetime over 5 years, 26 units	Owned by TPCNIC	7,282,504.89	None

4.1.2 Investment property (Lease)

Type/ Characteristics of Property	Proprietary	Total book value (Baht)	Obligation
Land, Bangkok 1 rai 1 ngan 50 square wa	Owned by TPCS	67,687,570.08	None
Commercial building 3 booths, Chonburi Province	Owned by TPCS	3.00	None

4.2 Investment policy in subsidiaries and associated companies

The Board of Directors sets policies for various operations which including investment policy in subsidiaries and associated companies, which are considered as supply chains that are conducive to the Company's business operations by producing raw materials, producing products to pass on to the company be a distributor

4.3 Details of property appraisal items

-None-

Attachment no. 5

Policy and practice guidelines for corporate governance, ethics and business ethics

5.1 Policy and guidelines for corporate governance, ethics and business ethics

The company has disclosed policies and guidelines for corporate governance. Business Ethics and codes of conduct for directors, executives and employees on the Company's website at www.tpcsplc.com, under "Investor Relations", "Good Corporate Governance"

5.2 Charter of the Board of Directors and the sub-committees.

The Authority, duties and responsibilities specified in the charter of the Board of Directors and the sub-committees, are as follow;

- Board of Directors Charter, please find page no. 78
- Authority, duties and responsibilities of the Chairman, please find page no. 80
- Authority, duties and responsibilities of the Managing Director, please find page no. 80
- Audit Committee Charter, please find page no. 82
- Remuneration Committee Charter, please find page no. 84
- Nomination Committee Charter, please find page no. 85
- Corporate Governance and Risk Management Committee Charter, please find page no. 86
- Executive Board Charter, please find page no. 87

Attachment no. 6

Report of the Audit Committee

To: The shareholders,

The Audit Committee of TPCS Public Company Limited consisted of 4 independent directors who are competent, experienced, and qualified pursuant to the requirements of the Office of the Securities and Exchange Commission (SEC) and the Stock Exchange of Thailand (SET), namely Mr. Padoong Techasarintr, Chairman of the Audit Committee; Mr. Krisada Visavateeranon, Mr. Utid Tamwatin and Mr. Supachet Chansarn as members of the Audit Committee. Mr. Supachai Taechalaparnarumie, Internal Audit Manager is the secretary to the Audit Committee.

The Audit Committee has performed duties as per assigned by the Company's Board of Directors and pursuant to the Audit Committee Charter which were corresponding to the requirements of the Office of the SEC. During 2021, the Audit Committee held a total of 11 meetings and details on attendance of each member was as follows:

	<u>No. of Meeting</u>	<u>No. of Attendance</u>
Mr. Padoong Techasarintr	11	11
Mr. Krisada Visavateeranon	11	11
Mr. Utid Tamwatin	11	11
Mr. Supachet Chansarn	7	7

Remark: Mr. Supachet Chansarn held position of the Audit Committee on April 27, 2021.

The Audit Committee has attended the meetings to discuss and exchange opinions with the external auditor by adhering to the corporate governance principles and adequacy of the internal control system. The operating results have been reported to the Board of Directors every quarter. The essence is summarized as follows:

- **Review of Financial Statement**

Reviewed material information in the financial statements of the Company and its subsidiaries including the quarterly and annual consolidated financial statements of the year 2021 which have already been reviewed and audited by the external auditor to ensure that the preparation of the financial statements of the Company and its subsidiary, the disclosure of notes to financial statements, the material adjusting entries and estimates were completely, adequately, and reliably. The Audit Committee also attended one meeting with the external auditor without attendance of the Company's management to discuss about independence on auditing and consider recommendations on internal control system of the external auditor to assure that important observation from auditing have been appropriately considered and resolved by the management. In this regard, the external auditor has reported unqualified opinion and no material issues on accounting and finance were found. The external auditor has independence on performing duties without being restricted on scope of audit. The Audit Committee has the opinion that such financial statements were duly prepared in accordance with the generally accepted accounting principles and were essentially correctly pursuant to the financial reporting standards. Important information and accounting policies were completely, sufficiently disclosed and on timely manner.

- **Review of Internal Control System**

Reviewed and assessed adequacy of the internal control system based on the audit report of the Internal Audit Office every month regarding internal control system, risk management, corporate governance, reliability of the financial reporting as well as monitored the corrective actions of material issues specified in the audit report recommended by the Internal Audit Office and the external auditor to prevent reoccurrence. Reviewed the audit committee charter and the internal audit office charter to make them conform to the laws and regulations of the Office of the SEC including reviewed and approved the annual audit report. In this regard, the Audit Committee considered that the Company's internal control system was suitable and adequate for business to enable for efficient and effective operations.

- **Review of the Connected Transaction or Transaction Which May Have Conflict of Interest**

Considered the disclosure of information of connected transactions or transactions which may have conflicts of interest occurred during the year and it was considered that they were in accordance with the normal business and commercial conditions in accordance with the principles approved in principle by the Board of Directors. Such information has been complied and disclosed in accordance with the notifications of the Office of the SEC and the SET.

- **Review of Risk Management**

Considered the work plans, the suitability of the risk factor assessment system both internally and externally, the management measures to enable for prevention or minimization of potential impacts, including the monitoring and reporting systems to control the risks in acceptable level (risk appetite). The Corporate Governance and Risk Management Committee has duties to oversee and supervise risk management, which has been regularly reported. Important risks have also been monitored and suitable risk management measures have been defined. The Company has monitored the COVID-19 pandemic situations by establishing the preventive measures based on pandemic situations as practical guidelines.

- **Review on Compliance**

The Company has a clear governance policy on compliance with the laws, rules, regulations, Code of Revenue, and other regulations of the authorities pertaining to the business operations. From review, no incident or action was found to contradict with the requirements of the laws.

- **Good Corporate Governance**

The Company's management team placed importance on corporate governance by adhering to good corporate governance principles, transparent business operations, compliance with the laws, rules, regulations, and the Company's code of conducts to strengthen confidence of the shareholders and the stakeholders. Information was adequately disclosed and conformed to the principles of the Office of the SEC. They also supported processes on compliance with the laws, rules pertaining to the Company's business operations and the participation in the Collective Action Against Corruption (CAC). Any clue on fraud could be reported directly verbally, or by written in a letter, e-mail, or via the Company's website. In 2021, no compliant has been reported at all.

- **Considered on Appointment of the External Auditors**

Considered the selection and appointment of the external auditor for the year 2022 based on performance, independence, and qualifications as per specified by the Office of SEC. It was considered that the auditing quality of the current external auditor for the past year was satisfactory and the audit fee proposed was appropriate. Therefore, it is deemed appropriated to propose to the Board of Directors to request for approval from the shareholders to appoint Mr. Prasitporn Kesama or Mr. Satit Kiatgungwalgri, or Mr. Anusorn Kiatgungwalgri, or Ms. Kwunjai Kiatgungwalgri from ASV & Associates Limited, as the external auditor for the year 2022 with total review and audit fees of 945,000 Baht.

The Audit Committee has applied knowledge and capability to perform duties independently and has supervised and provided useful recommendations to ensure that the Company's financial reporting is accurate, reliable and information is adequate disclosed. The Audit Committee encouraged good corporate governance, compliance with the relevant laws and regulations relevant to risk management and internal control to keep them sufficient and suitable with the business operations and considered to propose on appointment the external auditor and fix the audit fees. Self-evaluation on performance has been conducted every year, and evaluation results on structure of the Audit Committee and its performance were in the satisfactory criteria.

Dated February 22, 2022

On behalf of the Audit Committee

Mr. Padoong Techasarintr

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Mr. Padoong Techasarintr

Chairman of the Audit Committee

มอบ เครื่องฆ่าเชื้อโรค UVC และอุปกรณ์
ให้กับ โรงพยาบาลเจริญกรุงประชารักษ์



มอบ ผลิตภัณฑ์และอุปกรณ์ทางการแพทย์
ให้กับ โรงพยาบาลเจริญกรุงประชารักษ์



มอบ ผลิตภัณฑ์ หน้ากากผ้ากันน้ำพร้อมชั้นกรองคุณภาพสูง
ให้กับ โครงการ “อว.พารอด” ของ กระทรวงการอุดมศึกษา
วิทยาศาสตร์ วิจัยและนวัตกรรม (อว.)



ร่วมกับบริษัทในเครือสหพัฒน์ มอบอุปกรณ์ทางการแพทย์
ให้กับ สำนักการแพทย์ สำนักอนามัย กรุงเทพมหานคร



มอบ ผลิตภัณฑ์ เจลแอลกอฮอล์ ให้กับ โรงพยาบาลต่างๆ



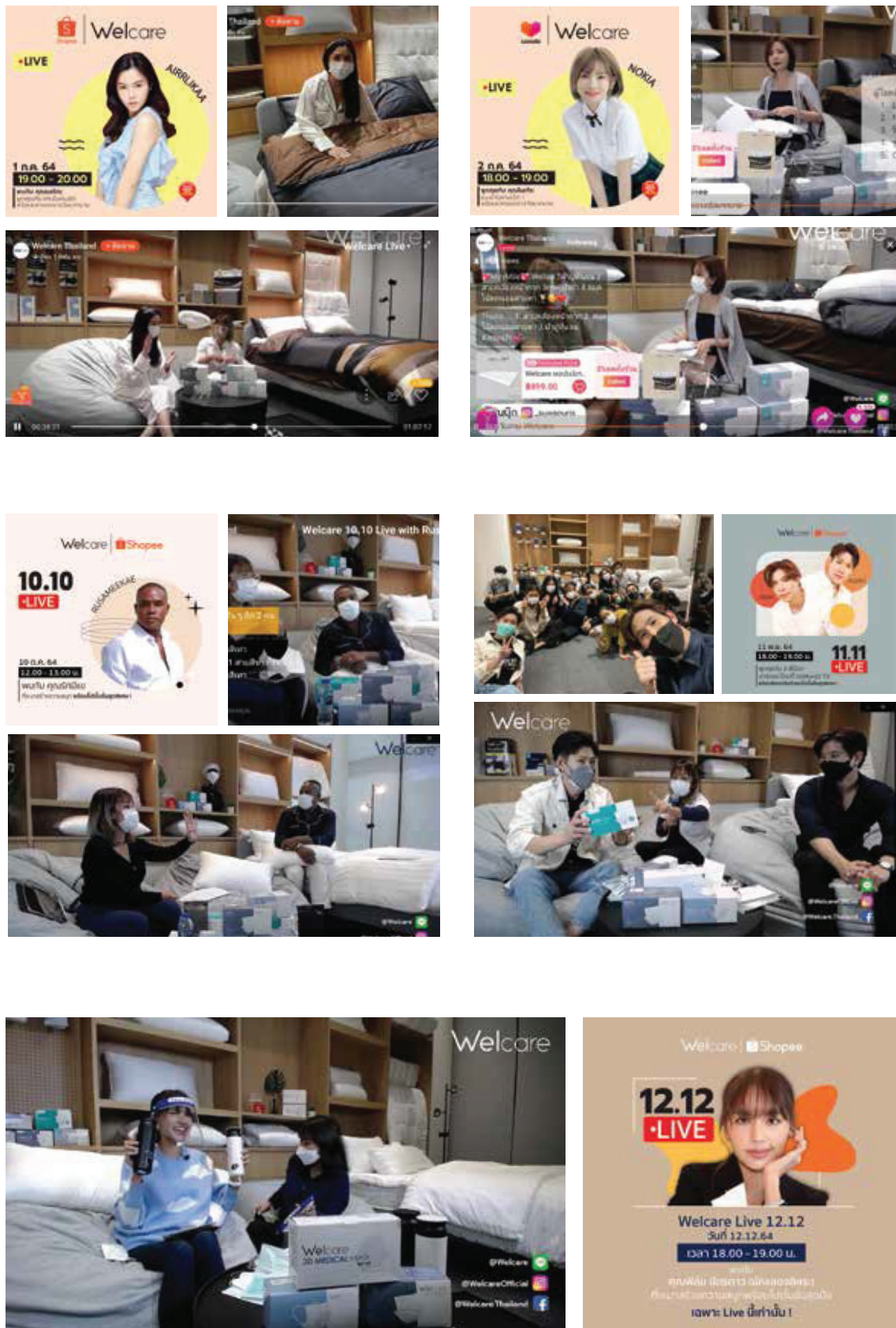
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